



Mr Jake Shackleton  
Director – Infrastructure Management DPIE  
Department of Planning Industry and Environment  
4 Parramatta Square  
Parramatta NSW 2150

Dear Mr Shackleton

**Re: SSI 9364 - M12 Motorway - CoA A31 Environmental Representative**

In accordance with the M12 Motorway (SSI-9364) conditions of approval (CoA) a suitably qualified and experienced person must be nominated for the role of Environmental Representative (ER).

Further to this CoA A31 and A32 require this person be independent from the design and construction of the project and that this person is approved by the Planning Secretary. CoA A33 allows for the engagement of more than one ER for the project.

Transport for NSW (TfNSW) nominate George Kollias of Healthy Buildings International Pty Ltd (HBI) as the Lead ER for the M12 Motorway Project. TfNSW also nominate Jo Robertson and Michael Woolley as alternate ERs for the project.

TfNSW consider George Kollias, Jo Robertson and Michael Woolley as strong candidates for these roles having relevant demonstrated experience, especially in major linear infrastructure projects. Please find attached for your information their CVs detailing experience, qualifications and declarations of independence from the M12 Motorway project.

It is proposed that additional ER nominations could be made in the future as the workload increases on the project and closer to commencement of Construction.

If you have any further questions, Suzette Graham, Senior Environment Officer, would be pleased to take your call on 0476 828 524.

Yours sincerely

A handwritten signature in black ink that reads 'Dforrest'.

**Deanne Forrest**  
M12 Project Director

Date: 26 April 2021