



DNV Australia Pty Limited

TFNSW ENGINEERING ASSESSMENT

# Sydney Ferry Fleet Engineering Assessment

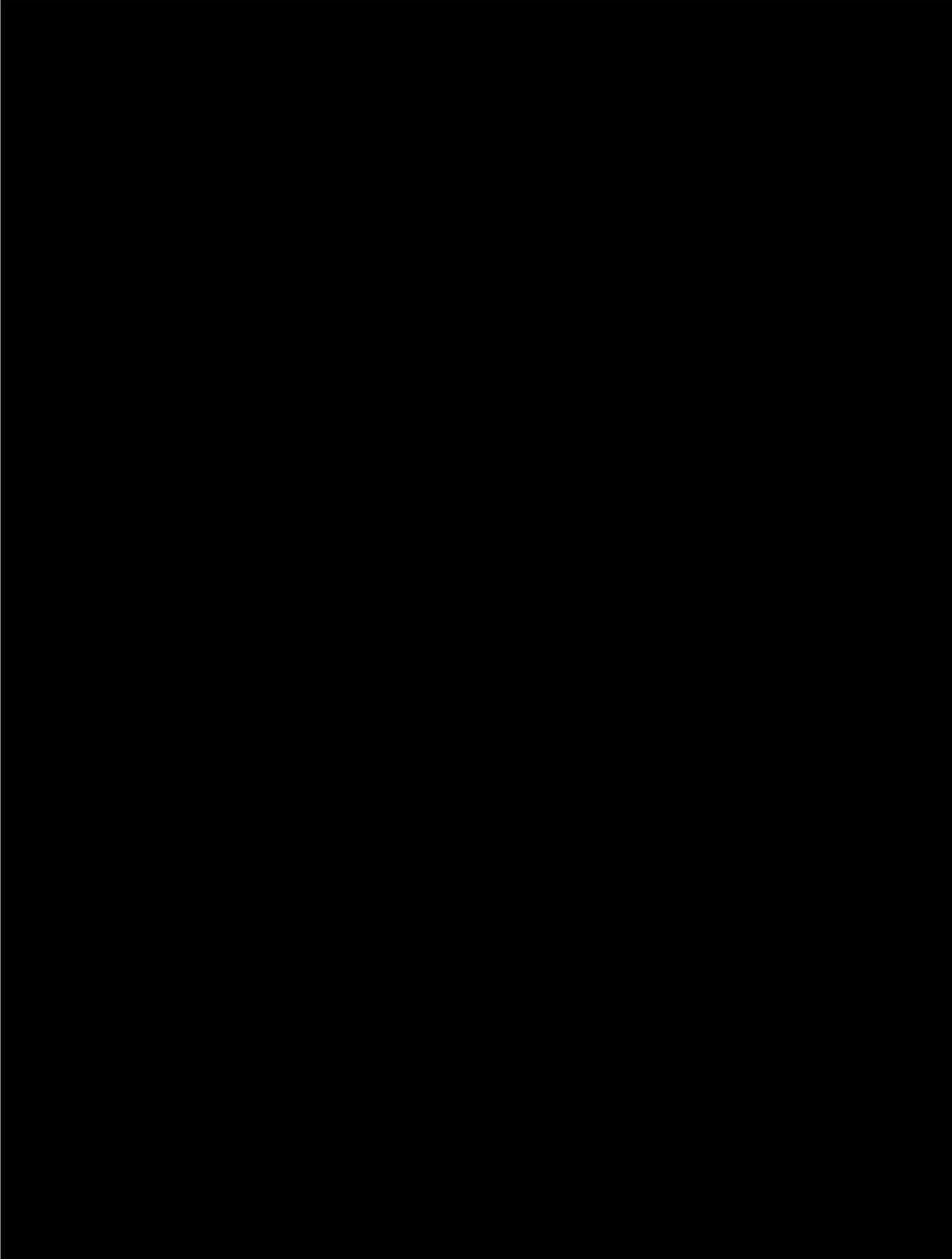
Transport for NSW (TfNSW)

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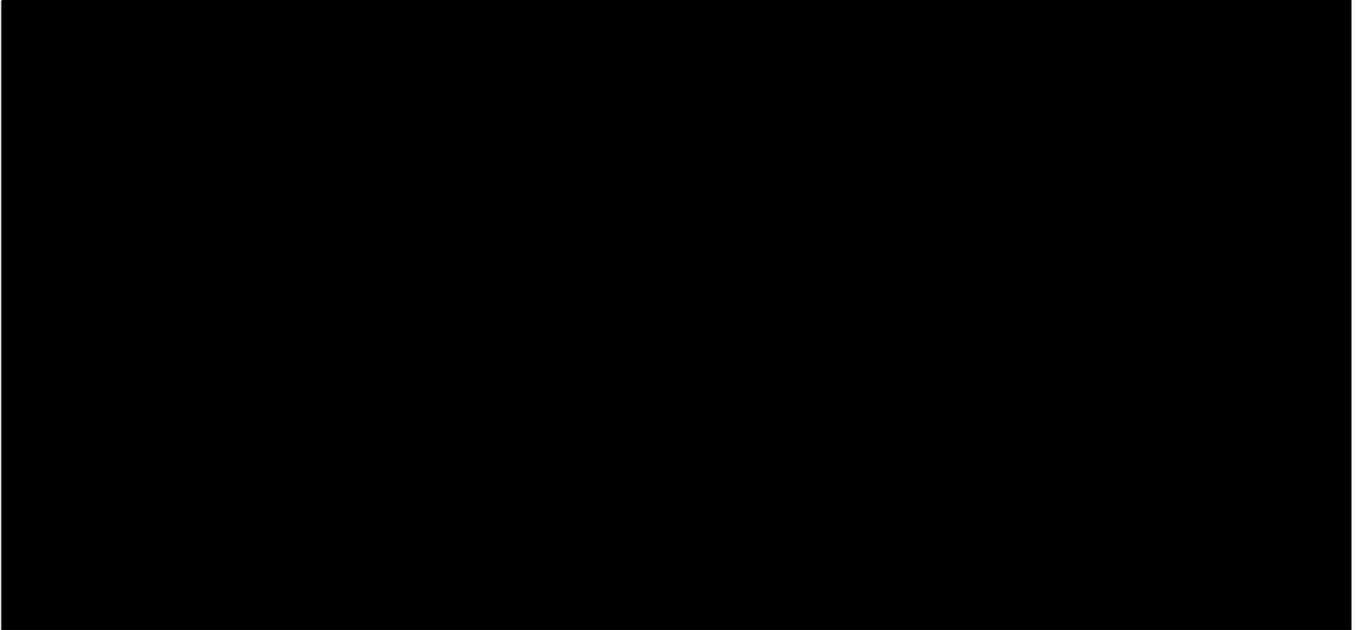




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# 1 EXECUTIVE SUMMARY, KEY FINDINGS & OBSERVATIONS

## 1.1 Vessel condition

The assessment results for the overall Fleet condition varies between **Average** and **Above average**.

Across the Fleet, vessel ratings ranged from **2.83 – Average** to **4.06 – Above average**. The mean rating was **3.38 – Average** and the median rating was **3.22 – Average**. No single vessel fell below 2.5 (**Below average** rating).

Overall and across the Fleet, areas such as hull structure and coatings (categories: **External structure and Painting** and **Internal structure and Painting**), interior fit-out (category: **Accommodation**) and bridge equipment (category **Bridge systems**) were found in good condition.

Categories **Machinery and Systems** and **LSA and FFE** performed the weakest and some of these areas need urgent attention.

Immediate Fleet-wide improvements can be achieved by the following actions:

- Improved housekeeping practises in engine rooms by ensuring bilges are kept dry and free from oil, engine fluids and water.
- Secure oil leaks in machinery spaces.
- Repair or replace areas of missing or damaged structural fire protection (SFP) and protecting hot surfaces in engine rooms.
- Shield high-pressure fuel and oil lines in engine rooms.
- Ensure that all cable and pipe penetrations are properly sealed.
- Ensure that access to escape ways, lifesaving and fire-fighting equipment are clear and unhindered.
- Repair or replace worn-out, damaged or expired lifesaving equipment.
- Ensure save-alls and other fuel/oil spill containment devices are fitted with drain plugs to prevent any oily residues from entering the water.

Actions to take to ensure the design/residual life of vessels are achieved:

- Rectify pitting corrosion on the main deck (below the wheelhouse) on RiverCat *Marlene Matthews*.
- Upgrade the interior fit-out onboard *Alexander* to be in line with the other First Fleet vessels.

## 1.2 Planned Maintenance System (PMS) and Defect Management

Overall, unless vessels are not in service, it should be strictly avoided operating vessels with overdue **1 – Immediate** priority items. This is particularly critical for items involving key safety or vessel control functions. A similar principle should apply for overdue **2 – Urgent** priority items. It should be highlighted that overdue items were already present for 30+ days since the work order was first raised.

Further, safety and regulatory related defects are routinely prioritised at a priority **3 – Routine** level. Defects of this nature should be assigned a higher level of priority to ensure they are rectified sooner.

Defects particularly those with a High or Very High-risk ranking, should be communicated to the survey authority and Classification society of the vessel prior to assigning a priority categorisation that allows the vessel to continue operating in-service.

At times, the detail of reviewed work orders was not clear on the defect and its impact on operations. Section 4.7.3 of the *Fleet Generic Operations Manual* could be updated to further prompt defect reporters on the type and required detail to be included.

There should be an increased effort to reduce the number of overdue work orders to be in-line with historical averages (<10%).

### 1.3 Asset Management Activities for 2019-2022

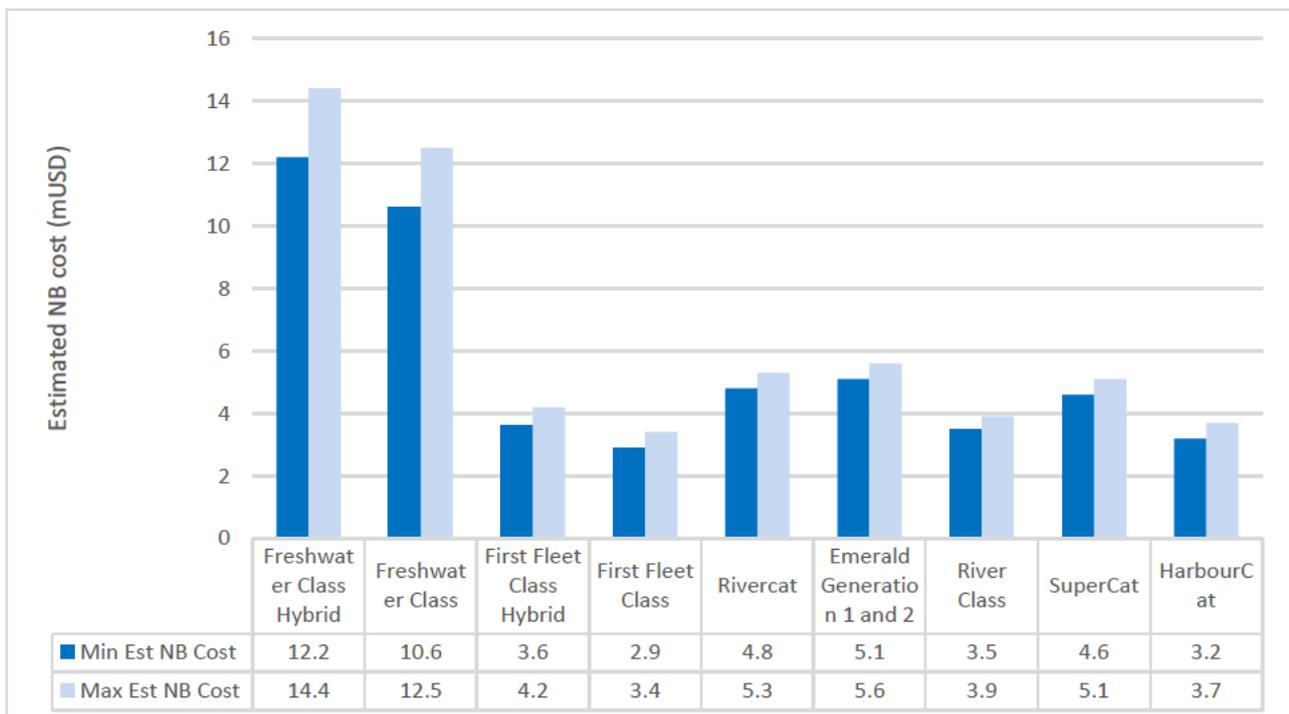
Overall, TDSF have completed most of the Asset Management Activities planned for 2019 to 2022.

From the records provided to DNV, the life extension of *Supply* was postponed on numerous occasions between 2019 and 2022. Additionally, the planned docking of *May Gibbs* was not completed in 2020 as planned.

Vessel surveys were always completed as per the planned asset management activities (excluding vessels which were retired or withdrawn from service).

### 1.4 Vessel Replacement Cost

Below is a representation of the capital expenditure cost that is estimated for a newbuilding vessel from each ferry Class. The dark blue columns show the minimum estimates for a similar vessel with the same propulsion technology. The light blue columns show the maximum estimates for a similar vessel with the same propulsion technology. For international currency flexibility, all figures are in US Dollars.



### 1.5 Vessel Documentation

From the information provided to DNV, TDSF has demonstrated it has access to a full range of relevant vessel drawings, manuals, key parameters and data sheets for instrumentation across the Sydney Ferries Fleet.

Due to the age of some vessels and the myriad drawings available, it is unclear if there is a single set of updated vessel drawings which have encompassed all vessel modification and changes over time. DNV recommends that each vessel Class has a set of drawings which are maintained as the main 'source of truth' for vessel information. These drawings should be centrally located and in a universally readable electronic format (eg .pdf).

## 1.6 Spare Parts

DNV were provided with a register of spare parts from TDSF. Over 20 500 items were identified of which 6500 are retained as stock items. Below are some overall observations:

- Approximately 700 of those stock items did not have costs assigned to them. 420 did not have an assigned supplier code.
- Spare parts do not have a lead or delivery time.
- Although some spare parts were identified as vessel specific through their description/title, no spare parts were identified via their assigned Class. As such, it is difficult to ascertain if spares are specific to a particular Class or if they can be used generically across the Fleet.
- Quantities are not provided.

Comparing the spare part recommendations from the DNV Rules (tailored to a ferry application) and recent work orders against the TDSF spare parts register it appears there are sufficient spares covering a range of key onboard systems.

It is recommended that commonly used stock and non-stock items are assigned a cost, lead time, Class application and quantity by TDSF.

DNV recommend that inventory items associated with main vessel and safety functions are provided with a critical identification or tag in the spare parts inventory along with a minimum stock number that should be maintained.

## 1.7 Special Tools and Equipment

Overall, DNV consider the special tools and equipment held by TDSF are suitable and fit-for-purpose to maintain the Sydney Ferries Fleet.

DNV also noted a significant in-house workshop capability to carry out typical marine engineering jobs and to develop tools specific to maintenance activities of machinery.

DNV also understands the TDSF utilise OEMs and their nominated local representatives to conduct a range of machinery and systems maintenance across the Sydney Ferries Fleet. It is assumed that OEMs and their nominated local representatives would have the relevant special tools and equipment to carry out the requested work.

DNV recommend TDSF having a record of key non-calibrated special tools and equipment to allow traceability and tracking of such equipment.

## 1.8 Approved Contractors

Overall, the contractor organisations engaged to provide safety critical tasks to the Sydney Ferries Fleet are well established through their own industry reputation, third-party certifications and OEM authorisations. From the information provided all these specific contractors have valid Public Liability and Workers Compensation Insurance.

For contract work which relates to routine onboard inspections, surveys and testing, it is important that a wide range of inspectors from a single agency are used when available. This variation allows a wider breadth of experience to assess safety critical systems on the Sydney Ferries Fleet and reduces the likelihood of familiarity induced errors.

## 1.9 Configuration Status

All vessels in the Sydney Ferries Fleet are currently undergoing at least two configuration changes.

From the information provided there are CCRs that have been open for one or more years. It is not known to DNV if this is due to ongoing work or if the Configuration Control Change Register has not been kept up to date.



Although some active CCRs have status 'Awaiting Documents' they also have been marked as "Closed – Full Approval" in the information provided to DNV. According to TDSF's procedure, the CCR status "Awaiting Documents" Indicates that associated documentation has not yet been received to complete the process (e.g. a risk assessment, technical info, etc). As such, it is unclear to DNV how these CCRs have been closed.

Overall, TDSF has undertaken the configuration control process in accordance with their written procedures.

The procedures which map the configuration change process are well established and utilise industry standard risk assessment at various stages. The level of assessed risk of each configuration change either increases or decreases the involvement of senior TDSF management and technical personnel and the level of documentation. This appears to be appropriate for the scope of the CCRs reviewed by DNV.

It is not well established how TDSF know when to engage a regulator when relevant changes are made to systems which require regulatory approval. A better-defined procedure on when to engage a regulator during the configuration control process could help ensure that regulatory acceptance of configuration changes is not inadvertently missed.

## 2 SCOPE OF WORK

DNV was tasked by Transport for NSW (TfNSW) to conduct a range of vessel condition inspections and other general assurance tasks for 2022-23. These tasks are listed as Statement of Requirements (SOR) throughout this report. Broadly, these tasks cover:

- SOR 1 – Vessel condition and survey status
- SOR 2 – Vessel condition against baseline condition completed in 2019
- SOR 3 – Review of planned maintenance systems, work orders, outstanding and overdue tasks along with defect list and defect reporting procedures
- SOR 4 – Confirm all Asset Management Activities required under the Asset Management Plan are completed
- SOR 5 – (Removed from scope)
- SOR 6 – Fair wear and tear for each vessel
- SOR 7 – Deficiencies which may reduce the design or residual life of a vessel in the Fleet
- SOR 8 – Replacement cost for each vessel
- SOR 9 – Availability of vessel drawings, manuals and spares
- SOR 10 – Spare parts review
- SOR 11 – Special tools and equipment
- SOR 12 – Review of approved contractors
- SOR 13 – Configuration status and procedure for vessels

In conjunction with this report, vessel survey reports, findings, ratings and comparisons with previous inspections from 2012, 2015 and 2019 can be accessed in a digital format on the DNV Veracity dashboard. The dashboard can be accessed from the link [\[REDACTED\]](#). Access to the dashboard for specific users can be arranged via DNV.

## 3 APPROACH

DNV carried out physical inspections of the ferries operated and managed by TDSF using a pre-prepared inspection checklist and results from the Contract-2012, Mid-term (2015) and end-Contract (2019) assessments as the condition baseline for assets.

Three qualified DNV surveyors from DNV Australia's Sydney Office carried out the inspections in conjunction with TDSF scheduling. Where possible, the same DNV surveyor completed all vessels within that Class of vessel.

Outside of the physical vessel inspections, DNV have relied upon TDSF to provide documentation in support of the assessment of individual SORs. DNV sent information requests via TfNSW and when permitted, directly to TDSF. Information was uploaded by TDSF to the TfNSW hosted Kiteworks platform specific to this project. DNV provided ongoing feedback to TfNSW and TDSF on the completeness and quality of information throughout the project.

For some SORs, a full set of complete and high-quality information was able to be provided to DNV. For other areas, DNV have received only partially complete and lower-quality information. Where gaps in information exist, DNV have used our own professional judgment and experience in the analysis of partially fulfilled information to complete the objective of each SOR as much as reasonably possible.



## **4 OBJECTIVE**

The objective of the project was to perform a desktop fleet maintenance and management system assessment and conduct an independent visual condition assessment of the ferry assets operated and managed by Transdev Sydney Ferries (TDSF).

The current condition was assessed against the condition at the beginning of the Contract in 2012 and mid of Contract of 2015. All ferries were reviewed and physically inspected as part of the agreed scope of work, with the basis of the inspection to be similar to the previous work carried out in 2019. All findings were documented and reported.

## 5 SOR 1 – SURVEY STATUS AND VESSEL CONDITION

### 5.1 Survey Status

Transdev Sydney Ferries (TDSF) provided DNV with all vessel survey and Class certificates. Upon review by DNV, it was found that all vessels except *Betty Cuthbert* had valid AMSA Certificates of Survey.

This conclusion is based on the assumption that all relevant periodical surveys had been carried out in accordance with the respective AMSA schedule and Class requirements and no conditions or exemptions are overdue. See Table 5.1.1 for the expiry dates of the AMSA Certificates of Surveys.

**Table 5.1.1 – Vessel survey status – AMSA Certificate of Survey**

| Class       | Vessel                    | Valid to          |
|-------------|---------------------------|-------------------|
| Freshwater  | <i>Collaroy</i>           | 06-July-2023      |
|             | <i>Freshwater</i>         | 01-March-2026     |
| First Fleet | <i>Alexander</i>          | 03-August-2023    |
|             | <i>Borrowdale</i>         | 02-March-2025     |
|             | <i>Charlotte</i>          | 05-May-2027       |
|             | <i>Fishburn</i>           | 24-September-2025 |
|             | <i>Friendship</i>         | 03-June-2025      |
|             | <i>Golden Grove</i>       | 11-November-2024  |
|             | <i>Scarborough</i>        | 12-March-2025     |
|             | <i>Sirius</i>             | 15-June-2025      |
|             | <i>Supply</i>             | 22-December-2027  |
| RiverCat    | <i>Betty Cuthbert</i>     | 19-November-2022  |
|             | <i>Dawn Fraser</i>        | 19-July-2026      |
|             | <i>Evonne Goolagong</i>   | 09-June-2024      |
|             | <i>Marjorie Jackson</i>   | 09-August-2025    |
|             | <i>Marlene Mathews</i>    | 06-February-2025  |
|             | <i>Nicole Livingstone</i> | 28-October-2024   |
|             | <i>Shane Gould</i>        | 18-May-2025       |
| HarbourCat  | <i>Pam Burridge</i>       | 11-November-2024  |
| SuperCat    | <i>Louise Sauvage</i>     | 23-March-2026     |
|             | <i>SuperCat4</i>          | 13-June-2026      |

| Class                | Vessel                      | Valid to          |
|----------------------|-----------------------------|-------------------|
| Emerald Generation 1 | <i>Bungaree</i>             | 04-September-2027 |
|                      | <i>Catherine Hamlin</i>     | 07-November-2026  |
|                      | <i>May Gibbs</i>            | 12-October-2027   |
|                      | <i>Fred Hollows</i>         | 18-April-2027     |
|                      | <i>Pemulwuy</i>             | 10-August-2027    |
|                      | <i>Victor Chang</i>         | 22-June-2027      |
| Emerald Generation 2 | <i>Balmoral</i>             | 12-July-2026      |
|                      | <i>Clontarf</i>             | 12-July-2026      |
|                      | <i>Fairlight</i>            | 12-July-2026      |
| River                | <i>Olive Cotton</i>         | 11-August-2025    |
|                      | <i>Liz Ellis</i>            | 15-December-2025  |
|                      | <i>Cheryl Salisbury</i>     | 15-December-2025  |
|                      | <i>Lauren Jackson</i>       | 15-December-2026  |
|                      | <i>Kurt Fearnley</i>        | 15-December-2025  |
|                      | <i>Esme Timbery</i>         | 11-August-2025    |
|                      | <i>Ethel Turner</i>         | 15-December-2025  |
|                      | <i>Margaret Olley</i>       | 11-August-2025    |
|                      | <i>Ruby Langford Ginibi</i> | 11-August-2025    |
|                      | <i>Ruth Park</i>            | 15-December-2025  |

During inspections of River Class vessel *Ruth Park* it was observed that the Certificate of Operation was not found onboard.

In addition to the AMSA Certificates of Survey, DNV reviewed the Class Certificates of both *Collaroy* and *Freshwater*. As per the conditions listed on the AMSA Certificates of Survey, these two vessels are required to hold a valid certificate of Class issued by a Recognised Classification Society. From the Class certificates provided, it was concluded that *Collaroy* and *Freshwater* held valid Class certificates. See Table 5.1.2.

**Table 5.1.2 - Vessel survey status – Class certificate**

| Vessel            | Certificate issuer | Valid from        | Valid to          |
|-------------------|--------------------|-------------------|-------------------|
| <i>Collaroy</i>   | Lloyds Register    | 30-September-2018 | 29-September-2023 |
| <i>Freshwater</i> | Lloyds Register    | 18-July-2020      | 17-July-2025      |



It was advised by TDSF that there were no Conditions of Class issued to either *Collaroy* or *Freshwater* at the time of reporting.

## 5.2 Vessel Condition

### 5.2.1 General

This section will provide a high-level insight into the condition of the 40 ferries across the eight Classes of vessels.

DNV carried out physical inspections of the ferries operated and managed by TDSF using a pre-prepared inspection checklist and results from the Contract-2012, Mid-term (2015) and end-Contract (2019) assessments as the condition baseline for assets.

Three qualified DNV surveyors from DNV Australia's Sydney Office carried out the inspections in conjunction with TDSF scheduling. Where possible, the same DNV surveyor completed all vessels within that Class of vessel.

The following Classes and vessels were inspected as per Table 5.2.1.

**Table 5.2.1 - Vessel inspection scope**

| <b>Class</b>                     | <b>Vessels</b>   |
|----------------------------------|--|
| Freshwater (2 vessels)           | - <i>Freshwater</i><br>- <i>Collaroy</i>   |
| First Fleet (9 vessels)          | - <i>Alexander</i> - <i>Golden Grove</i><br>- <i>Borrowdale</i> - <i>Scarborough</i><br>- <i>Charlotte</i> - <i>Sirius</i><br>- <i>Fishburn</i> - <i>Supply</i><br>- <i>Friendship</i> |
| RiverCat (7 vessels)             | - <i>Betty Cuthbert</i> - <i>Marlene Matthews</i><br>- <i>Dawn Fraser</i> - <i>Nicole Livingstone</i><br>- <i>Evonne Goolagong</i> - <i>Shane Gould</i><br>- <i>Marjorie Jackson</i>   |
| HarbourCat (1 vessel)            | - <i>Pam Burrige</i>   |
| SuperCat (2 vessels)             | - <i>Louise Sauvage</i><br>- <i>SuperCat4</i>  |
| Emerald Generation 1 (6 vessels) | - <i>Catherine Hamlin</i> - <i>Pemulwuy</i><br>- <i>Fred Hollows</i> - <i>Bungaree</i><br>- <i>Victor Chang</i> - <i>May Gibbs</i>   |
| Emerald Generation 2 (3 vessels) | - <i>Balmoral</i><br>- <i>Clontarf</i><br>- <i>Fairlight</i>   |
| River (10 vessels)               | - <i>Ruth Park</i> - <i>Esme Timbery</i>   |

| Class | Vessels  |
|-------|--|
|       | <ul style="list-style-type: none"> <li>- Liz Ellis</li> <li>- Kurt Fearnley</li> <li>- Cheryl Salisbury</li> <li>- Margaret Olley</li> <li>- Lauren Jackson</li> <li>- Olive Cotton</li> <li>- Ethel Turner</li> <li>- Ruby Langford Ginibi</li> </ul> |

Vessel inspections consisted of visual assessments of pre-identified equipment, systems and hull structure (above the waterline). See Annex 1 for the tailored inspection checklist used.

DNV did not direct TDSF staff or crew to specifically test, operate or start/stop equipment during the course of the inspections. Equipment or systems that were not operational or areas of the vessel which were unable to be accessed were recorded on each vessels survey report. These were typically non-running main engines and generators for vessels that were alongside during inspections and void spaces/tanks which were considered confined spaces.

The following equipment and systems were inspected as per Table 5.2.2.

**Table 5.2.2 – Inspection categories and scope**

| Categories   | Typical items (examples only and not limited to)  |
|--|---|
| External structure and Painting                              | <ul style="list-style-type: none"> <li>- Main deck Superstructure</li> <li>- Outer side shell (above waterline)</li> <li>- Plimsol and draught marks</li> <li>- External coatings</li> </ul>  |
| Internal structure and Painting                              | <ul style="list-style-type: none"> <li>- Inner side shell</li> <li>- Bulkheads</li> <li>- Internal brackets, stiffeners</li> </ul>  |
| Deck machinery   | <ul style="list-style-type: none"> <li>- Winches</li> <li>- Hatches</li> <li>- Bollards</li> <li>- Vents</li> </ul>   |
| Machinery and Systems  | <ul style="list-style-type: none"> <li>- Main and auxiliary engines</li> <li>- Electrical</li> <li>- Pumps</li> <li>- Pipes and valves</li> <li>- Shafts</li> </ul>                           |
| Bridge systems   | <ul style="list-style-type: none"> <li>- Navigation equipment (GPS, chart plotter)</li> <li>- Communications equipment (VHF radio)</li> <li>- Bridge equipment</li> </ul>                     |
| Lifesaving appliances (LSA) and firefighting equipment (FFE) | <ul style="list-style-type: none"> <li>- Lifebuoys</li> <li>- Carley floats</li> <li>- Fire hoses</li> <li>- Fire extinguishers</li> <li>- Distress signals</li> <li>- Lifejackets</li> </ul> |

| Categories    | Typical items (examples only and not limited to)                |
|---------------|---|
| Accommodation | - Seats<br>- Interior fit-out items<br>- Lighting<br>- Flooring |

The following condition ratings have been used in the vessel condition assessment for 2022-23. For consistency and comparison validity, these were the same ratings used in the 2012, 2015 and 2019 assessments.

| Traffic Light Colour and Rating |   |               | Interpretation   |
|---------------------------------|---|---------------|--|
| Poor                            | 1 | Below 1.5     | Not compliant with survey requirements.  |
| Below Average                   | 2 | Range 1.5-2.5 | Compliant, but requiring reactive maintenance works in the next 12-months.         |
| Average                         | 3 | Range 2.5-3.5 | No predicted additional reactive works in the next 12-months.                      |
| Above Average                   | 4 | Range 3.5-4.5 | No predicted additional reactive works in the next 24-months.                      |
| Excellent                       | 5 | Above 4.5     | No predicted reactive works in the next 24-months and potentially over-maintained. |

Note that the vessel inspection systematic employed in this assessment is based upon DNV's WPI (Work Process Instruction) - 0574 'Condition Assessment Program (CAP)' but that the rating scale in CAP WPI-0574 is different to the 'Traffic light colour'. However, the description from the CAP WPI for the ratings have been aligned to deliver the desired comparative/benchmarking outcome for this assessment.

## 5.2.2 Overall Vessel Ratings

For 2022-23, vessel ratings ranged from **2.83 – Average** to **4.06 – Above average**. Across the Fleet the mean rating was **3.38 – Average** and the median rating was **3.22 – Average**.

It is recommended that the [REDACTED] is used to display and analyse individual vessel ratings. A summary of key items is provided below.

Survey reports for individual vessels can be found in Annex 2 and on the [REDACTED] > 2022-2033 Inspection Results.

Table 5.2.3 shows the overall rating per vessel for 2022-23 (in descending order).

**Table 5.2.3 – Overall vessel condition ratings for 2022-23 – orange text indicates a vessel which has been advised by TfNSW that will be retired in the near-term.**

| Vessel                  | Class       | Vessel overall rating |
|-------------------------|-------------|-----------------------|
| <i>Kurt Fearnley</i>    | River       | 4.06                  |
| <i>Olive Cotton</i>     | River       | 3.97                  |
| <i>Cheryl Salisbury</i> | River       | 3.97                  |
| <i>Charlotte</i>        | First Fleet | 3.96                  |
| <i>Liz Ellis</i>        | River       | 3.95                  |
| <i>Lauren Jackson</i>   | River       | 3.91                  |

Information on this page has been redacted because it contains a link to DNV's proprietary online information portal.

| Vessel                            | Class                | Vessel overall rating |
|-----------------------------------|----------------------|-----------------------|
| <i>Borrowdale</i>                 | First Fleet          | 3.91                  |
| <i>Ruby Langford Ginibi</i>       | River                | 3.89                  |
| <i>Sirius</i>                     | First Fleet          | 3.89                  |
| <i>Ethel Turner</i>               | River                | 3.84                  |
| <i>Ruth Park</i>                  | River                | 3.84                  |
| <i>Margaret Olley</i>             | River                | 3.83                  |
| <i>Esme Timbery</i>               | River                | 3.76                  |
| <i>Fred Hollows</i>               | Emerald Generation 1 | 3.46                  |
| <i>Victor Chang</i>               | Emerald Generation 1 | 3.42                  |
| <i>Friendship</i>                 | First Fleet          | 3.42                  |
| <i>Scarborough</i>                | First Fleet          | 3.40                  |
| <b>Mean rating across Fleet</b>   |                      | <b>3.38</b>           |
| <i>May Gibbs</i>                  | Emerald Generation 1 | 3.32                  |
| <i>Supply</i>                     | First Fleet          | 3.30                  |
| <i>Pemulwuy</i>                   | Emerald Generation 1 | 3.26                  |
| <b>Median rating across Fleet</b> |                      | <b>3.22</b>           |
| <i>Bungaree</i>                   | Emerald Generation 1 | 3.18                  |
| <i>Pam Burrige</i>                | HarbourCat           | 3.17                  |
| <i>Golden Grove</i>               | First Fleet          | 3.17                  |
| <i>Balmoral</i>                   | Emerald Generation 2 | 3.16                  |
| <i>Clontarf</i>                   | Emerald Generation 2 | 3.16                  |
| <i>Fairlight</i>                  | Emerald Generation 2 | 3.16                  |
| <i>SuperCat4</i>                  | SuperCat             | 3.13                  |
| <i>Betty Cuthbert</i>             | RiverCat             | 3.12                  |
| <i>Nicole Livingstone</i>         | RiverCat             | 3.08                  |
| <i>Evonne Goolagong</i>           | RiverCat             | 3.07                  |
| <i>Dawn Fraser</i>                | RiverCat             | 3.06                  |

| Vessel                  | Class                | Vessel overall rating |
|-------------------------|----------------------|-----------------------|
| <i>Freshwater</i>       | Freshwater           | 3.02                  |
| <i>Marjorie Jackson</i> | RiverCat             | 3.02                  |
| <i>Louise Sauvage</i>   | SuperCat             | 3.02                  |
| <i>Catherine Hamlin</i> | Emerald Generation 1 | 3.02                  |
| <i>Shane Gould</i>      | RiverCat             | 2.99                  |
| <i>Fishburn</i>         | First Fleet          | 2.88                  |
| <i>Marlene Mathews</i>  | RiverCat             | 2.84                  |
| <i>Alexander</i>        | First Fleet          | 2.83                  |
| <i>Collaroy</i>         | Freshwater           | 2.83                  |

Due to anticipated vessel retirements, Table 5.2.4 shows the overall vessel condition excluding those vessels identified for retirement.

**Table 5.2.4 – Overall vessel condition ratings for 2022-23 – excluding vessels to be retired.**

| Vessel                                    | Class                | Vessel overall rating |
|---|----------------------|-----------------------|
| <i>Kurt Fearnley</i>                      | River                | 4.06                  |
| <i>Olive Cotton</i>                       | River                | 3.97                  |
| <i>Cheryl Salisbury</i>                   | River                | 3.97                  |
| <i>Charlotte</i>                          | First Fleet          | 3.96                  |
| <i>Liz Ellis</i>                          | River                | 3.95                  |
| <i>Lauren Jackson</i>                     | River                | 3.91                  |
| <i>Borrowdale</i>                         | First Fleet          | 3.91                  |
| <i>Ruby Langford Ginibi</i>               | River                | 3.89                  |
| <i>Sirius</i>                             | First Fleet          | 3.89                  |
| <i>Ethel Turner</i>                       | River                | 3.84                  |
| <i>Ruth Park</i>                          | River                | 3.84                  |
| <i>Margaret Olley</i>                     | River                | 3.83                  |
| <i>Esme Timbery</i>                       | River                | 3.76                  |
| <b>Mean rating across remaining Fleet</b> |                      | <b>3.54</b>           |
| <i>Fred Hollows</i>                       | Emerald Generation 1 | 3.46                  |

| Vessel  | Class                | Vessel overall rating |
|---|----------------------|-----------------------|
| <b>Median rating across the remaining Fleet</b> |                      | 3.44                  |
| <i>Victor Chang</i>                             | Emerald Generation 1 | 3.42                  |
| <i>Friendship</i>                               | First Fleet          | 3.42                  |
| <i>Scarborough</i>                              | First Fleet          | 3.40                  |
| <i>May Gibbs</i>                                | Emerald Generation 1 | 3.32                  |
| <i>Supply</i>                                   | First Fleet          | 3.30                  |
| <i>Pemulwuy</i>                                 | Emerald Generation 1 | 3.26                  |
| <i>Bungaree</i>                                 | Emerald Generation 1 | 3.18                  |
| <i>Golden Grove</i>                             | First Fleet          | 3.17                  |
| <i>Balmoral</i>                                 | Emerald Generation 2 | 3.16                  |
| <i>Clontarf</i>                                 | Emerald Generation 2 | 3.16                  |
| <i>Fairlight</i>                                | Emerald Generation 2 | 3.16                  |
| <i>Freshwater</i>                               | Freshwater           | 3.02                  |
| <i>Catherine Hamlin</i>                         | Emerald Generation 1 | 3.02                  |
| <i>Fishburn</i>                                 | First Fleet          | 2.88                  |

### 5.3 Fleet Performance across the seven key areas

Across the Sydney Ferries Fleet, the seven categories in Table 5.3 were rated for 2022-23 (in descending order).

**Table 5.3 – Average Fleet rating across the inspection categories**

| Category                        | Average Fleet Rating of 2022-2023 Assessment |
|---------------------------------|--|
| Bridge Systems                  | 3.65   |
| External Structure and Painting | 3.58   |
| Internal Structure and Painting | 3.46   |
| Deck Machinery                  | 3.44   |
| Accommodation                   | 3.36   |
| Machinery and Systems           | 3.10   |
| LSA and FFE                     | 3.08   |

The highest performing categories were **Bridge Systems and External Structure and Painting** which were rated **Above average**, and the weakest performers were **Machinery and Systems** and **LSA and FFE** which were rated **Average**.

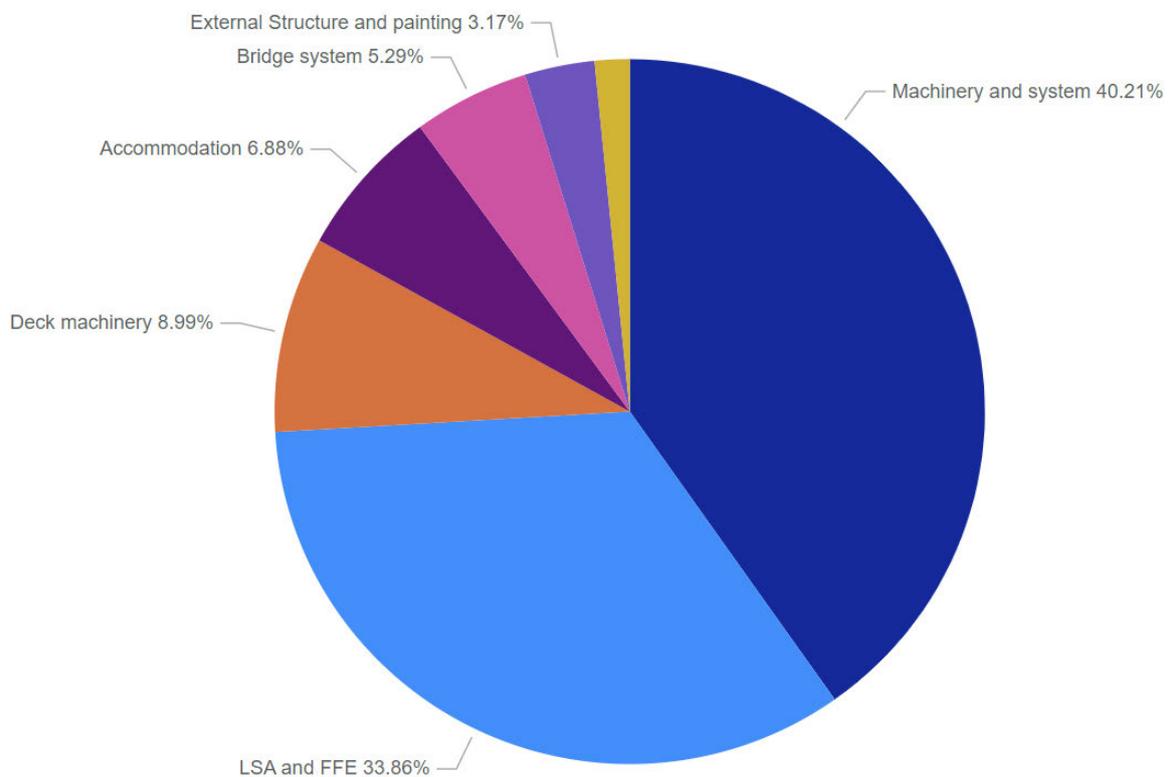
## 5.4 Defect Performance

A total number of 464 items were rated as either **1 – Poor** or **2 – Below average** across the entire Sydney Ferries Fleet. For the purpose of this report, these are classed as ‘defects’ as they require either immediate or short-term intervention to rectify their condition to a rating of **3 – Average**. This result was an increase from the 395 findings in the 2019 assessment, however, 13 new vessels have been added to the Fleet since the last assessment.

A full list of the defects can be found in Annex 3.

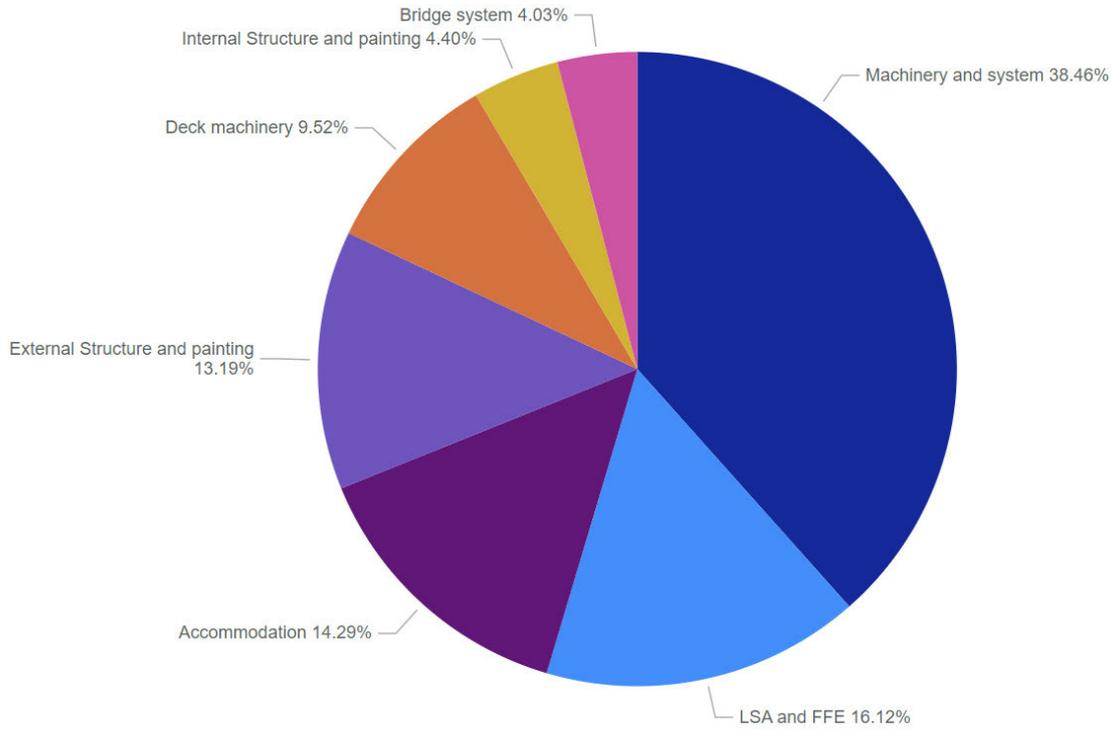
Items rated as **1 – Poor** may also be considered non-compliant with regards to the vessel’s statutory survey or Classification regime. Items rated **2 – Below average** may become rating **1 – Poor** if appropriate actions are not taken to improve the condition in the required timeframe.

Figure 5.4.1 shows the percentage category breakdown of items rated **1 – Poor** across the entire Fleet.



**Figure 5.4.1** - Breakdown of items rated **1 – Poor** across the entire Fleet.

Figure 5.4.2 shows the percentage category breakdown of items rated **2 – Below average** across the entire Fleet.



**Figure 5.4.2** - Breakdown of items rated 2 – Below average across the entire Fleet

## 5.5 Immediate Actions

Most of the observations made across the Ferry Fleet were in the **Machinery Systems** and **LSA and FFE** categories.

Immediate Fleet-wide improvements can be achieved by the following actions:

- Improved housekeeping practises in engine rooms by ensuring bilges are kept dry and free from oil, engine fluids and water.
- Secure oil leaks in machinery spaces.
- Repair or replace areas of missing or damaged structural fire protection (SFP) and protecting hot surfaces in engine rooms.
- Shield high pressure fuel and oil lines in engine rooms.
- Ensure that all cable and pipe penetrations are properly sealed.
- Ensure that access to escape ways, lifesaving and fire-fighting equipment are clear and unhindered.
- Repair or replace worn-out, damaged or expired lifesaving equipment.
- Ensure save-alls and other fuel/oil spill containment devices are fitted with drain plugs to prevent any oily residues from entering the water.
- Rectify pitting corrosion on the main deck (below the wheelhouse) on RiverCat *Marlene Matthews*.
- Upgrade the interior fit-out onboard *Alexander* to be in line with the other First Fleet vessels.

## 6 SOR 2 - VESSEL CONDITION ASSESSMENT COMPARISON TO PREVIOUS ASSESSMENTS

### 6.1 Overall Fleet performance

To allow a comparison with vessel conditions from 2012, 2015 and 2019, the seven inspection categories from 2022-23 were re-harmonised and distributed to the four categories which were used in previous assessments. These four categories for comparison are:

- **Engineering**
- **Platform Structural Integrity**
- **Paint and Interior**
- **Systems**

Green text indicates an improvement ( $> +0.2$ ) from 2019. Orange text indicates a steady result ( $\pm 0.2$ ). Red text indicates a decline ( $> -0.2$ ) from 2019.

It is recommended that the [REDACTED] is used to compare individual vessels to their historical ratings and to other vessels within the Fleet.

A summary of key items is provided below.

### 6.2 Freshwater Class

#### 6.2.1 Vessel Freshwater

The below graph, spider web and table indicate the comparison between *Freshwater's* inspection performance for 2022-23 compared with 2019 and 2015.

Overall and since 2015, vessel *Freshwater* has declined in condition. For 2022-23 there has been an improvement in condition from 2019 with some significant and incremental improvements across all categories (**Engineering, Platform Structural Integrity, Paint and Interior and Systems**).

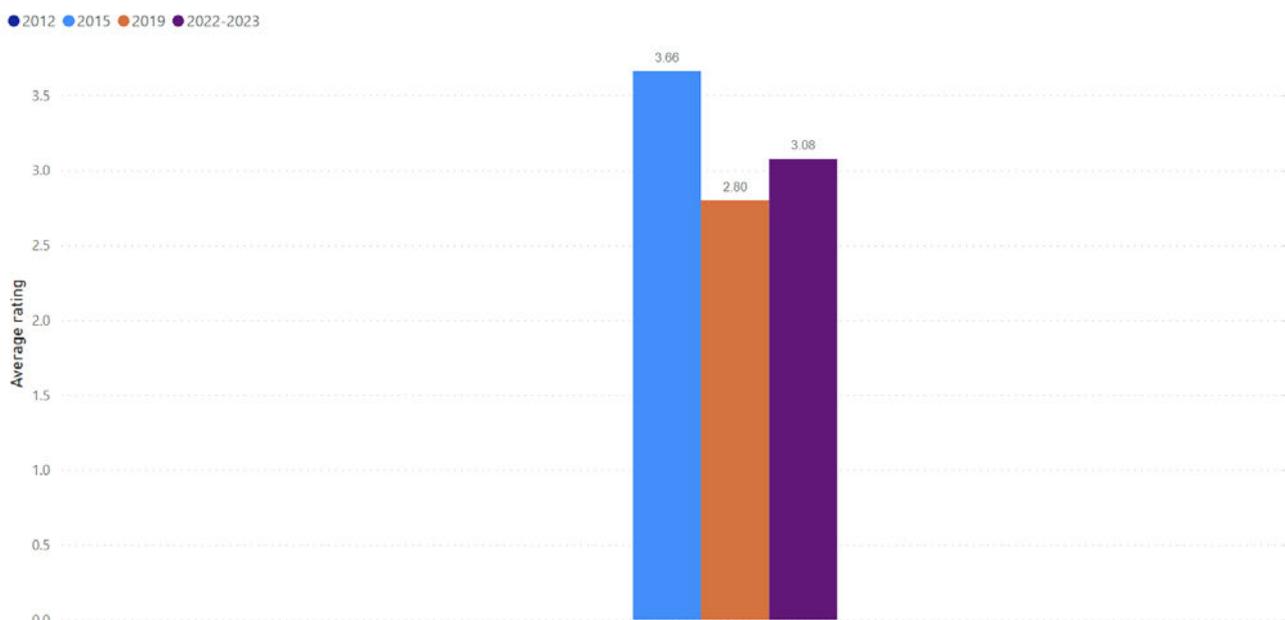
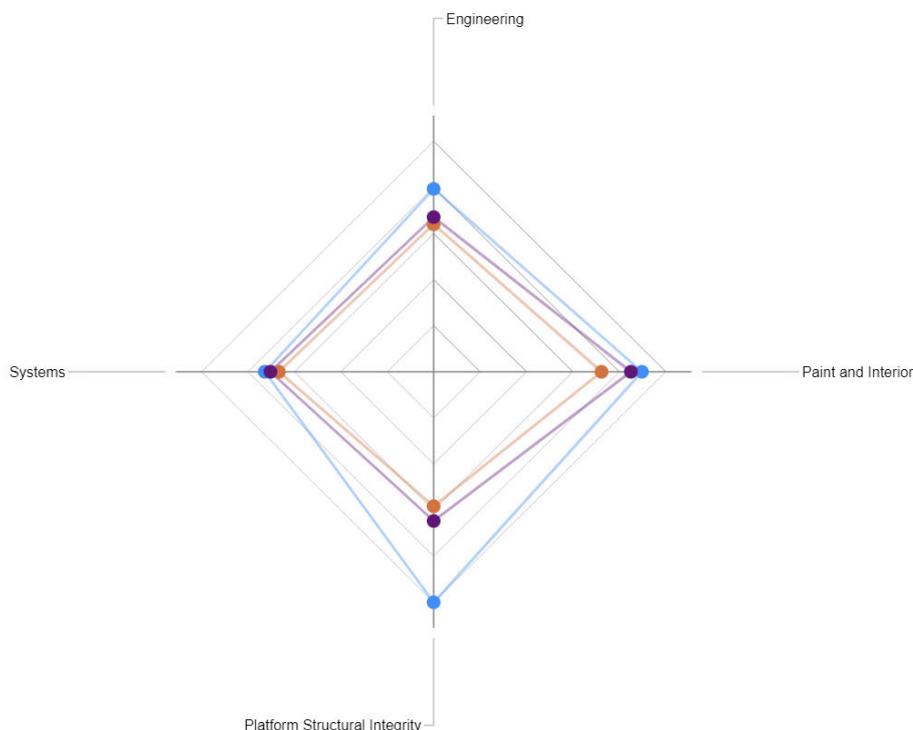


Figure 6.2.2 – Overall rating comparison between 2015, 2019 and 2022-23

Information on this page has been redacted because it contains a link to DNV's proprietary online information portal.

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.2.3 – Category rating comparison between 2015, 2019 and 2022-23**

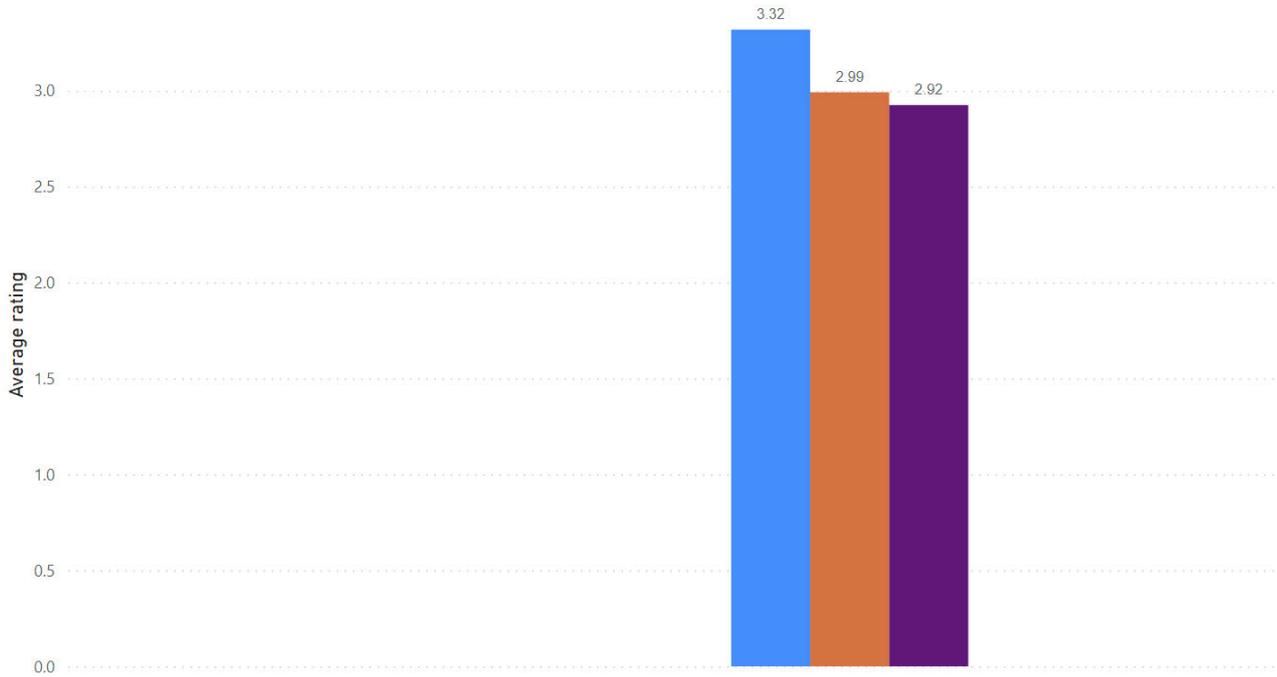
| Vessel            | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-------------------|-------------------------------|------|------|------|-----------|
| <i>Freshwater</i> | Engineering                   | -    | 3.40 | 2.74 | 2.88      |
| <i>Freshwater</i> | Paint and Interior            | -    | 3.85 | 3.10 | 3.64      |
| <i>Freshwater</i> | Platform Structural Integrity | -    | 4.29 | 2.50 | 2.77      |
| <i>Freshwater</i> | Systems                       | -    | 3.12 | 2.86 | 3.01      |

### 6.2.2 Vessel Collaroy

The below graph, spider web and table indicate the comparison between *Collaroy's* inspection performance for 2022-23 compared with 2019 and 2015.

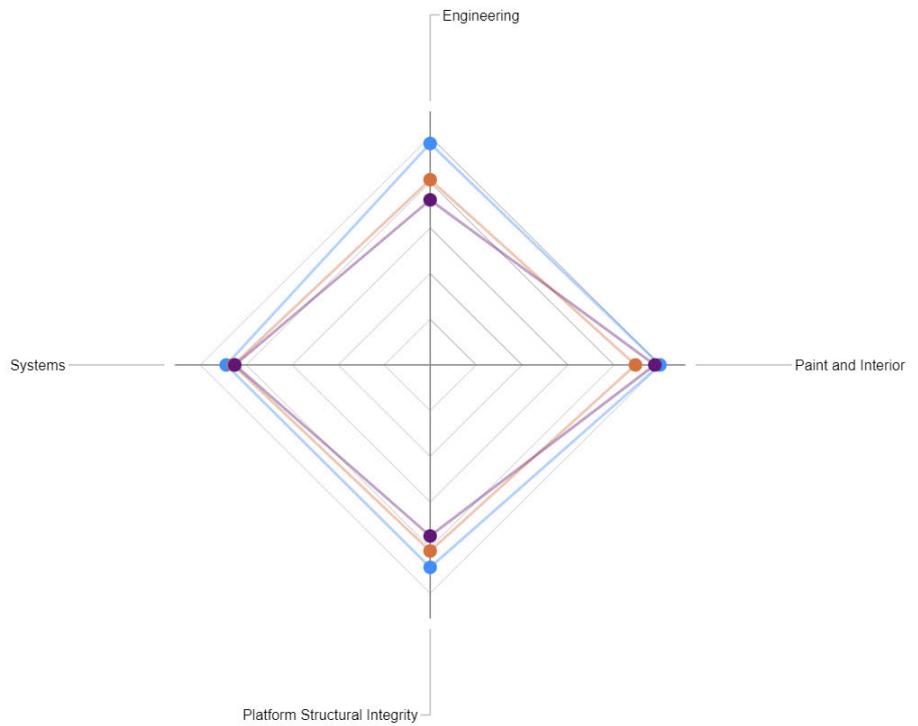
Overall and since 2015, vessel *Collaroy* has declined in condition. For 2022-23 there has been an improvement in condition from 2019 with an improvement in the **Paint and Interior** category. A decline was seen across categories **Engineering** and **Platform Structural Integrity**. **Systems** remained steady.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.2.4** – Overall rating comparison between 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.2.5** – Category rating comparison between 2015, 2019 and 2022-23

| <b>Vessel</b>   | <b>Category</b>               | <b>2012</b> | <b>2015</b> | <b>2019</b> | <b>2022-2023</b> |
|-----------------|-------------------------------|-------------|-------------|-------------|------------------|
| <i>Collaroy</i> | Engineering                   | -           | 3.44        | 2.88        | 2.56             |
| <i>Collaroy</i> | Paint and Interior            | -           | 3.55        | 3.17        | 3.47             |
| <i>Collaroy</i> | Platform Structural Integrity | -           | 3.14        | 2.89        | 2.66             |
| <i>Collaroy</i> | Systems                       | -           | 3.15        | 3.03        | 3.01             |

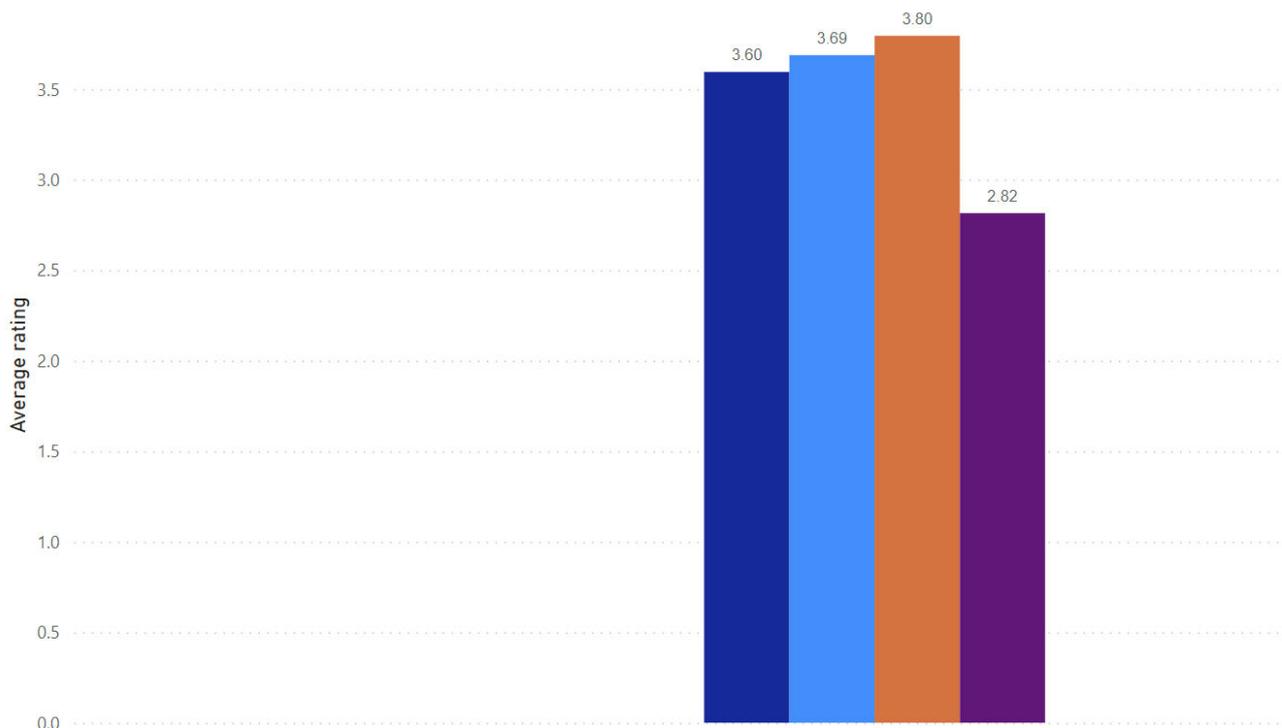
### 6.3 First Fleet Class

#### 6.3.1 Vessel Alexander

The below graph, spider web and table indicate the comparison between *Alexander's* inspection performance for 2022-23 compared with 2019, 2015 and 2012.

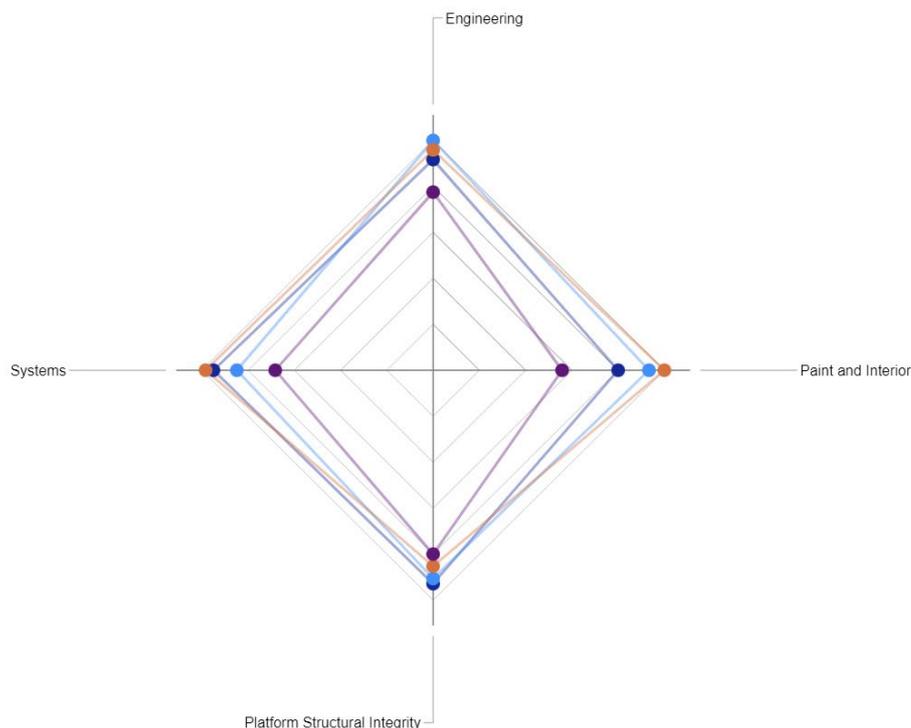
Until 2022-23, vessel *Alexander* had improved in overall condition. For 2022-23 there has been a decline in condition from 2019 with significant declines across all categories (**Engineering, Platform Structural Integrity, Paint and Interior and Systems**). The biggest declines were in **Paint and Interior** and **Systems**.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.3.1** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.3.2 – Category rating comparison between 2012, 2015, 2019 and 2022-23**

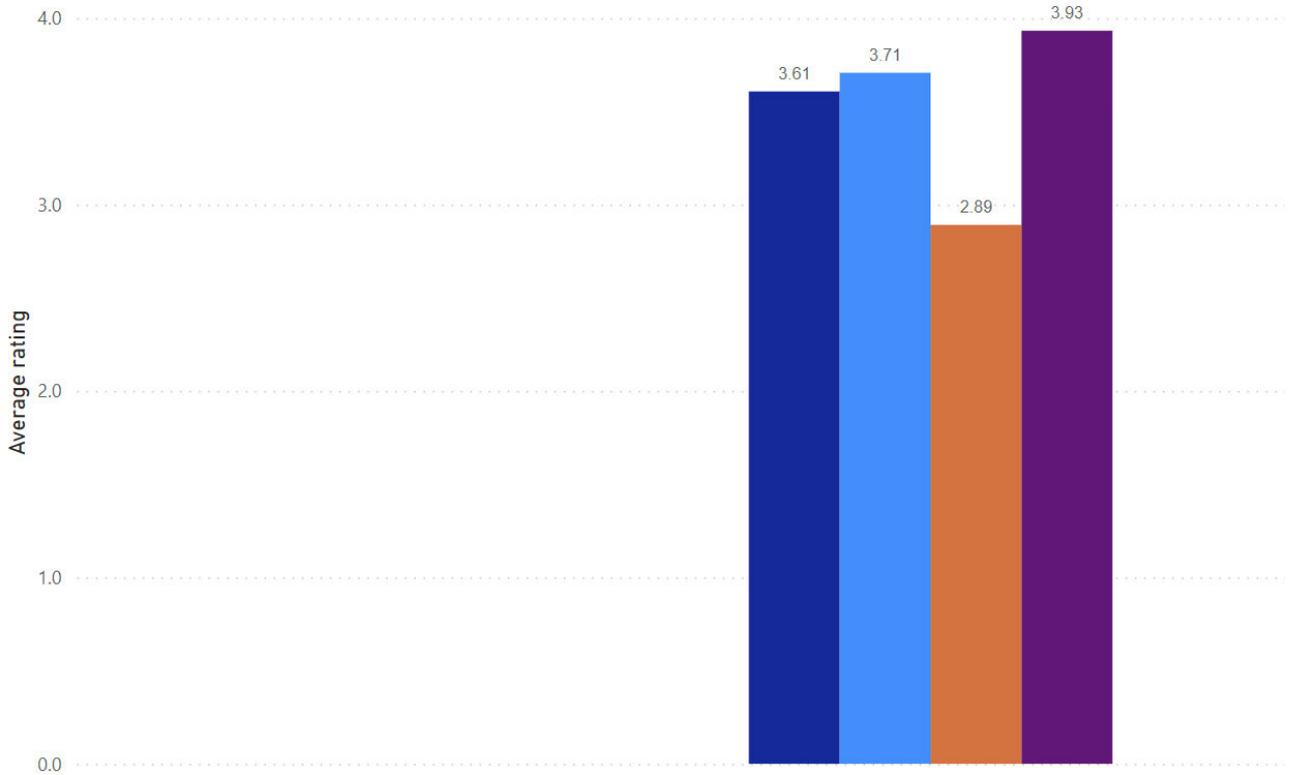
| Vessel    | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-----------|-------------------------------|------|------|------|-----------|
| Alexander | Engineering                   | 3.67 | 4.00 | 3.84 | 3.10      |
| Alexander | Paint and Interior            | 3.20 | 3.73 | 4.00 | 2.23      |
| Alexander | Platform Structural Integrity | 3.71 | 3.63 | 3.41 | 3.20      |
| Alexander | Systems                       | 3.80 | 3.40 | 3.94 | 2.73      |

### 6.3.2 Vessel Borrowdale

The below graph, spider web and table indicate the comparison between *Borrowdale*'s inspection performance for 2022-23 compared with 2019, 2015 and 2012.

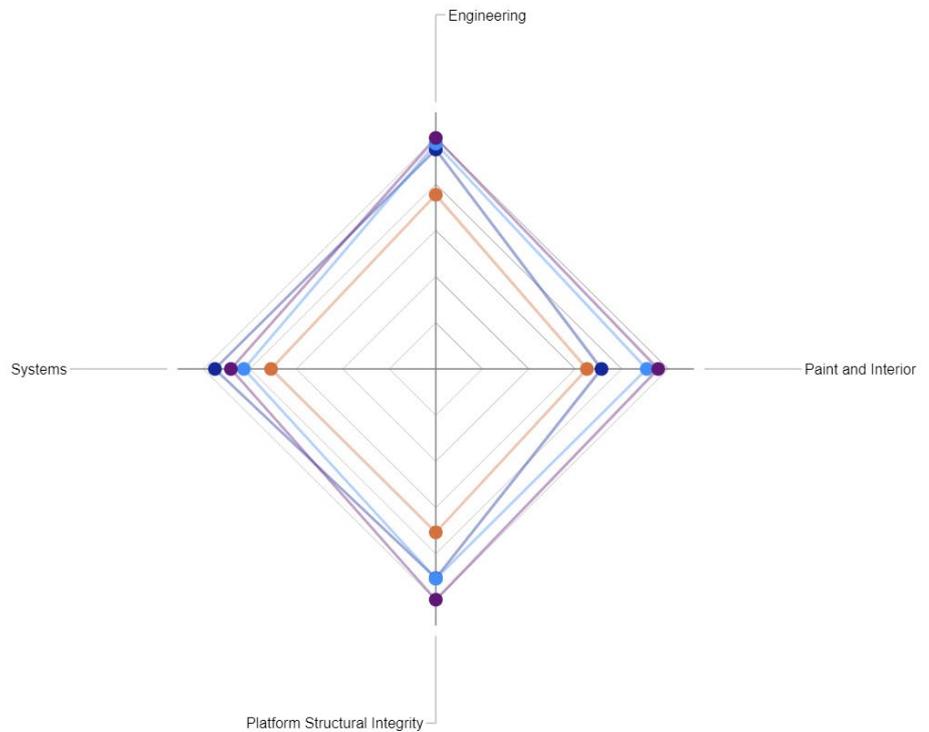
In 2022-23, vessel *Borrowdale* has recorded its best condition since Fleet Assessments commenced. For 2022-23 there has been an improvement in condition from 2019 (2015 and 2012) with significant increases across all categories (**Engineering, Platform Structural Integrity, Paint and Interior and Systems**). The biggest increases were in **Paint and Interior** and **Platform Structural Integrity**.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.3.3** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.3.4** – Category rating comparison between 2012, 2015, 2019 and 2022-23

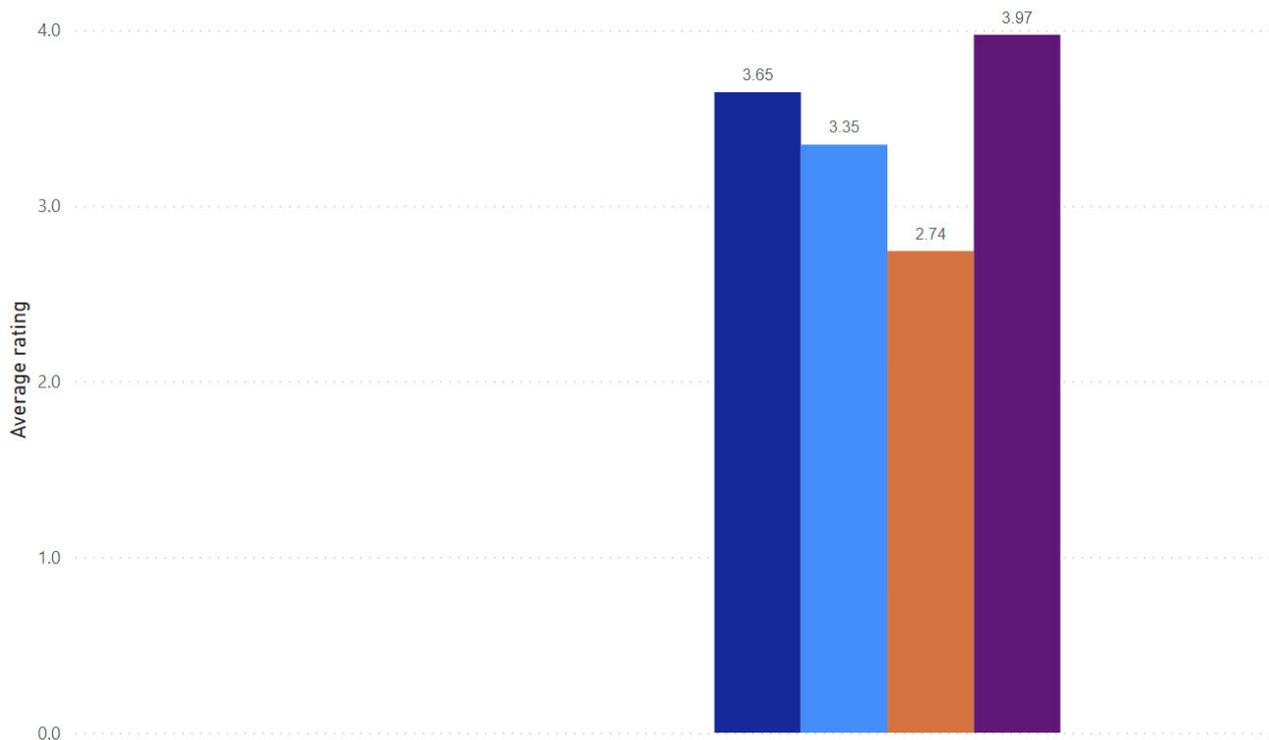
| Vessel            | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-------------------|-------------------------------|------|------|------|-----------|
| <i>Borrowdale</i> | Engineering                   | 3.89 | 4.00 | 3.09 | 4.10      |
| <i>Borrowdale</i> | Paint and Interior            | 2.92 | 3.72 | 2.67 | 3.92      |
| <i>Borrowdale</i> | Platform Structural Integrity | 3.71 | 3.72 | 2.90 | 4.10      |
| <i>Borrowdale</i> | Systems                       | 3.90 | 3.39 | 2.91 | 3.61      |

### 6.3.3 Vessel *Charlotte*

The below graph, spider web and table indicate the comparison between *Charlotte*'s inspection performance for 2022-23 compared with 2019, 2015 and 2012.

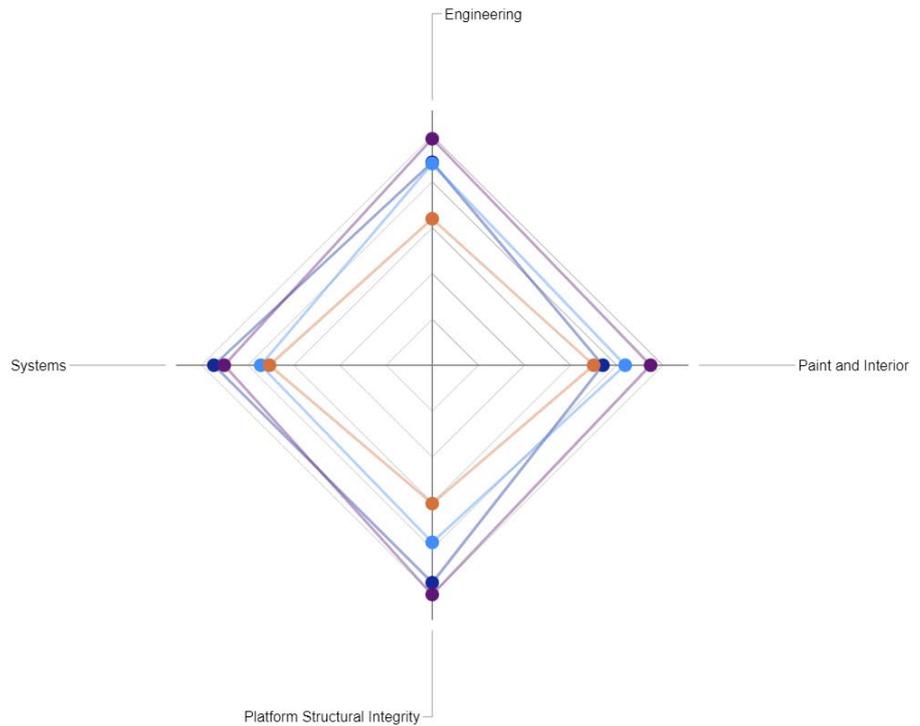
In 2022-23, vessel *Charlotte* has recorded its best condition since Fleet Assessments commenced. Prior to this its condition was in a constant decline. For 2022-23 there has been an improvement in condition from 2019 (2015 and 2012) with significant increases across all categories (**Engineering, Platform Structural Integrity, Paint and Interior and Systems**). The biggest increases were in **Engineering** and **Platform Structural Integrity**.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.3.5** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.3.6** – Category rating comparison between 2012, 2015, 2019 and 2022-23

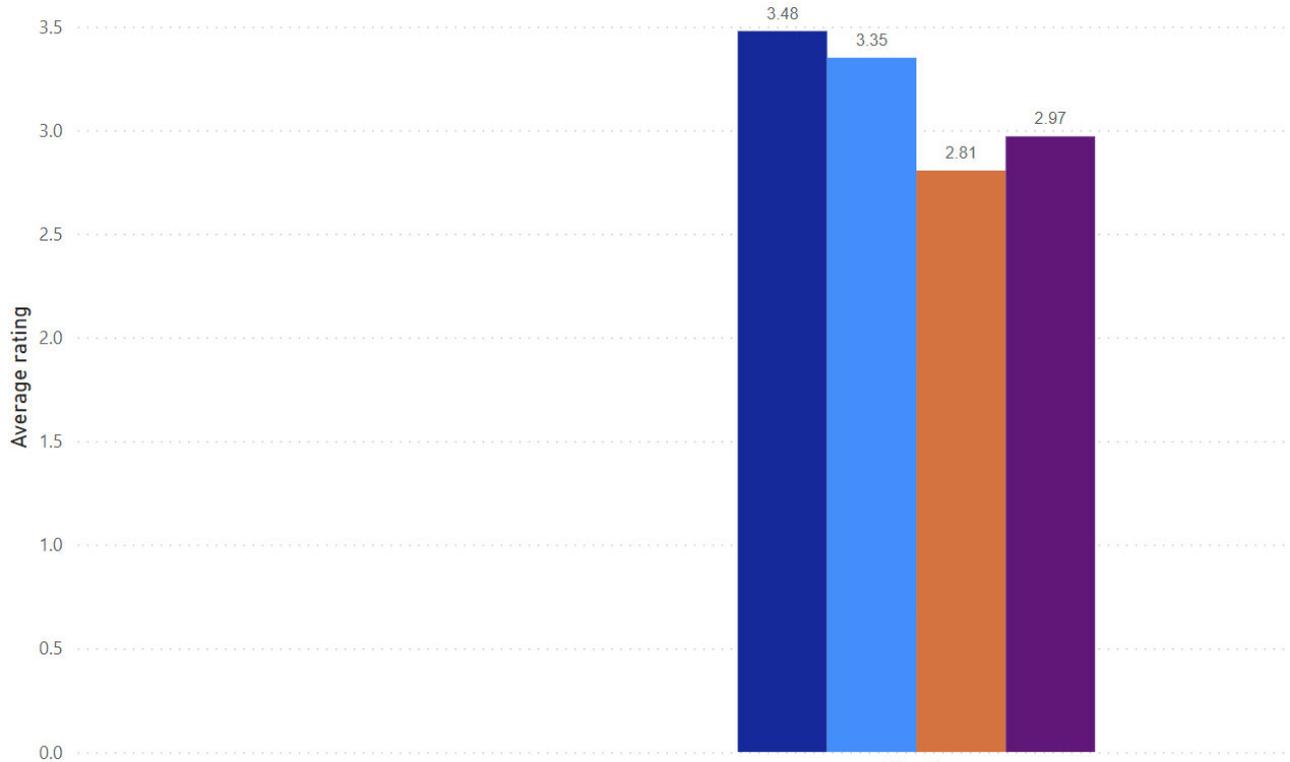
| Vessel    | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-----------|-------------------------------|------|------|------|-----------|
| Charlotte | Engineering                   | 3.67 | 3.64 | 2.65 | 4.09      |
| Charlotte | Paint and Interior            | 3.07 | 3.47 | 2.90 | 3.92      |
| Charlotte | Platform Structural Integrity | 3.93 | 3.20 | 2.50 | 4.14      |
| Charlotte | Systems                       | 3.92 | 3.08 | 2.92 | 3.74      |

### 6.3.4 Vessel Fishburn

The below graph, spider web and table indicate the comparison between *Fishburn's* inspection performance for 2022-23 compared with 2019, 2015 and 2012.

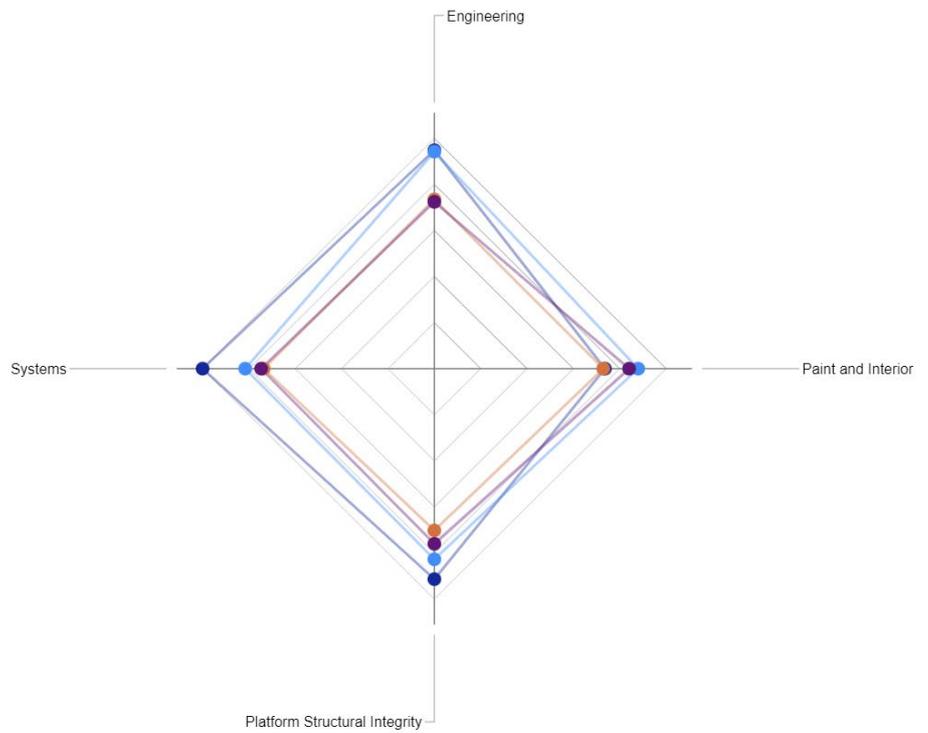
Since 2012, vessel *Fishburn* has declined in overall condition. For 2022-23 there has been an improvement in condition from 2019 with an improvement in the **Paint and Interior** and **Platform Structural Integrity** categories. **Engineering** and **Systems** remained steady.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.3.7 – Overall rating comparison between 2012, 2015, 2019 and 2022-23**

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.3.8 – Category rating comparison between 2012, 2015, 2019 and 2022-23**

| Vessel          | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-----------------|-------------------------------|------|------|------|-----------|
| <i>Fishburn</i> | Engineering                   | 3.67 | 3.64 | 2.84 | 2.80      |
| <i>Fishburn</i> | Paint and Interior            | 2.85 | 3.40 | 2.82 | 3.25      |
| <i>Fishburn</i> | Platform Structural Integrity | 3.53 | 3.20 | 2.72 | 2.94      |
| <i>Fishburn</i> | Systems                       | 3.87 | 3.16 | 2.85 | 2.89      |

### 6.3.5 Vessel Friendship

The below graph, spider web and table indicate the comparison between *Friendship*'s inspection performance for 2022-23 compared with 2019, 2015 and 2012.

In 2022-23, vessel *Friendship* has recorded results similar to (but marginally less than) those from 2012 and 2015. For 2022-23 there has been an improvement in condition from 2019 with significant increases across all categories (**Engineering, Platform Structural Integrity, Paint and Interior and Systems**). The biggest increases were in **Engineering** and **Paint and Interior**.

● 2012 ● 2015 ● 2019 ● 2022-2023

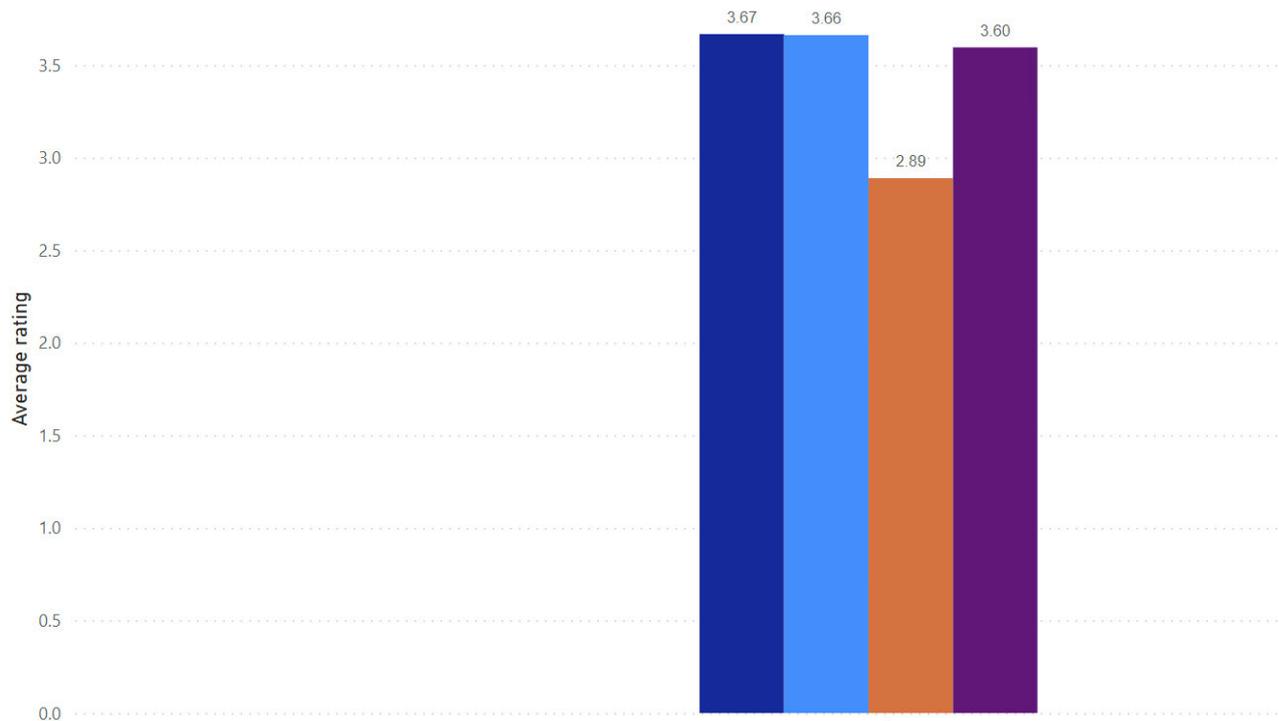
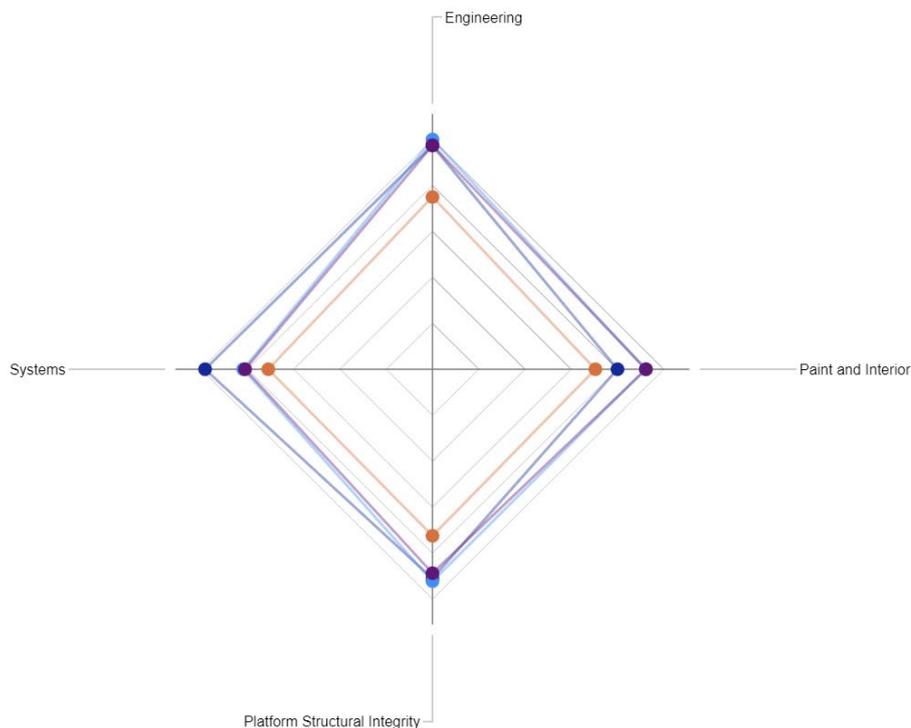


Figure 6.3.9 – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.3.10** – Category rating comparison between 2012, 2015, 2019 and 2022-23

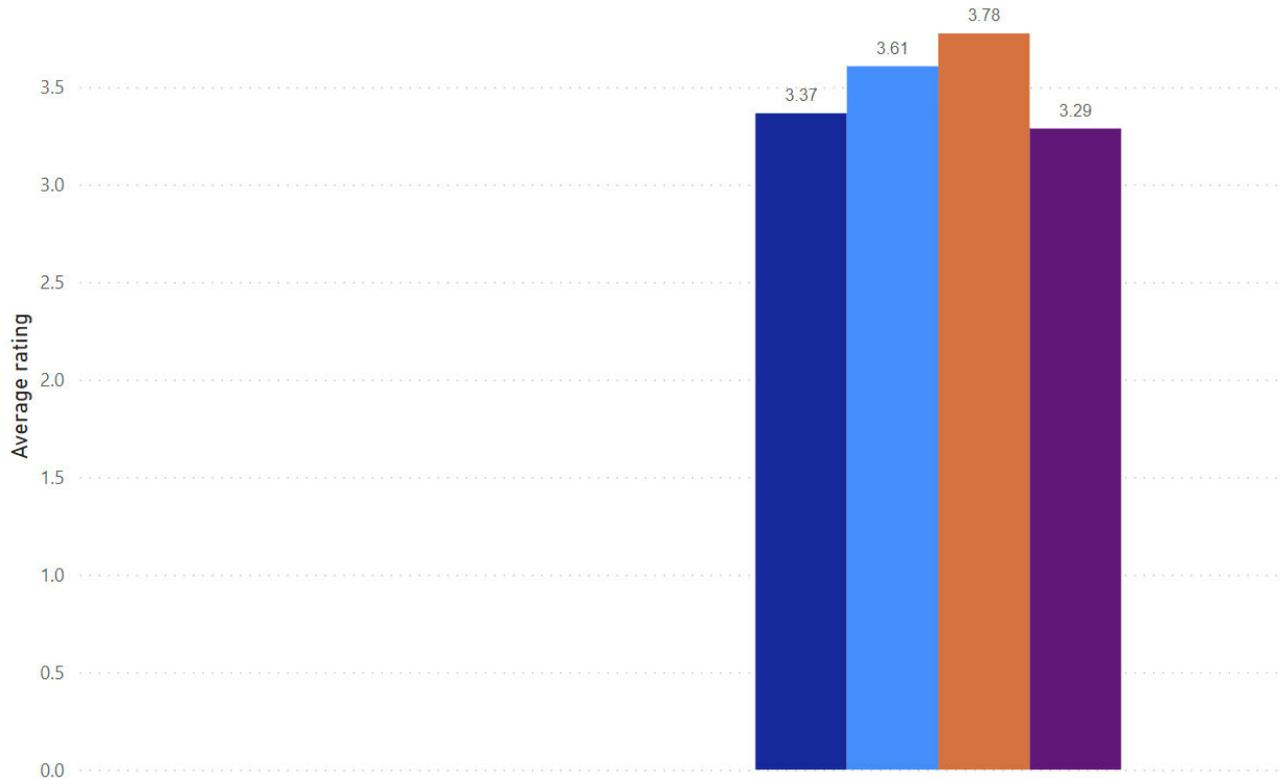
| Vessel            | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-------------------|-------------------------------|------|------|------|-----------|
| <i>Friendship</i> | Engineering                   | 3.89 | 4.00 | 3.00 | 3.90      |
| <i>Friendship</i> | Paint and Interior            | 3.20 | 3.69 | 2.82 | 3.69      |
| <i>Friendship</i> | Platform Structural Integrity | 3.64 | 3.69 | 2.90 | 3.55      |
| <i>Friendship</i> | Systems                       | 3.93 | 3.27 | 2.84 | 3.24      |

### 6.3.6 Vessel Golden Grove

The below graph, spider web and table indicate the comparison between *Golden Grove*'s inspection performance for 2022-23 compared with 2019, 2015 and 2012.

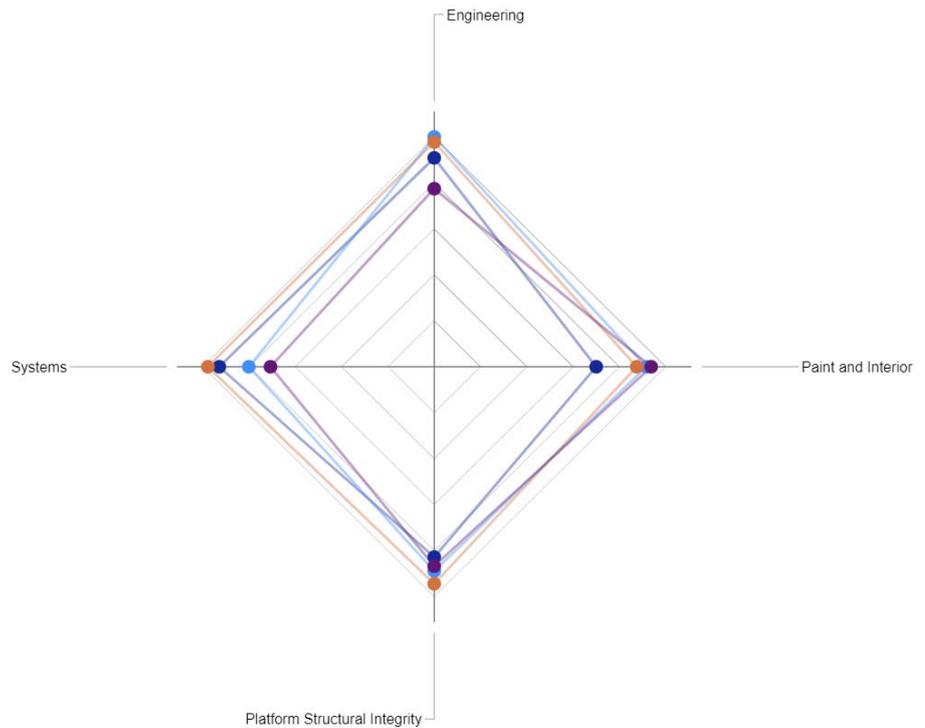
Since 2012, vessel *Golden Grove* had improved in overall condition. For 2022-23 there has been a decline in condition from 2019 (and 2012 and 2015) with a decline seen in the **Platform Structural Integrity**, **Engineering** and **Systems** categories. **Paint and Interior** improved from 2019.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.3.11** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.3.12** – Category rating comparison between 2012, 2015, 2019 and 2022-23

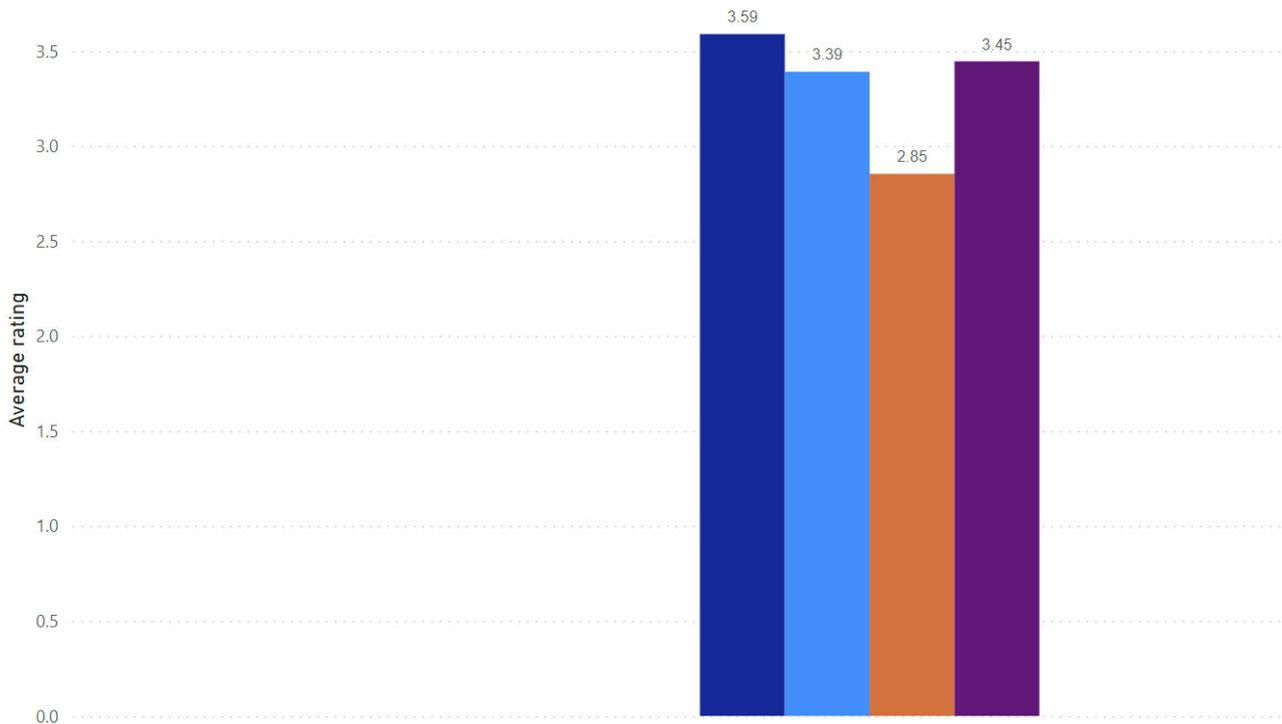
| Vessel       | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|--------------|-------------------------------|------|------|------|-----------|
| Golden Grove | Engineering                   | 3.64 | 4.00 | 3.91 | 3.10      |
| Golden Grove | Paint and Interior            | 2.8  | 3.67 | 3.50 | 3.75      |
| Golden Grove | Platform Structural Integrity | 3.31 | 3.56 | 3.78 | 3.47      |
| Golden Grove | Systems                       | 3.71 | 3.21 | 3.91 | 2.83      |

### 6.3.7 Vessel Scarborough

The below graph, spider web and table indicate the comparison between *Scarborough's* inspection performance for 2022-23 compared with 2019, 2015 and 2012.

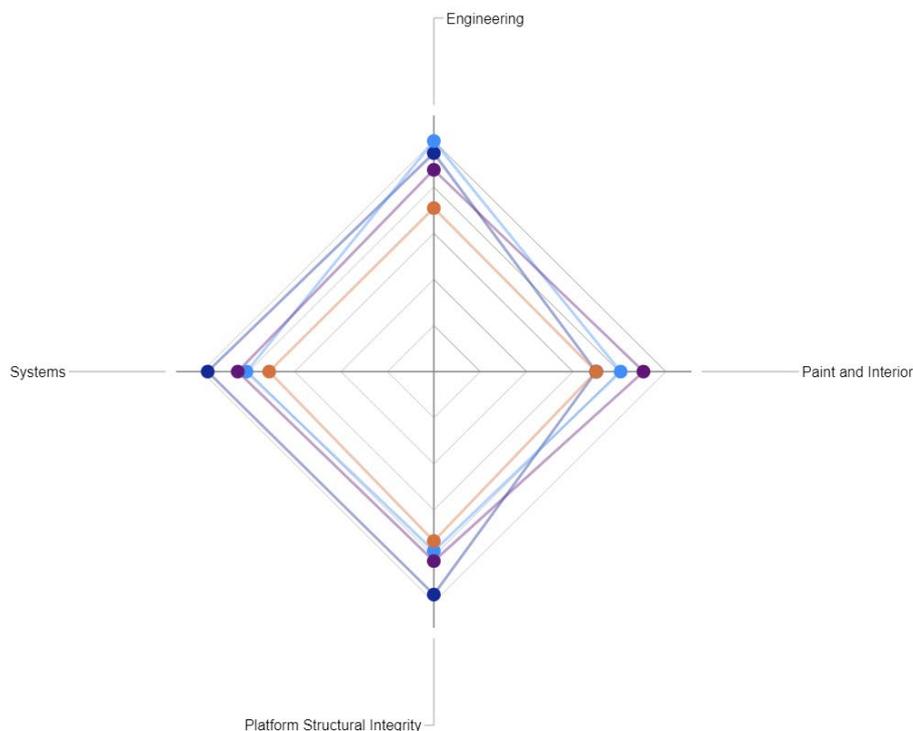
In 2022-23, vessel *Scarborough* has recorded results similar to those from 2012 and 2015. For 2022-23 there has been an improvement in condition from 2019 and 2015 with significant increases across all categories (**Engineering, Platform Structural Integrity, Paint and Interior and Systems**). The biggest increases were in **Engineering and Paint and Interior**.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.3.13** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.3.14** – Category rating comparison between 2012, 2015, 2019 and 2022-23

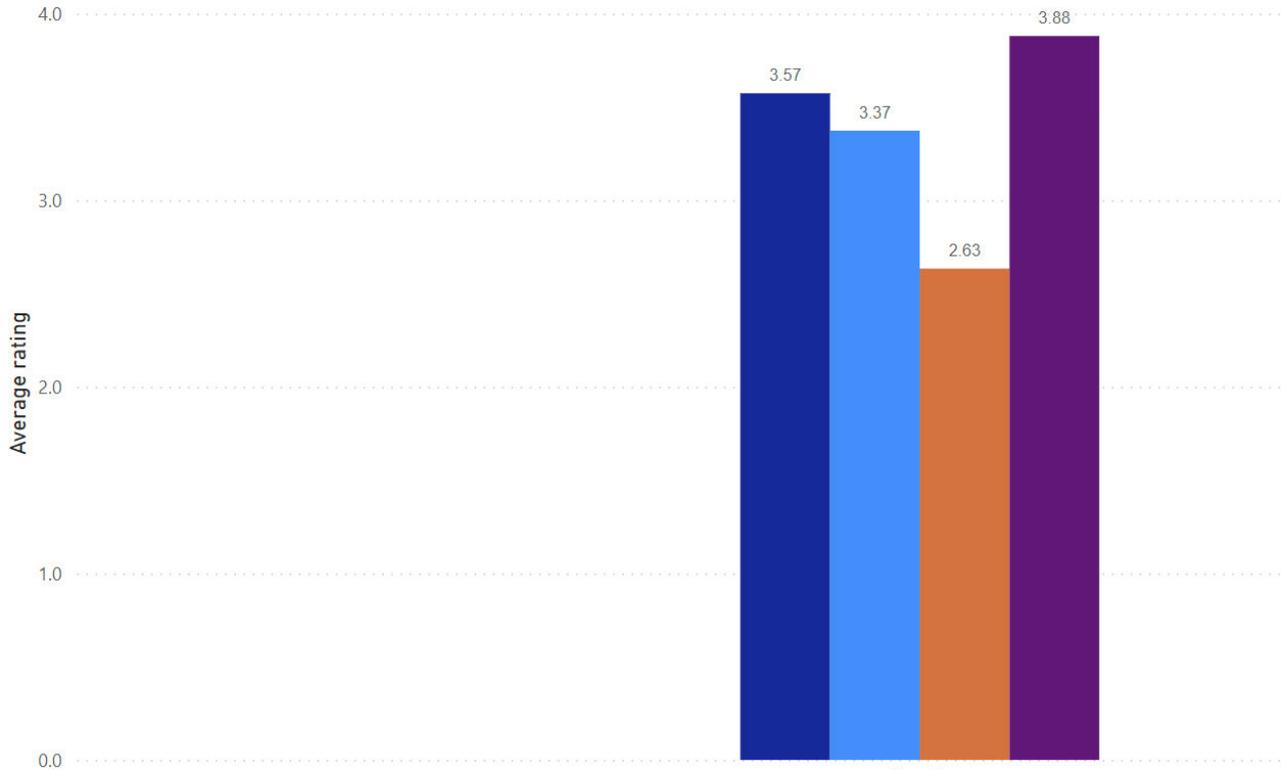
| Vessel      | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-------------|-------------------------------|------|------|------|-----------|
| Scarborough | Engineering                   | 3.79 | 4.00 | 2.84 | 3.50      |
| Scarborough | Paint and Interior            | 2.8  | 3.22 | 2.80 | 3.62      |
| Scarborough | Platform Structural Integrity | 3.87 | 3.11 | 2.94 | 3.29      |
| Scarborough | Systems                       | 3.90 | 3.23 | 2.84 | 3.38      |

### 6.3.8 Vessel Sirius

The below graph, spider web and table indicate the comparison between *Sirius*' inspection performance for 2022-23 compared with 2019, 2015 and 2012.

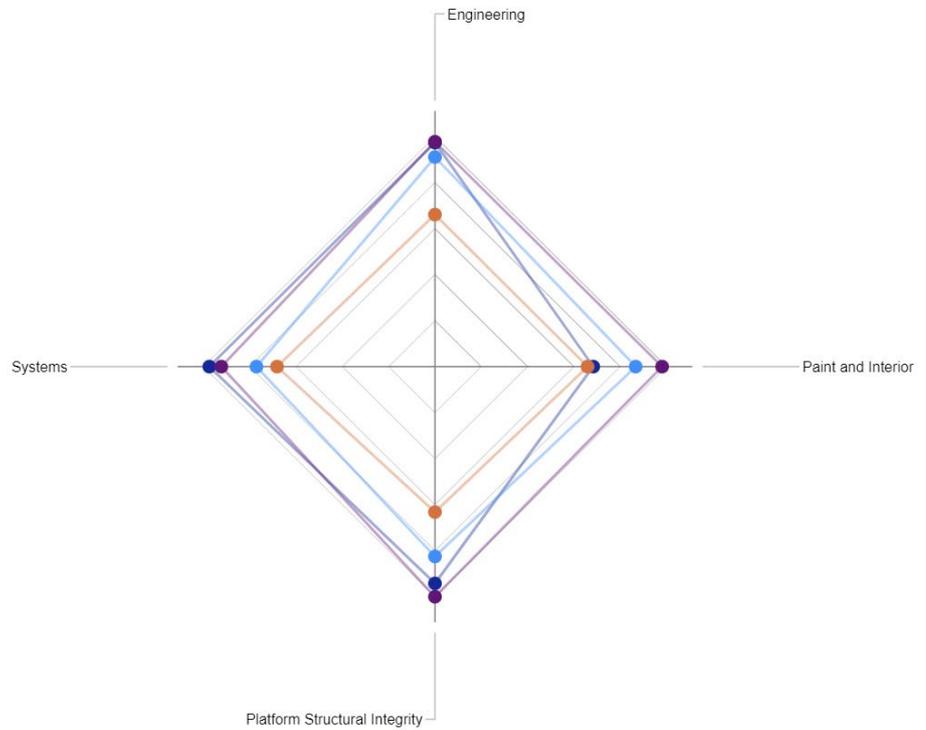
In 2022-23, vessel *Sirius* has recorded its best condition since Fleet Assessments commenced. Prior to this its condition was in a constant decline. For 2022-23 there has been an improvement in condition from 2019 (2015 and 2012) with significant increases across all categories (**Engineering, Platform Structural Integrity, Paint and Interior and Systems**). The biggest increases were in **Paint and Interior** and **Platform Structural Integrity**.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.3.15** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.3.16** – Category rating comparison between 2012, 2015, 2019 and 2022-23

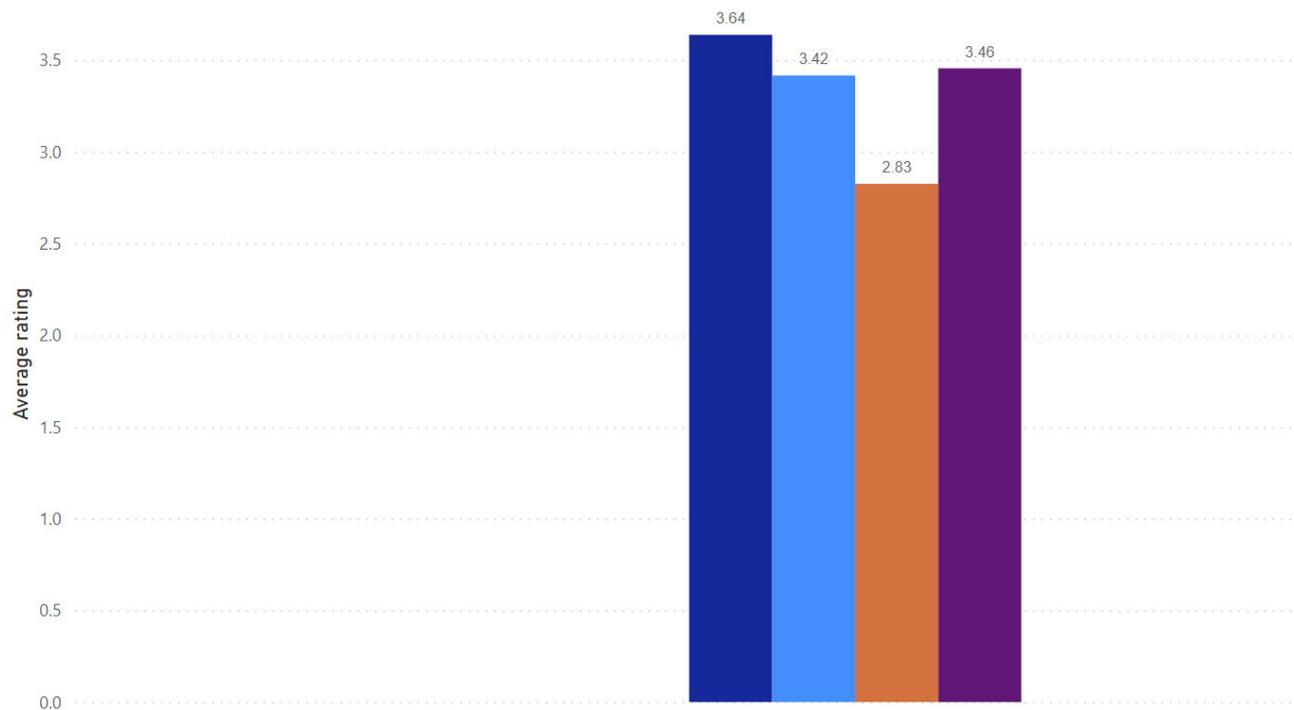
| Vessel | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|--------|-------------------------------|------|------|------|-----------|
| Sirius | Engineering                   | 3.89 | 3.64 | 2.64 | 3.91      |
| Sirius | Paint and Interior            | 2.73 | 3.47 | 2.64 | 3.92      |
| Sirius | Platform Structural Integrity | 3.77 | 3.30 | 2.53 | 4.00      |
| Sirius | Systems                       | 3.90 | 3.08 | 2.73 | 3.69      |

### 6.3.9 Vessel Supply

The below graph, spider web and table indicate the comparison between *Supply's* inspection performance for 2022-23 compared with 2019, 2015 and 2012.

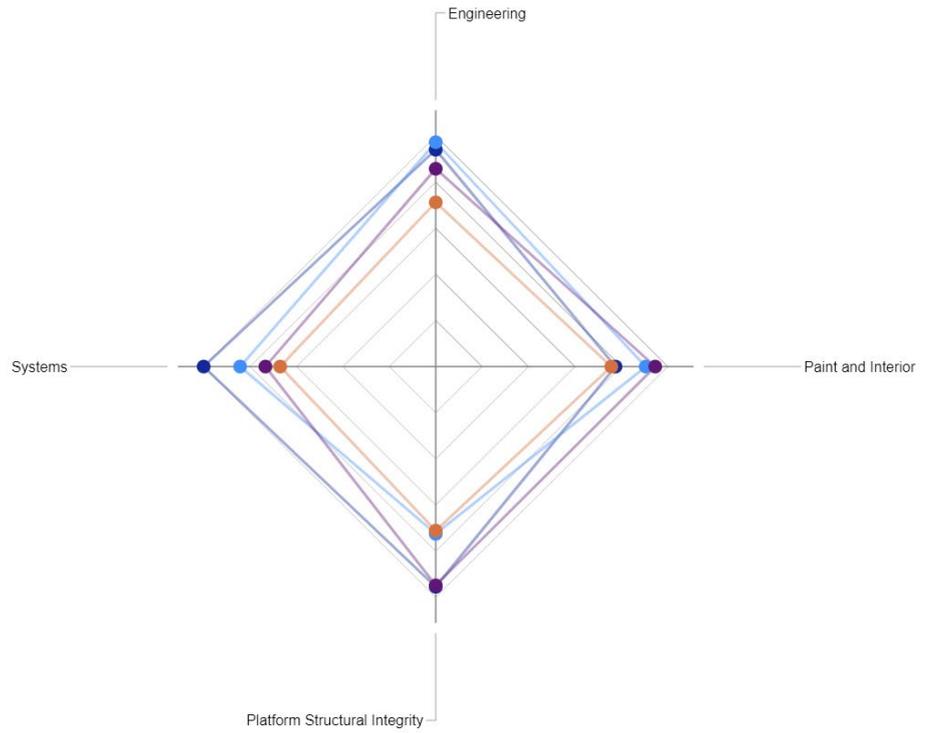
In 2022-23, vessel *Supply* has recorded results similar to those from 2012 and 2015. For 2022-23 there has been an improvement in condition from 2019 and 2015 with significant increases across all categories (**Engineering, Platform Structural Integrity, Paint and Interior** and **Systems**). The biggest increases were in **Platform Structural Integrity** and **Paint and Interior**.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.3.17** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.3.18** – Category rating comparison between 2012, 2015, 2019 and 2022-23

| Vessel | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|--------|-------------------------------|------|------|------|-----------|
| Supply | Engineering                   | 3.73 | 3.86 | 2.82 | 3.40      |
| Supply | Paint and Interior            | 3.07 | 3.59 | 3.00 | 3.75      |
| Supply | Platform Structural Integrity | 3.79 | 2.88 | 2.82 | 3.76      |
| Supply | Systems                       | 3.97 | 3.34 | 2.66 | 2.91      |

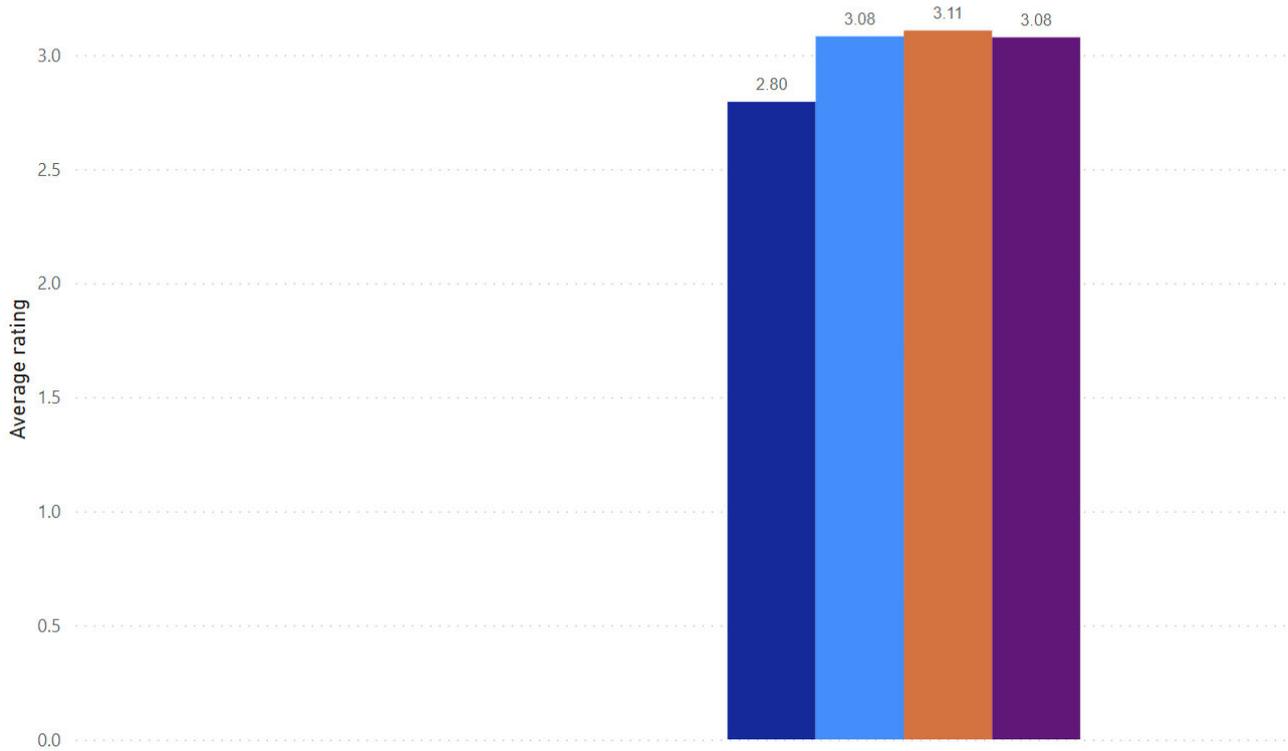
## 6.4 RiverCat Class

### 6.4.1 Vessel *Betty Cuthbert*

The below graph, spider web and table indicate the comparison between *Betty Cuthbert's* inspection performance for 2022-23 compared with 2019, 2015 and 2012.

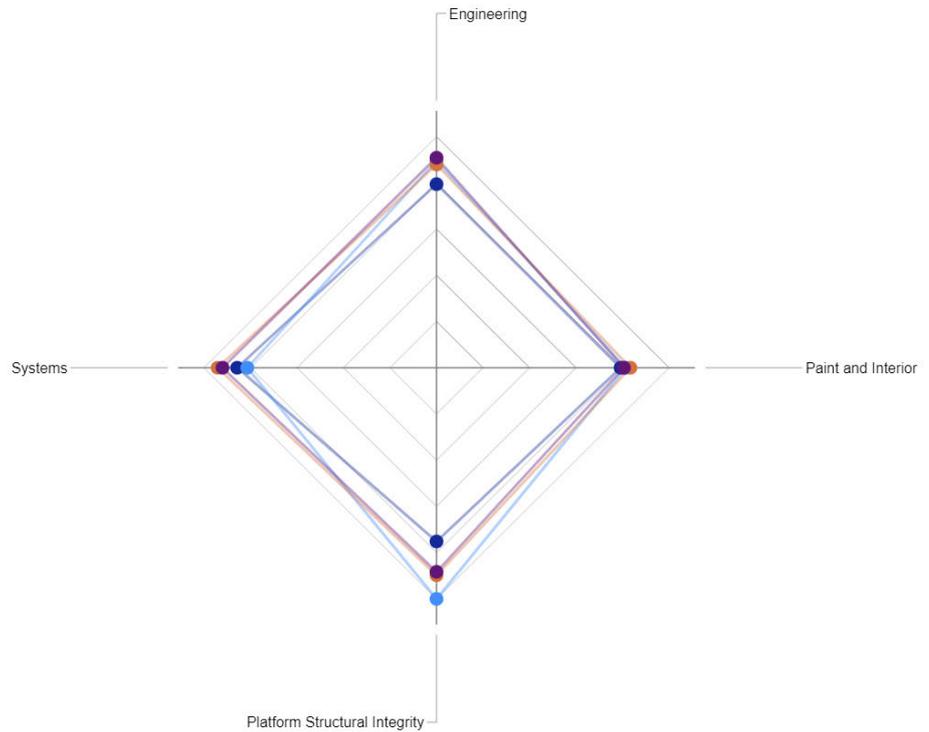
The overall condition of *Betty Cuthbert* has remained stable since the 2015 assessment. For 2022-23, all categories remain steady from the 2019 assessment.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.4.1** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.4.2** – Category rating comparison between 2012, 2015, 2019 and 2022-23

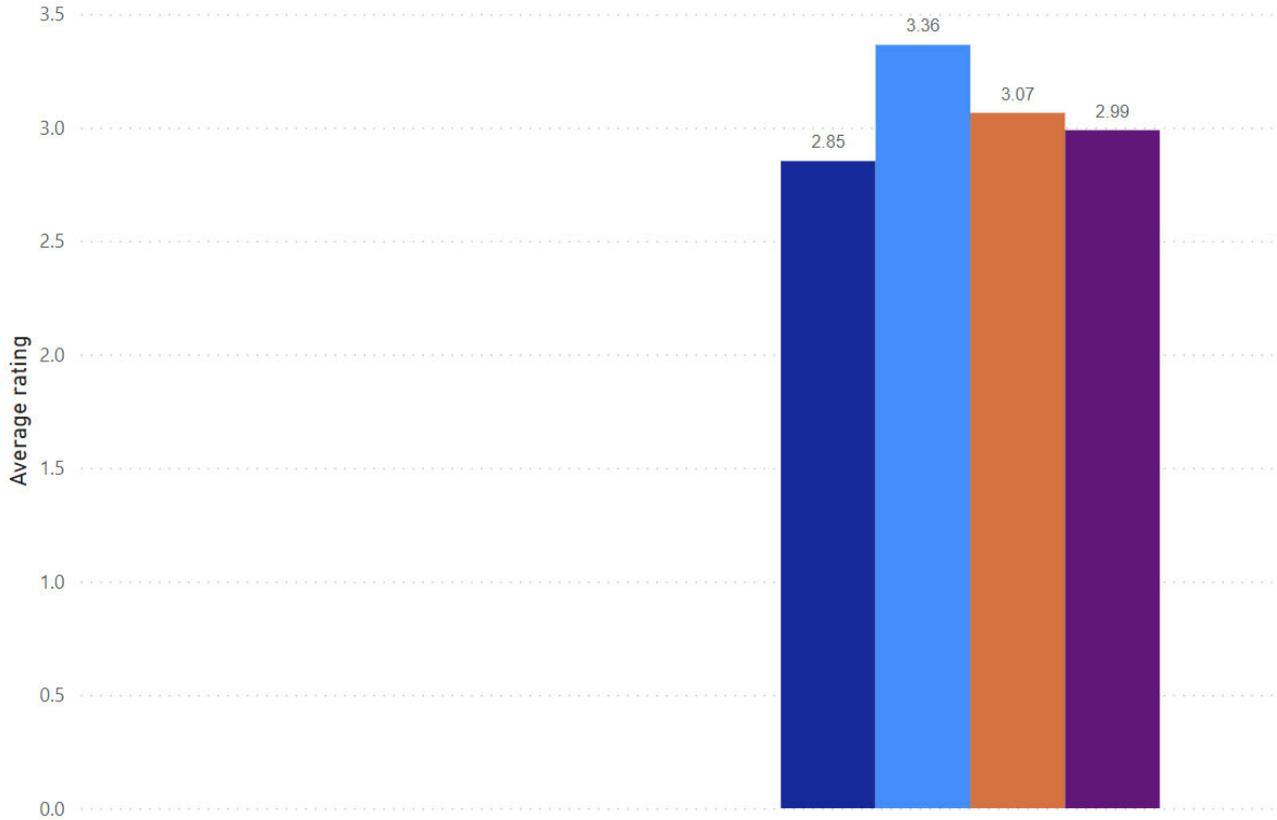
| Vessel                | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-----------------------|-------------------------------|------|------|------|-----------|
| <i>Betty Cuthbert</i> | Engineering                   | 2.78 | 3.13 | 3.08 | 3.18      |
| <i>Betty Cuthbert</i> | Paint and Interior            | 2.77 | 2.85 | 2.92 | 2.82      |
| <i>Betty Cuthbert</i> | Platform Structural Integrity | 2.63 | 3.50 | 3.14 | 3.09      |
| <i>Betty Cuthbert</i> | Systems                       | 3.00 | 2.85 | 3.29 | 3.22      |

### 6.4.2 Vessel *Dawn Fraser*

The below graph, spider web and table indicate the comparison between *Dawn Fraser's* inspection performance for 2022-23 compared with 2019, 2015 and 2012.

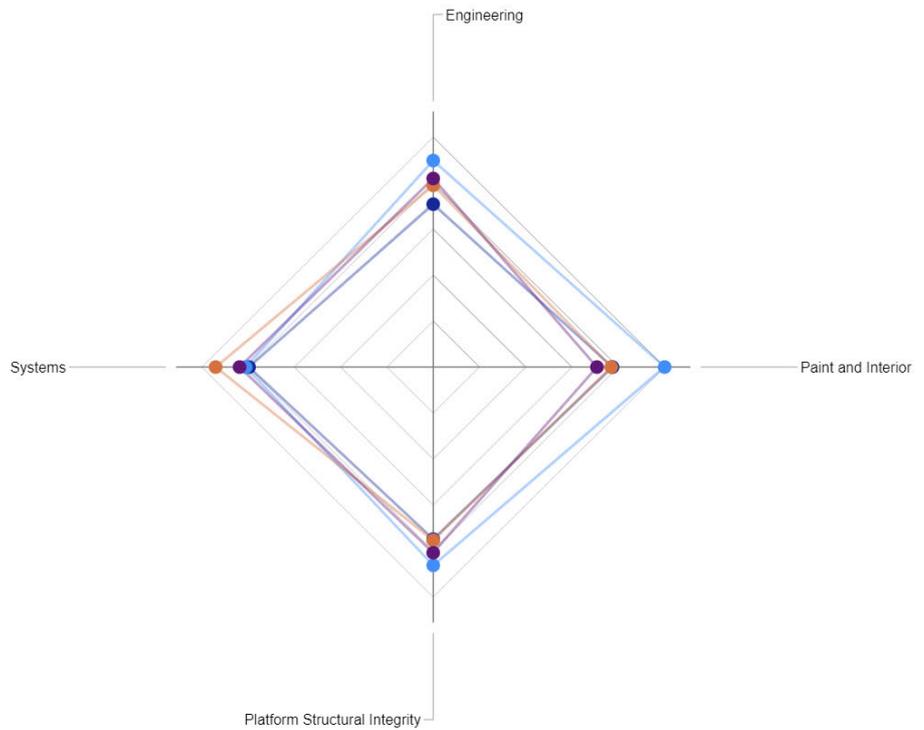
For 2022-23 there has been a decline in the overall condition of vessel *Dawn Fraser* since 2015. There has been a decline across categories **Systems** and **Paint and Interior**. **Engineering** and **Platform Structural Integrity** have remained steady since 2019.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.4.3** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



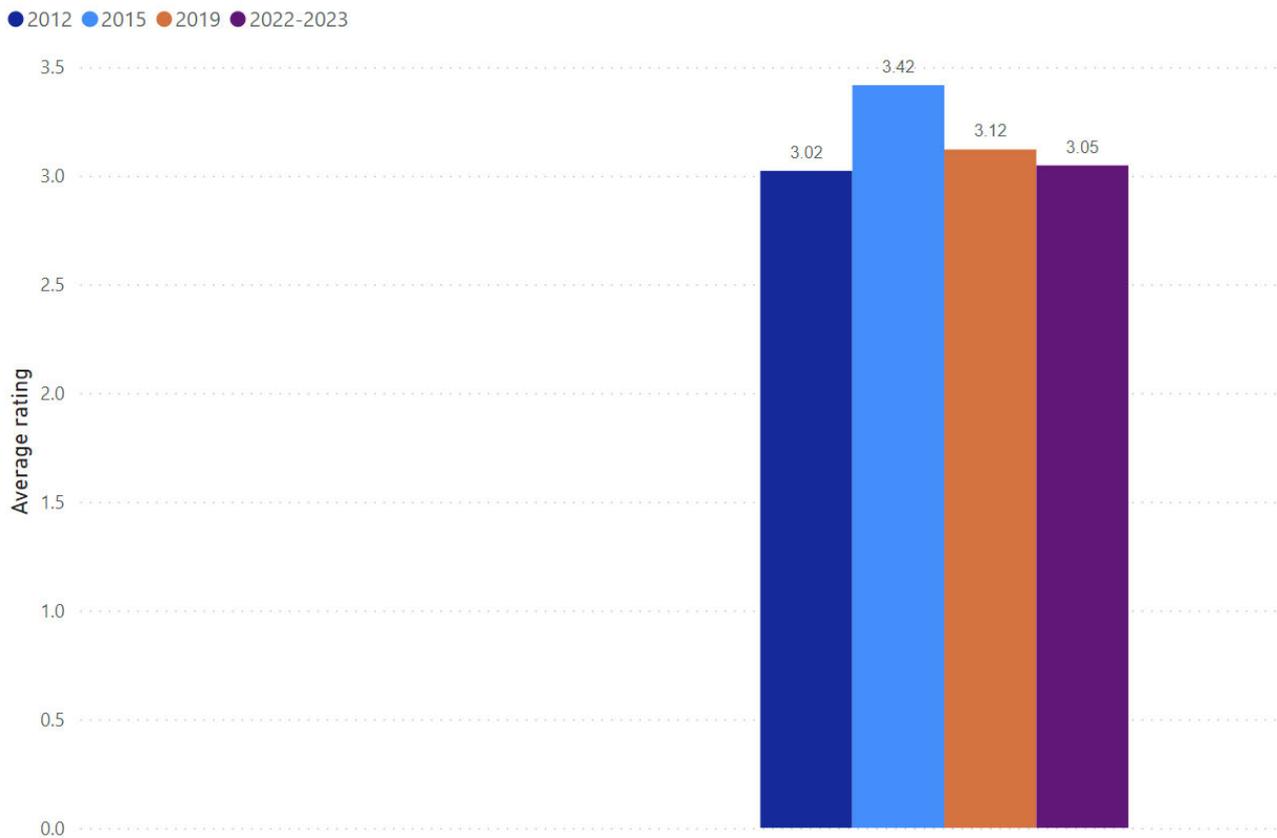
**Figure and Table 6.4.4** – Category rating comparison between 2012, 2015, 2019 and 2022-23

| Vessel             | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|--------------------|-------------------------------|------|------|------|-----------|
| <i>Dawn Fraser</i> | Engineering                   | 2.67 | 3.39 | 2.98 | 3.09      |
| <i>Dawn Fraser</i> | Paint and Interior            | 2.92 | 3.77 | 2.90 | 2.67      |
| <i>Dawn Fraser</i> | Platform Structural Integrity | 2.82 | 3.25 | 2.84 | 3.04      |
| <i>Dawn Fraser</i> | Systems                       | 3.00 | 3.05 | 3.54 | 3.15      |

### 6.4.3 Vessel *Evonne Goolagong*

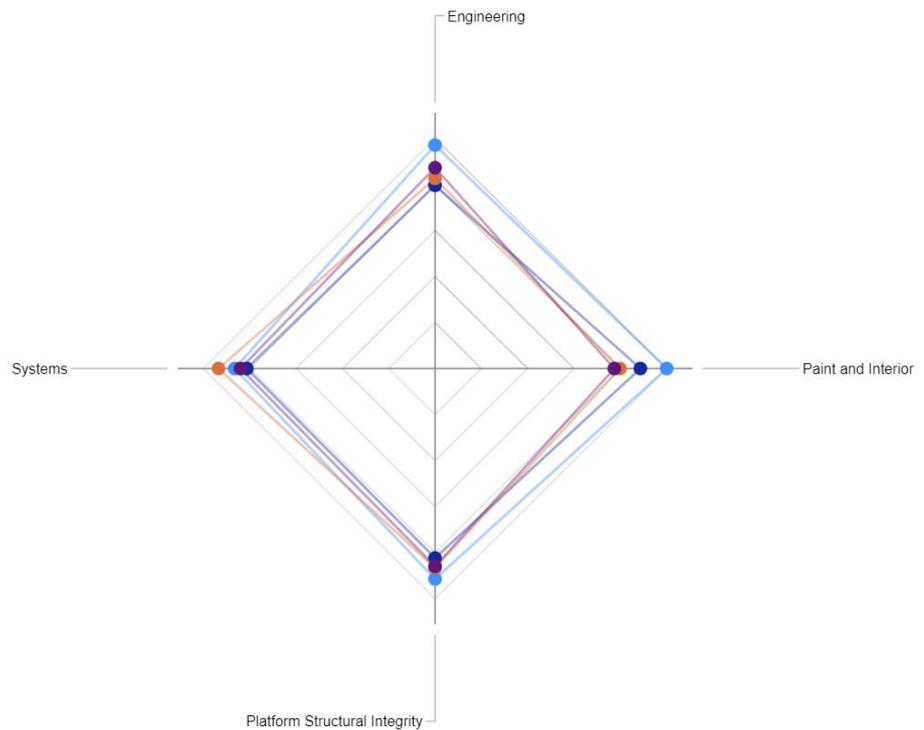
The below graph, spider web and table indicate the comparison between *Evonne Goolagong*'s inspection performance for 2022-23 compared with 2019, 2015 and 2012.

For 2022-23 there has been a decline in the overall condition of vessel *Evonne Goolagong* since 2015. From 2019 there has been a decline in the category **Systems**. **Engineering**, **Paint and Interior** and **Platform Structural Integrity** have remained steady since 2019.



**Figure 6.4.5** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.4.6** – Category rating comparison between 2012, 2015, 2019 and 2022-23

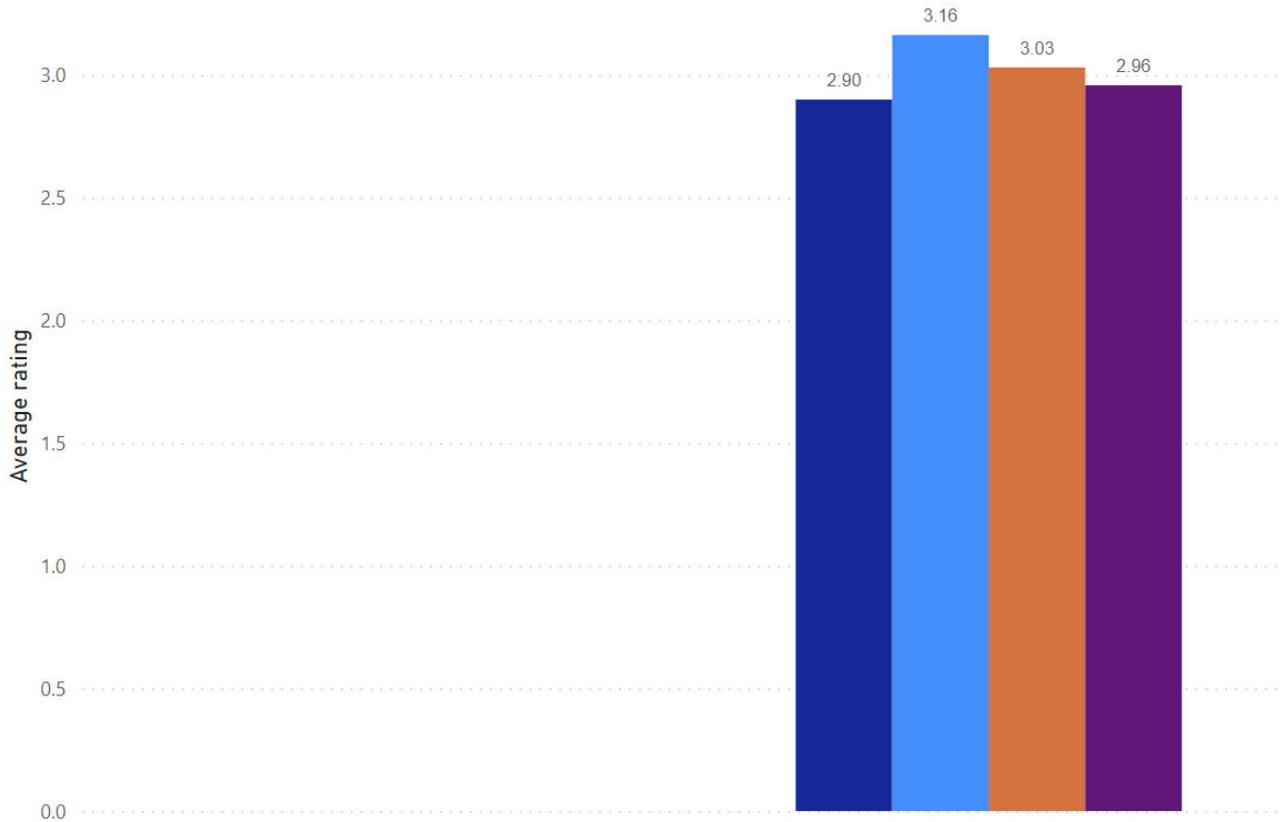
| Vessel                  | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-------------------------|-------------------------------|------|------|------|-----------|
| <i>Evonne Goolagong</i> | Engineering                   | 2.90 | 3.54 | 3.01 | 3.18      |
| <i>Evonne Goolagong</i> | Paint and Interior            | 3.23 | 3.64 | 2.91 | 2.82      |
| <i>Evonne Goolagong</i> | Platform Structural Integrity | 3.00 | 3.33 | 3.16 | 3.13      |
| <i>Evonne Goolagong</i> | Systems                       | 2.96 | 3.15 | 3.41 | 3.06      |

#### 6.4.4 Vessel *Marjorie Jackson*

The below graph, spider web and table indicate the comparison between *Marjorie Jackson's* inspection performance for 2022-23 compared with 2019, 2015 and 2012.

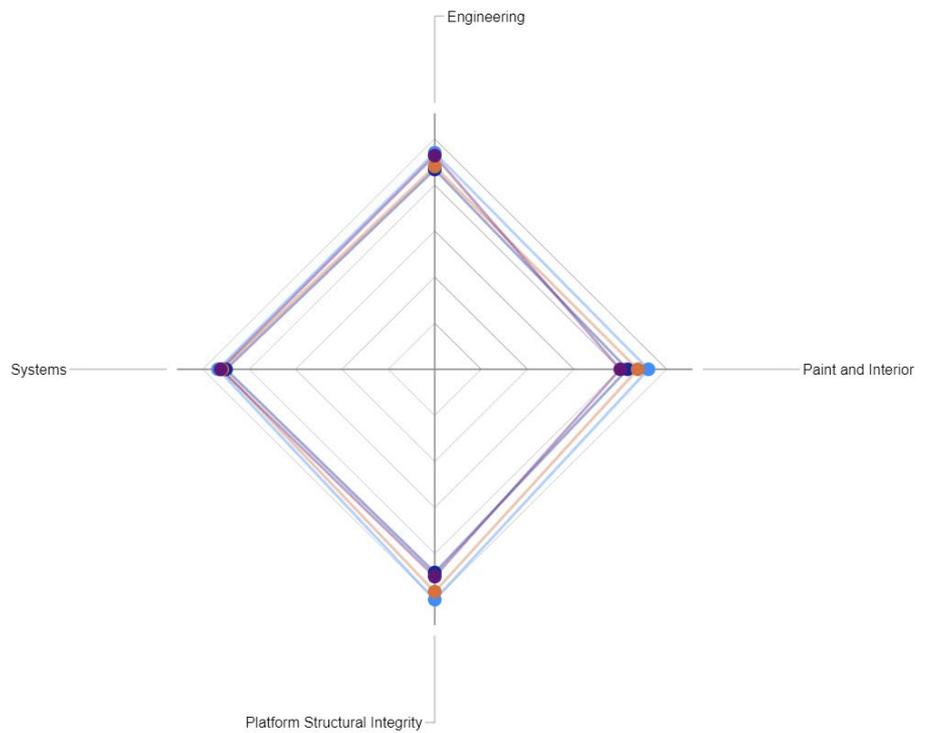
For 2022-23 there has been a decline in the overall condition of vessel *Marjorie Jackson* since 2015. From 2019 there has been a decline in the categories **Paint and Interior** and **Platform Structural Integrity**. **Engineering** and **Systems** have remained steady since 2019.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.4.7** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.4.8** – Category rating comparison between 2012, 2015, 2019 and 2022-23

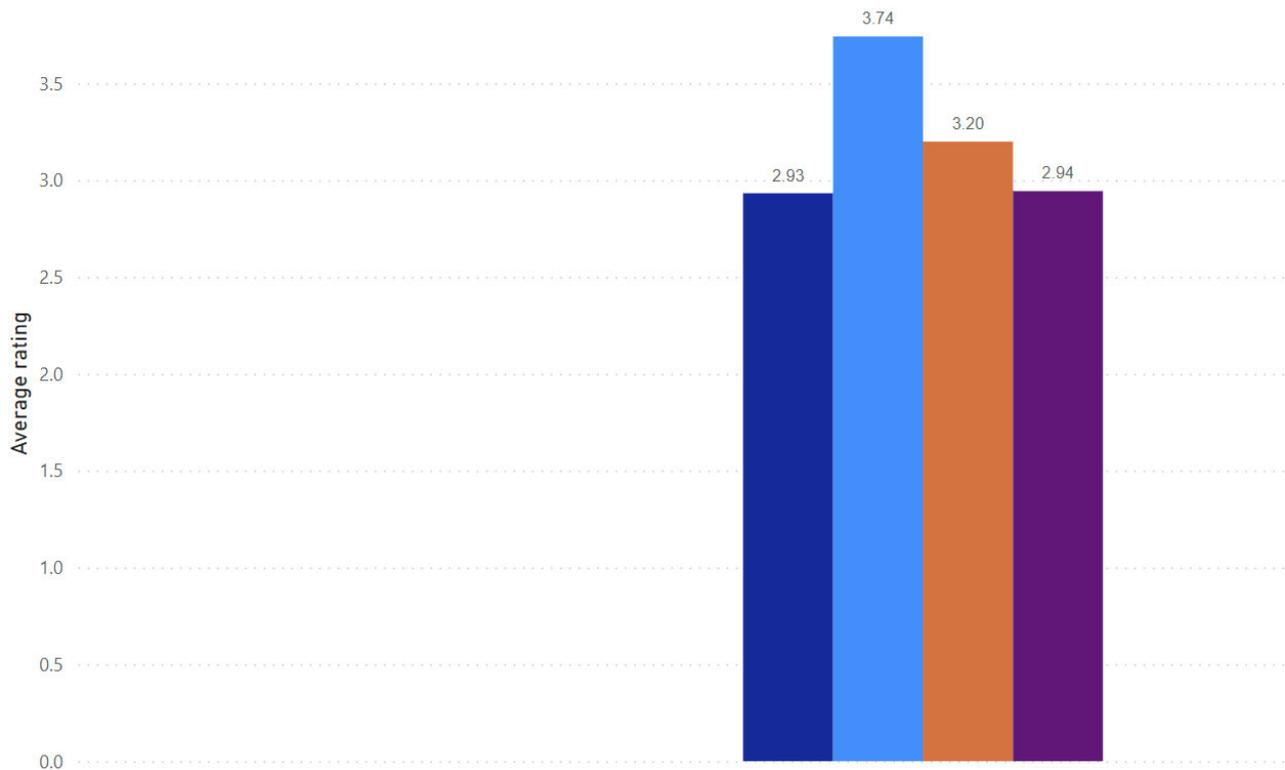
| Vessel                  | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-------------------------|-------------------------------|------|------|------|-----------|
| <i>Marjorie Jackson</i> | Engineering                   | 2.89 | 3.13 | 2.94 | 3.09      |
| <i>Marjorie Jackson</i> | Paint and Interior            | 2.77 | 3.07 | 2.92 | 2.67      |
| <i>Marjorie Jackson</i> | Platform Structural Integrity | 2.94 | 3.33 | 3.22 | 3.00      |
| <i>Marjorie Jackson</i> | Systems                       | 3.00 | 3.11 | 3.06 | 3.08      |

### 6.4.5 Vessel *Marlene Matthews*

The below graph, spider web and table indicate the comparison between *Marlene Matthews*' inspection performance for 2022-23 compared with 2019, 2015 and 2012.

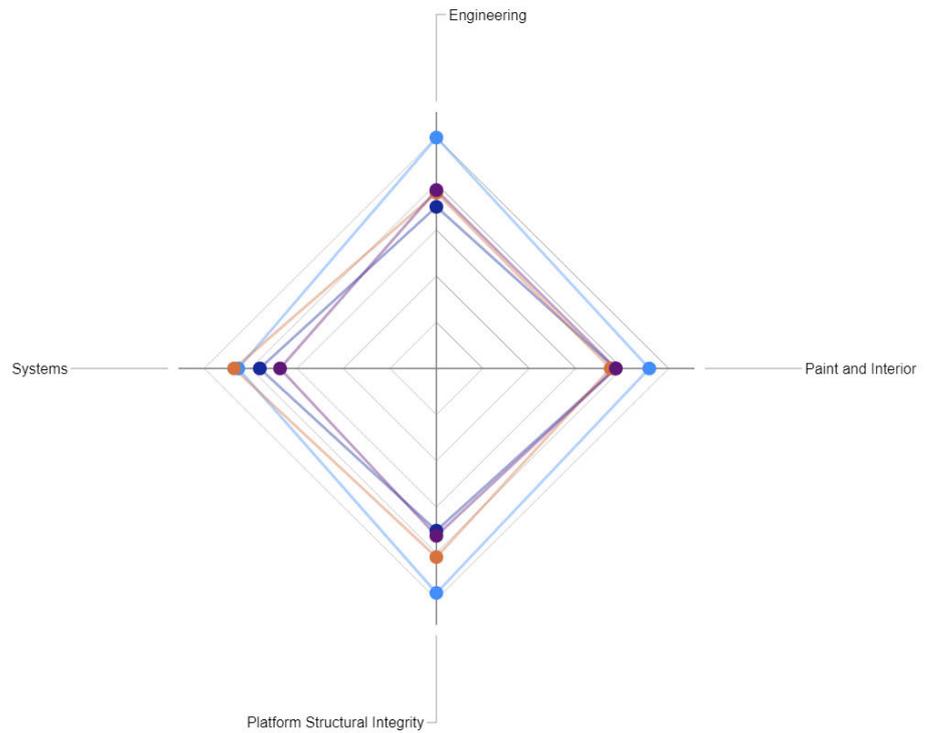
For 2022-23 there has been a decline in the overall condition of vessel *Marlene Matthews* since 2015. From 2019 there has been a decline in the categories **Systems** and **Platform Structural Integrity**. **Engineering** and **Paint and Interior** have remained steady since 2019.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.4.9** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.4.10** – Category rating comparison between 2012, 2015, 2019 and 2022-23

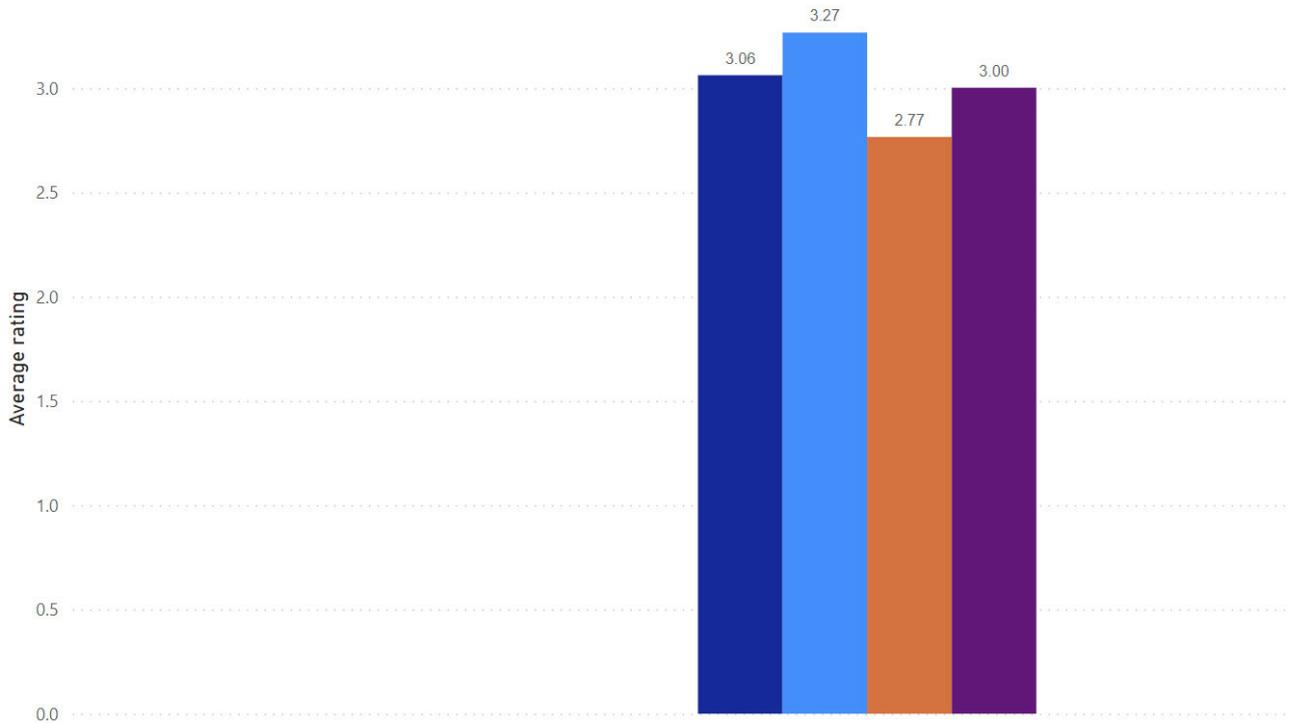
| Vessel                 | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|------------------------|-------------------------------|------|------|------|-----------|
| <i>Marlene Mathews</i> | Engineering                   | 2.80 | 4.00 | 3.04 | 3.09      |
| <i>Marlene Mathews</i> | Paint and Interior            | 3.08 | 3.67 | 3.00 | 3.09      |
| <i>Marlene Mathews</i> | Platform Structural Integrity | 2.81 | 3.89 | 3.27 | 2.90      |
| <i>Marlene Mathews</i> | Systems                       | 3.04 | 3.41 | 3.48 | 2.69      |

### 6.4.6 Vessel *Nicole Livingstone*

The below graph, spider web and table indicate the comparison between *Nicole Livingstone*'s inspection performance for 2022-23 compared with 2019, 2015 and 2012.

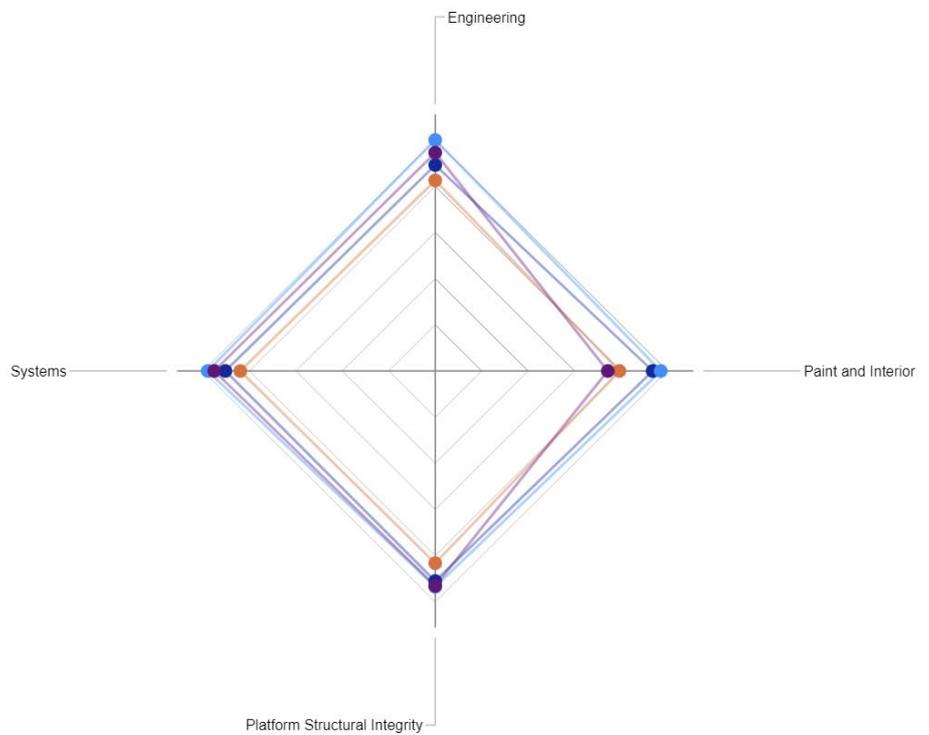
For 2022-23 there has been an improvement in the overall condition of vessel *Nicole Livingstone*. From 2019 there has been a significant improvement in the categories **Systems, Engineering** and **Platform Structural Integrity**. **Paint and Interior** have remained steady since 2019.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.4.11** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.4.12** – Category rating comparison between 2012, 2015, 2019 and 2022-23

| Vessel             | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|--------------------|-------------------------------|------|------|------|-----------|
| Nicole Livingstone | Engineering                   | 3.00 | 3.36 | 2.78 | 3.18      |
| Nicole Livingstone | Paint and Interior            | 3.15 | 3.27 | 2.67 | 2.50      |
| Nicole Livingstone | Platform Structural Integrity | 3.06 | 3.14 | 2.80 | 3.13      |
| Nicole Livingstone | Systems                       | 3.04 | 3.29 | 2.82 | 3.20      |

### 6.4.7 Vessel Shane Gould

The below graph, spider web and table indicate the comparison between *Shane Gould's* inspection performance for 2022-23 compared with 2019, 2015 and 2012.

For 2022-23 there has been a decline in the overall condition of vessel *Shane Gould* since 2015. From 2019 there has been a decline in the categories **Paint and Interior** and **Platform Structural Integrity**. **Engineering** and **Systems** have remained steady since 2019.

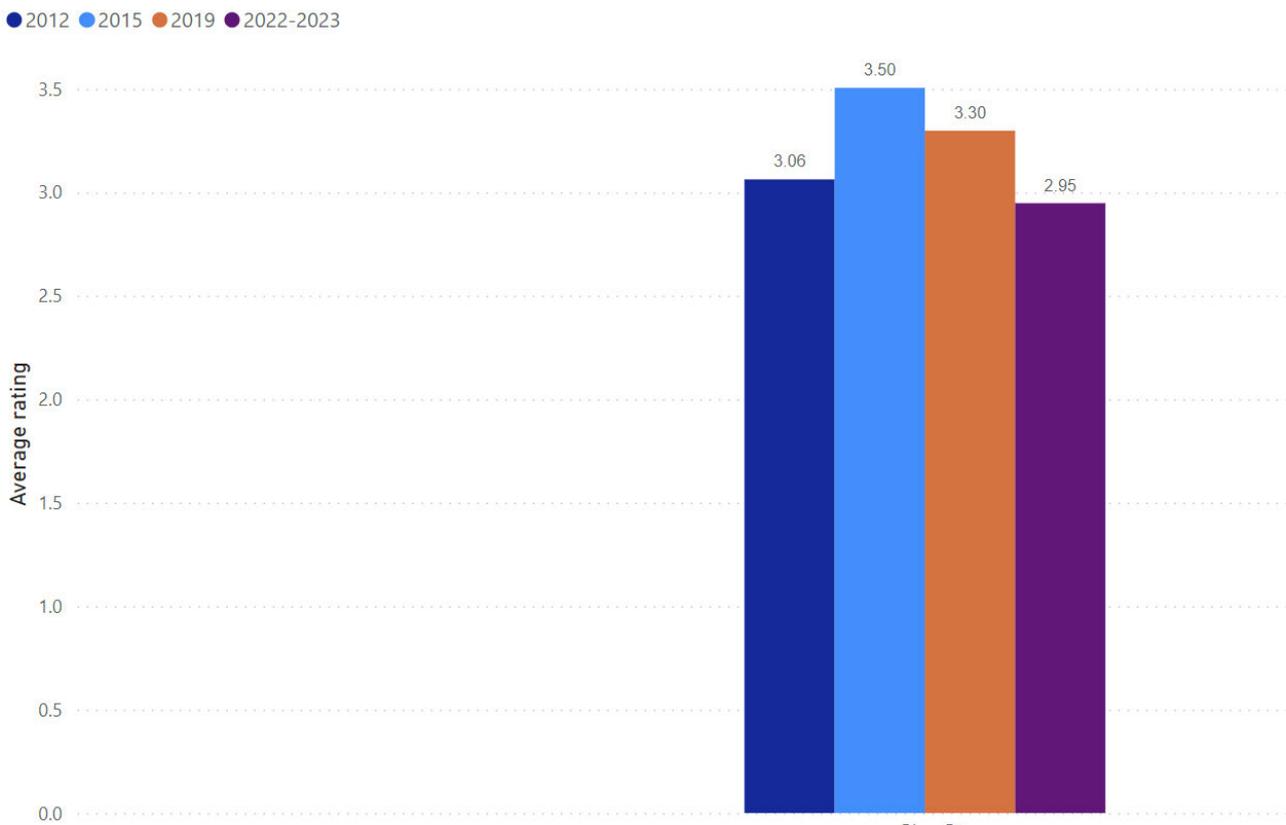
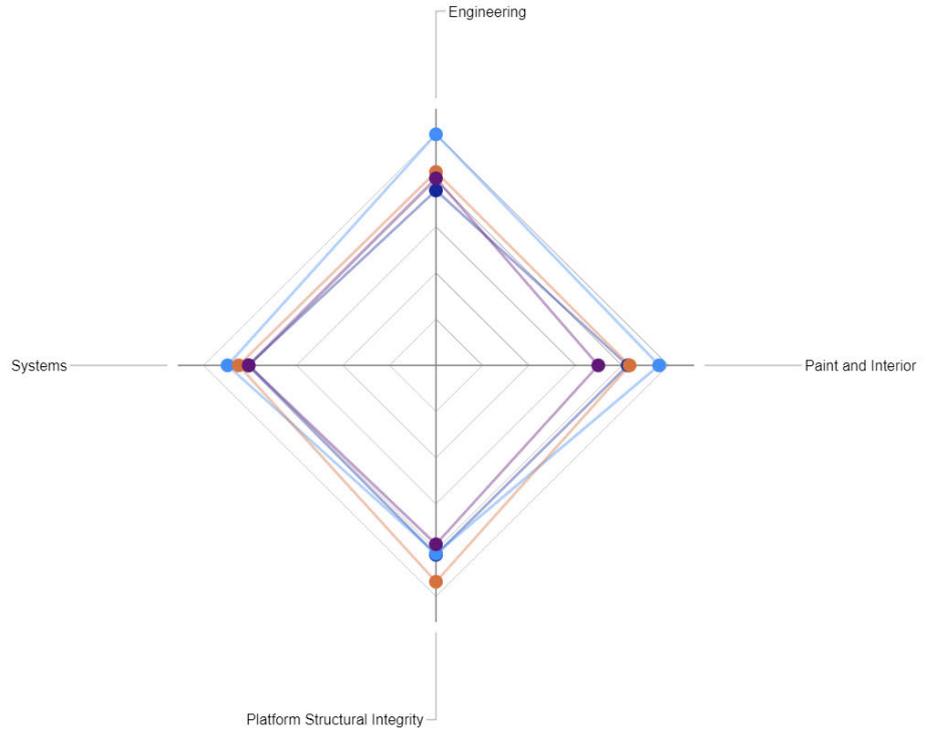


Figure 6.4.13 – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.4.14** – Category rating comparison between 2012, 2015, 2019 and 2022-23

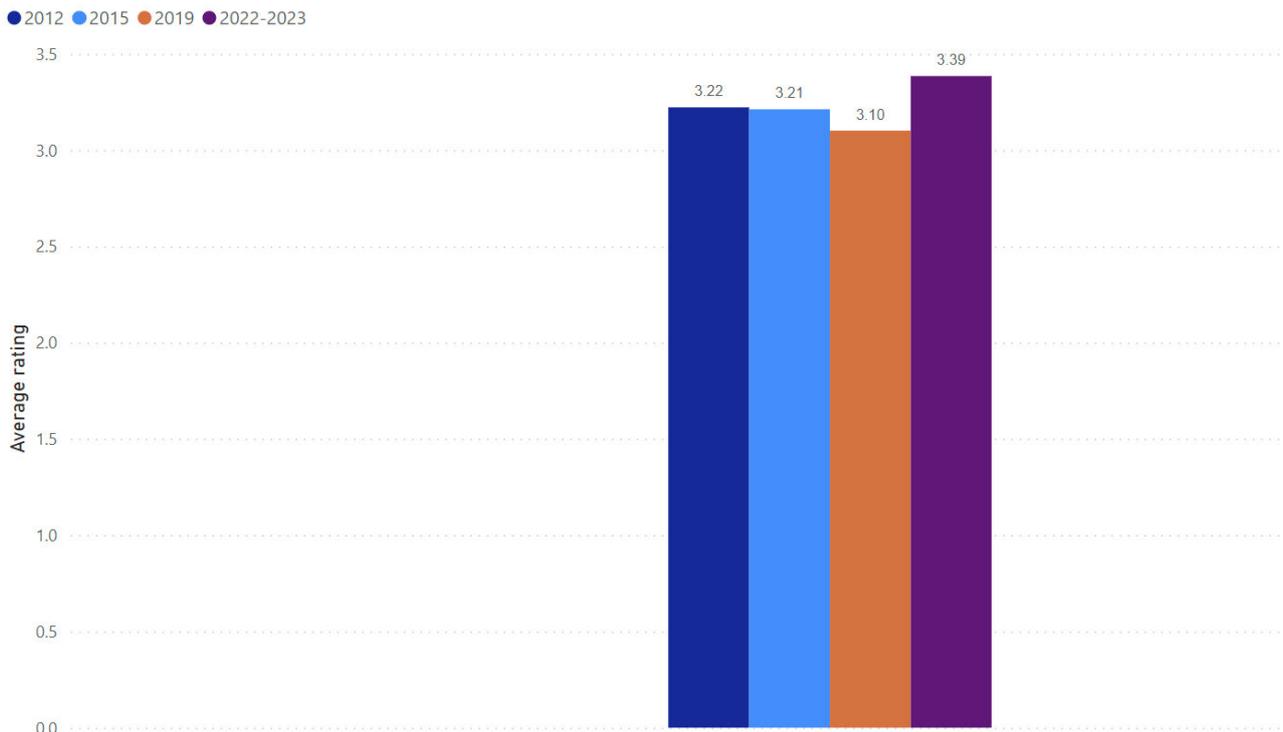
| Vessel             | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|--------------------|-------------------------------|------|------|------|-----------|
| <i>Shane Gould</i> | Engineering                   | 2.89 | 3.82 | 3.20 | 3.09      |
| <i>Shane Gould</i> | Paint and Interior            | 3.15 | 3.67 | 3.18 | 2.67      |
| <i>Shane Gould</i> | Platform Structural Integrity | 3.13 | 3.11 | 3.58 | 2.96      |
| <i>Shane Gould</i> | Systems                       | 3.08 | 3.42 | 3.24 | 3.08      |

## 6.5 HarbourCat Class

### 6.5.1 Vessel *Pam Burridge*

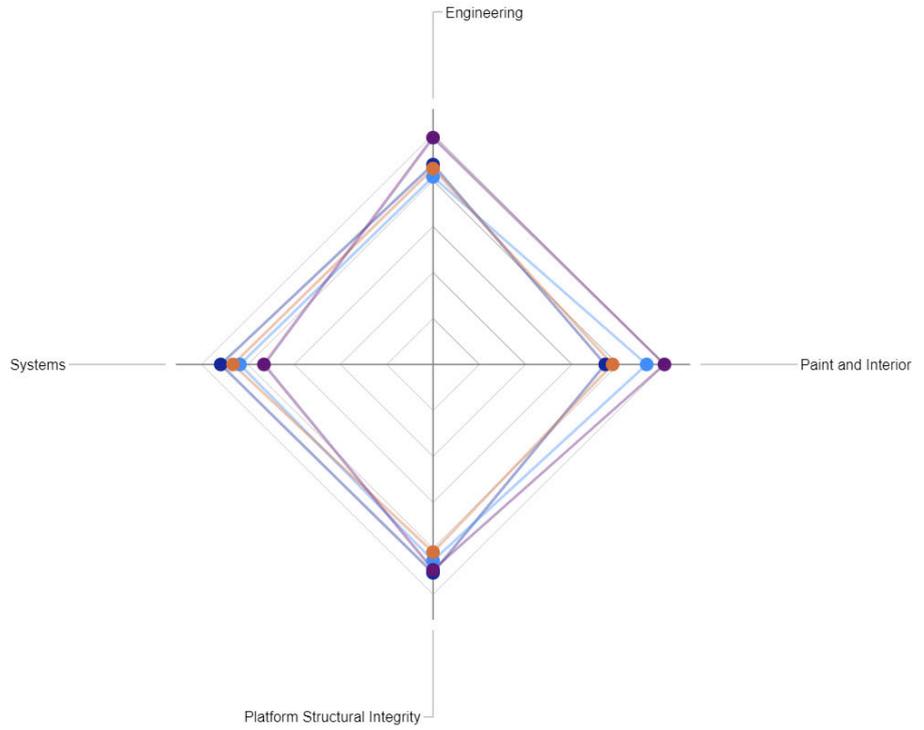
The below graph, spider web and table indicate the comparison between *Pam Burridge*'s inspection performance for 2022-23 compared with 2019, 2015 and 2012.

In 2022-23, vessel *Pam Burridge* has recorded its best overall condition since Fleet Assessments commenced (despite an overall decline in condition since 2012). For 2022-23 there has been an improvement in condition from 2019 with significant improvements across **Engineering, Platform Structural Integrity** and **Paint and Interior** categories. A decline was seen across category **Systems**.



**Figure 6.5.1** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.5.2 – Category rating comparison between 2012, 2015, 2019 and 2022-23**

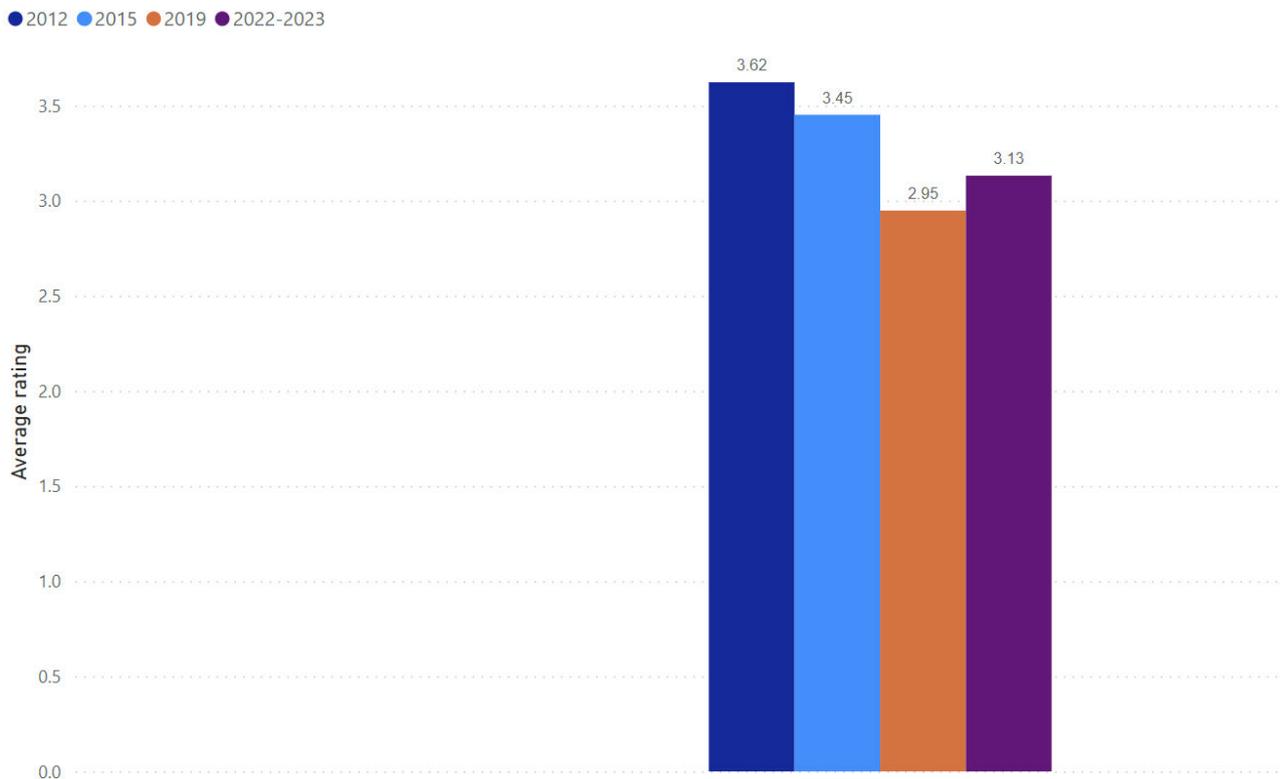
| Vessel              | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|---------------------|-------------------------------|------|------|------|-----------|
| <i>Pam Burridge</i> | Engineering                   | 3.26 | 3.06 | 3.20 | 3.70      |
| <i>Pam Burridge</i> | Paint and Interior            | 2.79 | 3.46 | 2.91 | 3.75      |
| <i>Pam Burridge</i> | Platform Structural Integrity | 3.40 | 3.20 | 3.06 | 3.35      |
| <i>Pam Burridge</i> | Systems                       | 3.44 | 3.13 | 3.24 | 2.74      |

## 6.6 SuperCat Class

### 6.6.1 Vessel *Louise Sauvage*

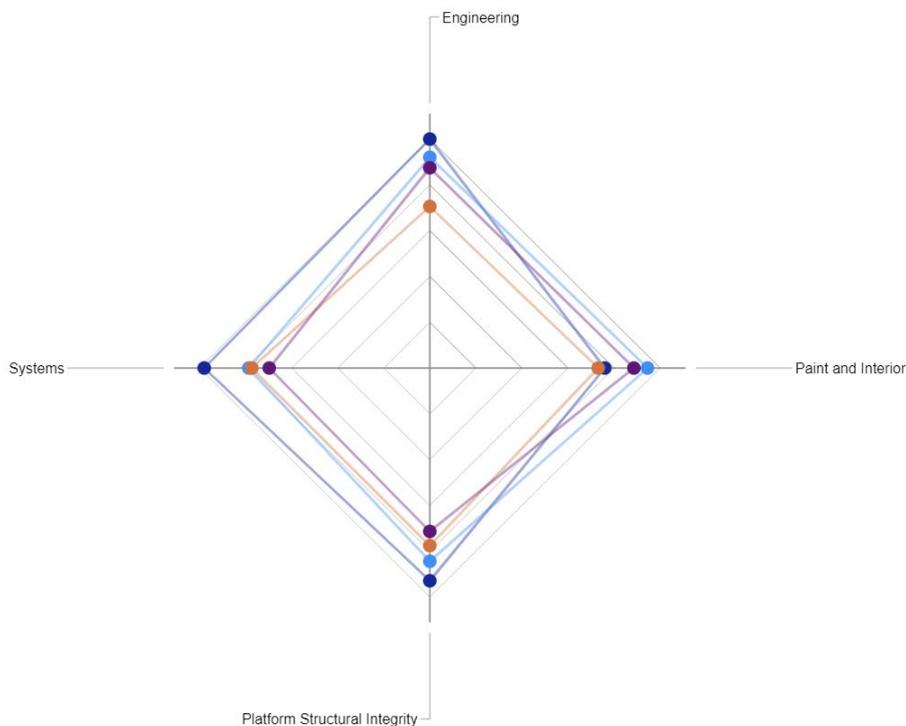
The below graph, spider web and table indicate the comparison between *Louise Sauvage*'s inspection performance for 2022-23 compared with 2019, 2015 and 2012.

Overall and since 2012, vessel *Louise Sauvage* has declined in condition. For 2022-23 there has been an improvement in condition from 2019 with significant improvements across **Engineering** and **Paint and Interior** categories. Declines were seen across categories **Platform Structural Integrity** and **Systems**.



**Figure 6.6.1** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.6.2 – Category rating comparison between 2012, 2015, 2019 and 2022-23**

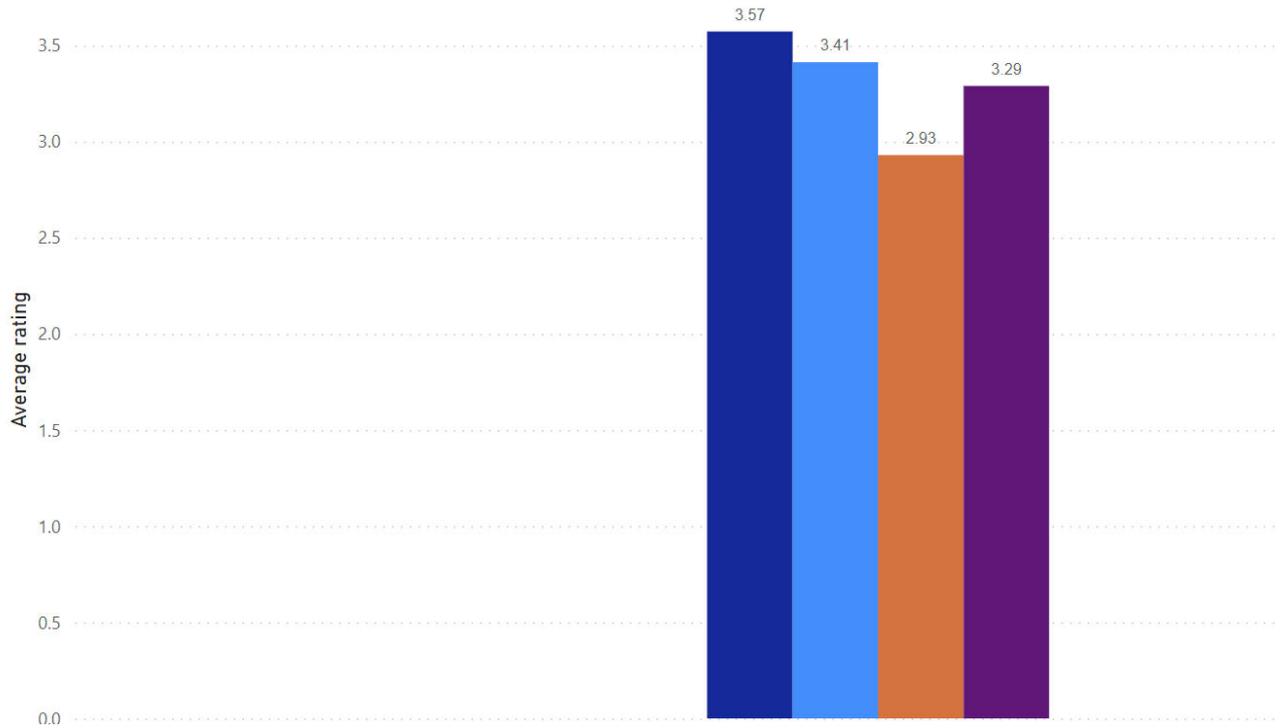
| Vessel         | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|----------------|-------------------------------|------|------|------|-----------|
| Louise Sauvage | Engineering                   | 3.95 | 3.64 | 2.79 | 3.45      |
| Louise Sauvage | Paint and Interior            | 3.00 | 3.73 | 2.89 | 3.50      |
| Louise Sauvage | Platform Structural Integrity | 3.67 | 3.33 | 3.06 | 2.82      |
| Louise Sauvage | Systems                       | 3.87 | 3.11 | 3.05 | 2.75      |

### 6.6.2 Vessel SuperCat 4

The below graph, spider web and table indicate the comparison between *SuperCat 4*'s inspection performance for 2022-23 compared with 2019, 2015 and 2012.

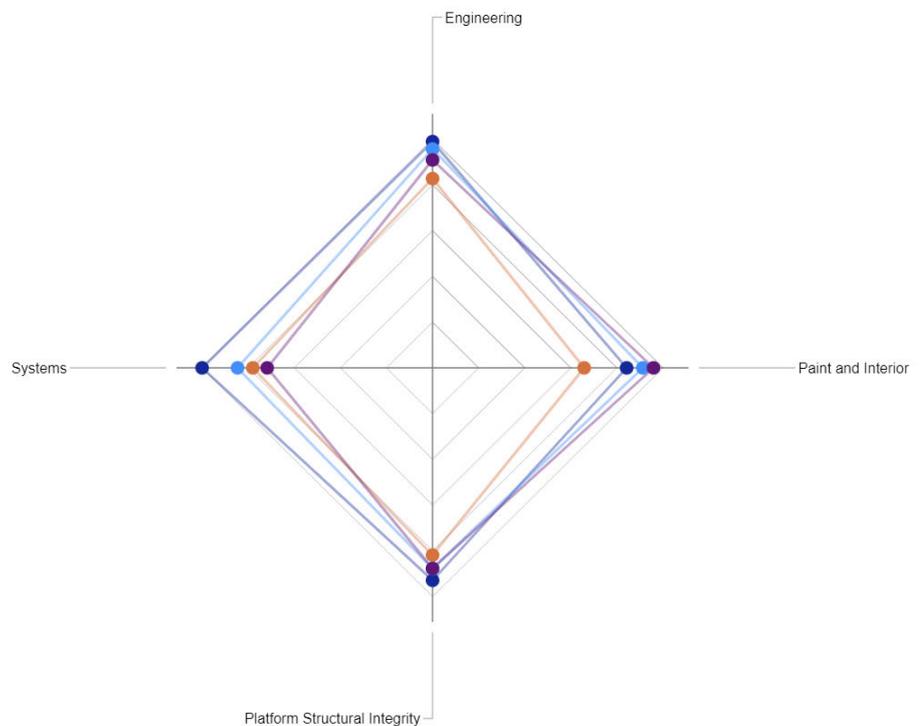
Overall and since 2012, vessel *SuperCat 4* has declined in condition. For 2022-23 there has been an improvement in condition from 2019 with significant improvements across **Engineering, Platform Structural Integrity and Paint and Interior** categories. A decline was seen across category **Systems**.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.6.3** – Overall rating comparison between 2012, 2015, 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.6.4** – Category rating comparison between 2012, 2015, 2019 and 2022-23

| <b>Vessel</b>    | <b>Category</b>               | <b>2012</b> | <b>2015</b> | <b>2019</b> | <b>2022-2023</b> |
|------------------|-------------------------------|-------------|-------------|-------------|------------------|
| <i>SuperCat4</i> | Engineering                   | 3.76        | 3.64        | 3.15        | 3.45             |
| <i>SuperCat4</i> | Paint and Interior            | 3.20        | 3.47        | 2.50        | 3.64             |
| <i>SuperCat4</i> | Platform Structural Integrity | 3.53        | 3.33        | 3.11        | 3.33             |
| <i>SuperCat4</i> | Systems                       | 3.80        | 3.22        | 2.96        | 2.73             |

## 6.7 Emerald Generation 1 Class

### 6.7.1 Vessel *Catherine Hamlin*

The below graph, spider web and table indicate the comparison between *Catherine Hamlin*'s inspection performance for 2022-23 compared with 2019.

For 2022-23 there has been a decline in the condition of *Catherine Hamlin* from 2019. There has been a significant decline across all categories (**Engineering, Platform Structural Integrity, Systems and Paint and Interior**). The most significant has been in **Engineering and Platform Structural Integrity**.

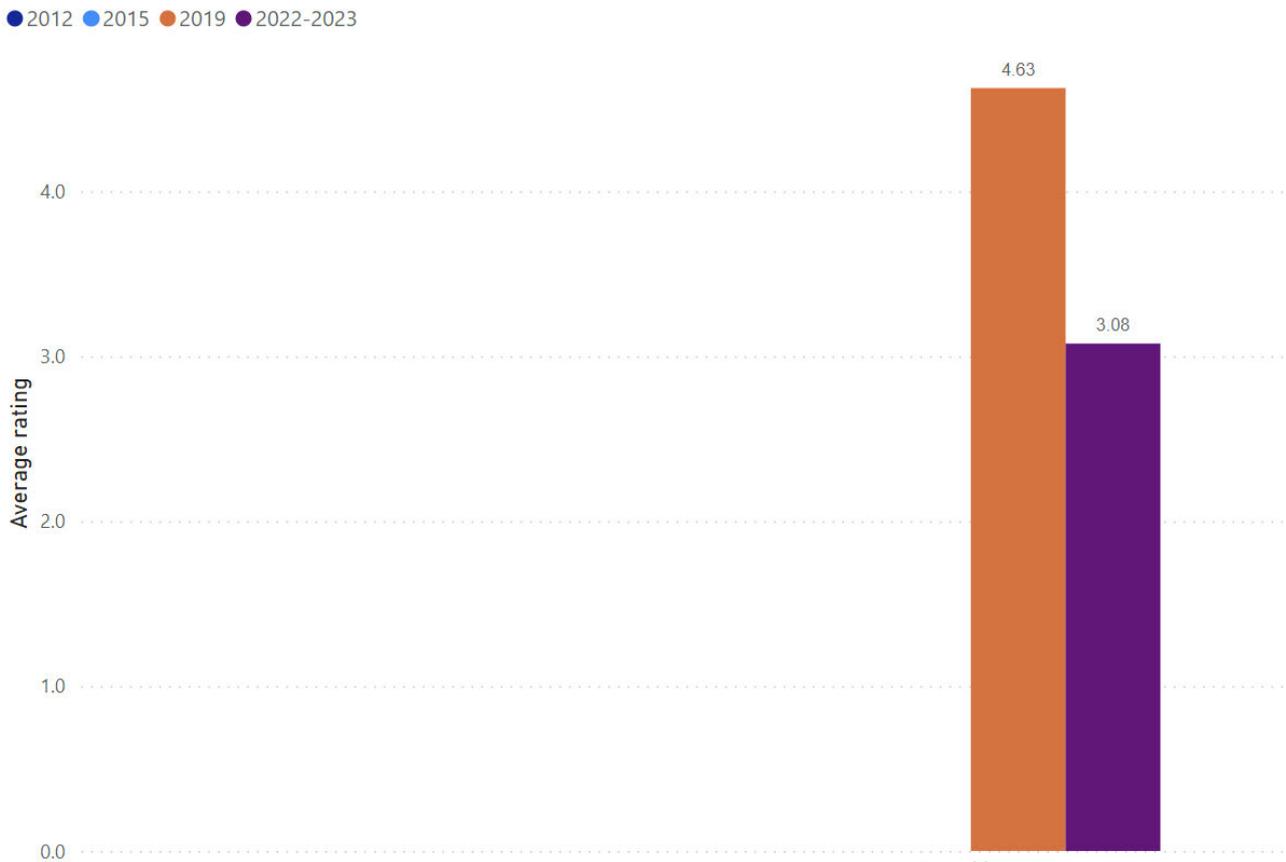
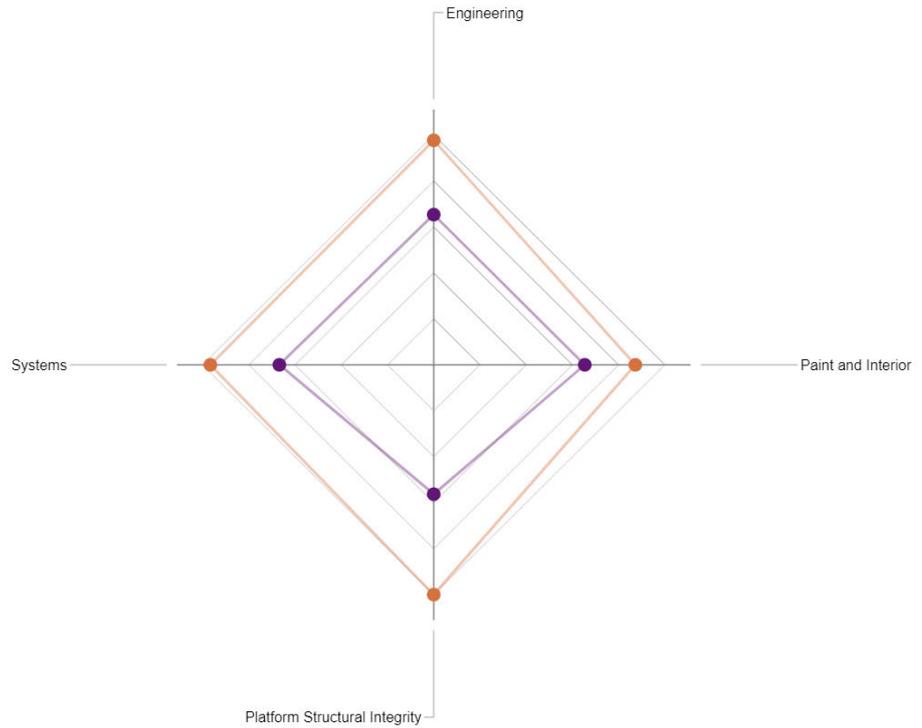


Figure 6.7.1 – Overall rating comparison between 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.7.2 – Category rating comparison between 2019 and 2022-23**

| Vessel                  | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-------------------------|-------------------------------|------|------|------|-----------|
| <i>Catherine Hamlin</i> | Engineering                   | -    | -    | 4.74 | 3.17      |
| <i>Catherine Hamlin</i> | Paint and Interior            | -    | -    | 4.23 | 3.17      |
| <i>Catherine Hamlin</i> | Platform Structural Integrity | -    | -    | 4.85 | 2.73      |
| <i>Catherine Hamlin</i> | Systems                       | -    | -    | 4.69 | 3.24      |

### 6.7.2 Vessel *Fred Hollows*

The below graph, spider web and table indicate the comparison between *Fred Hollows*' inspection performance for 2022-23 compared with 2019.

For 2022-23 there has no significant overall change in the condition of *Fred Hollows*. When compared to 2019, there has been a stable result across categories **Engineering**, **Platform Structural Integrity** and **Paint and Interior**. There was a decline in condition of category **Systems**.

● 2012 ● 2015 ● 2019 ● 2022-2023

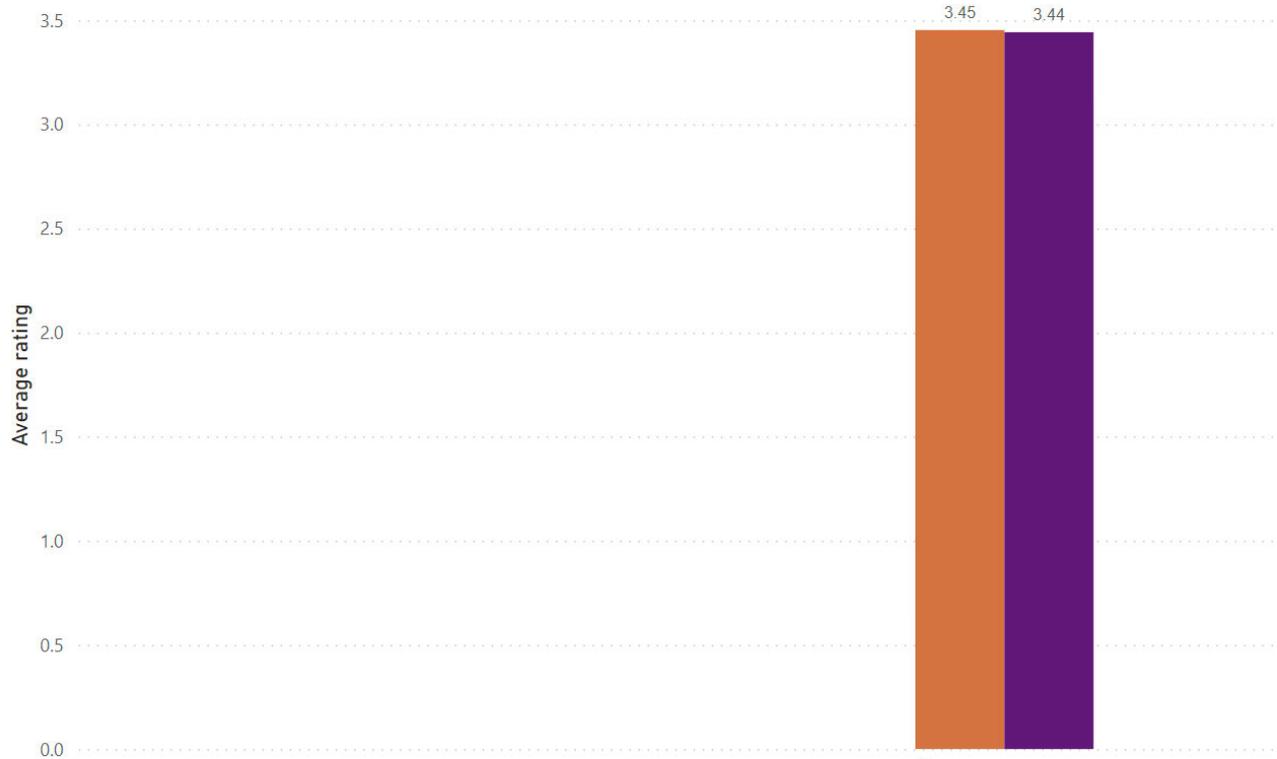


Figure 6.7.3 – Overall rating comparison between 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023

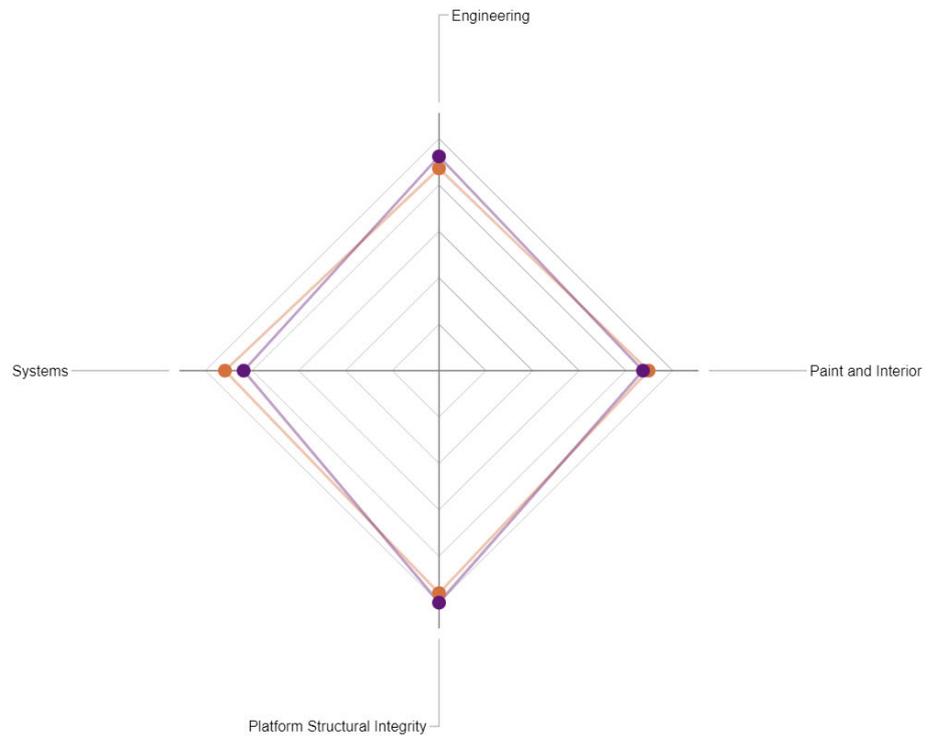


Figure and Table 6.7.4 – Category rating comparison between 2019 and 2022-23

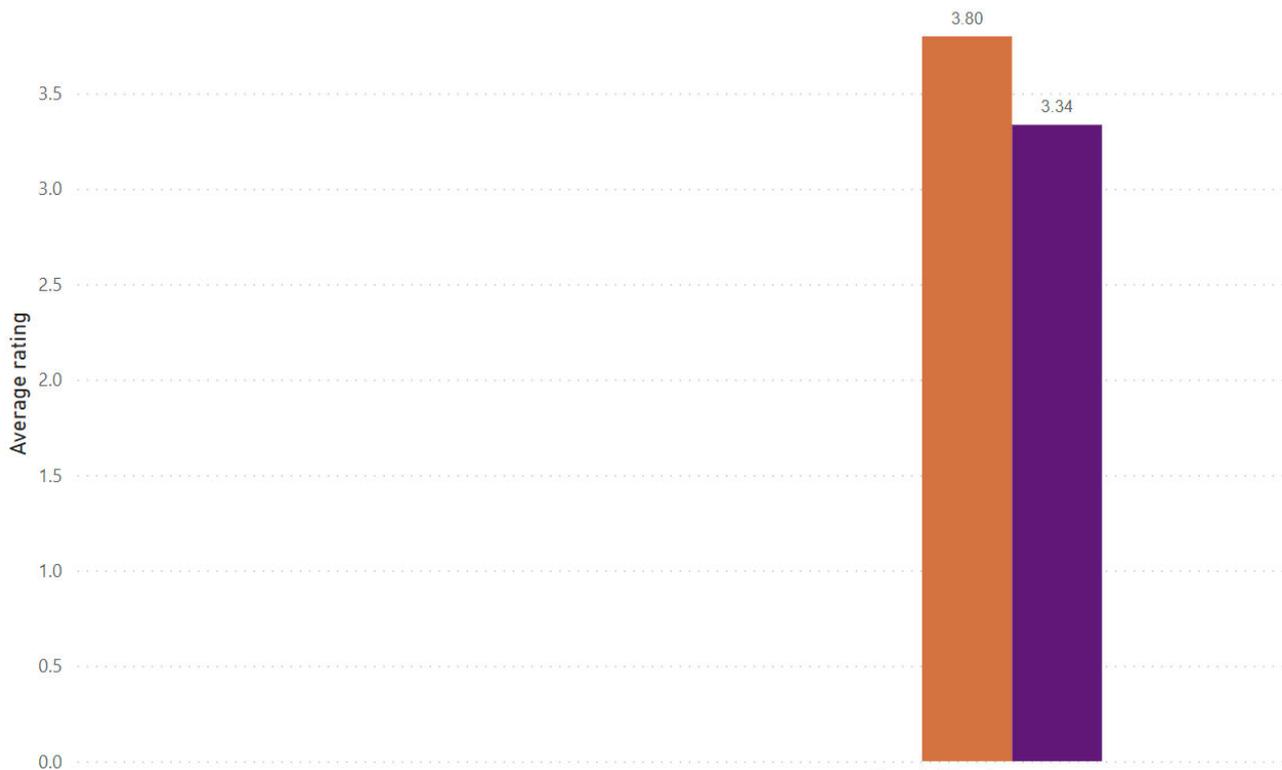
| Vessel              | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|---------------------|-------------------------------|------|------|------|-----------|
| <i>Fred Hollows</i> | Engineering                   | -    | -    | 3.30 | 3.50      |
| <i>Fred Hollows</i> | Paint and Interior            | -    | -    | 3.40 | 3.31      |
| <i>Fred Hollows</i> | Platform Structural Integrity | -    | -    | 3.63 | 3.79      |
| <i>Fred Hollows</i> | Systems                       | -    | -    | 3.47 | 3.17      |

### 6.7.3 Vessel *Victor Chang*

The below graph, spider web and table indicate the comparison between *Victor Chang's* inspection performance for 2022-23 compared with 2019.

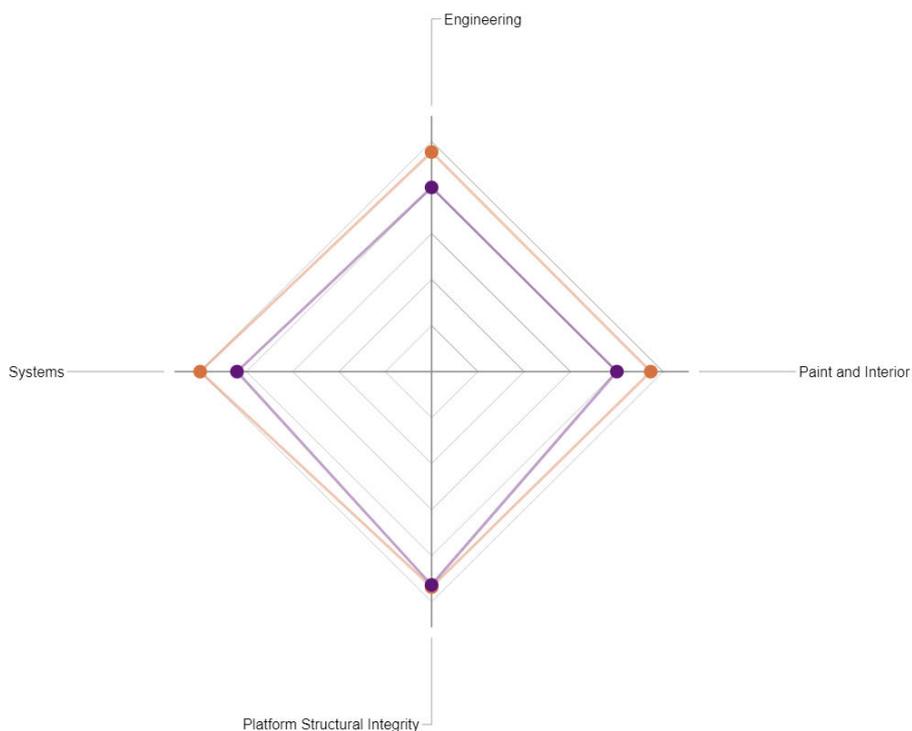
For 2022-23 there has been a decline in the condition of *Victor Chang* from 2019. There has been a significant decline across categories **Engineering**, **Systems** and **Paint and Interior**. **Platform Structural Integrity** remained steady.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.7.5** – Overall rating comparison between 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.7.6 – Category rating comparison between 2019 and 2022-23**

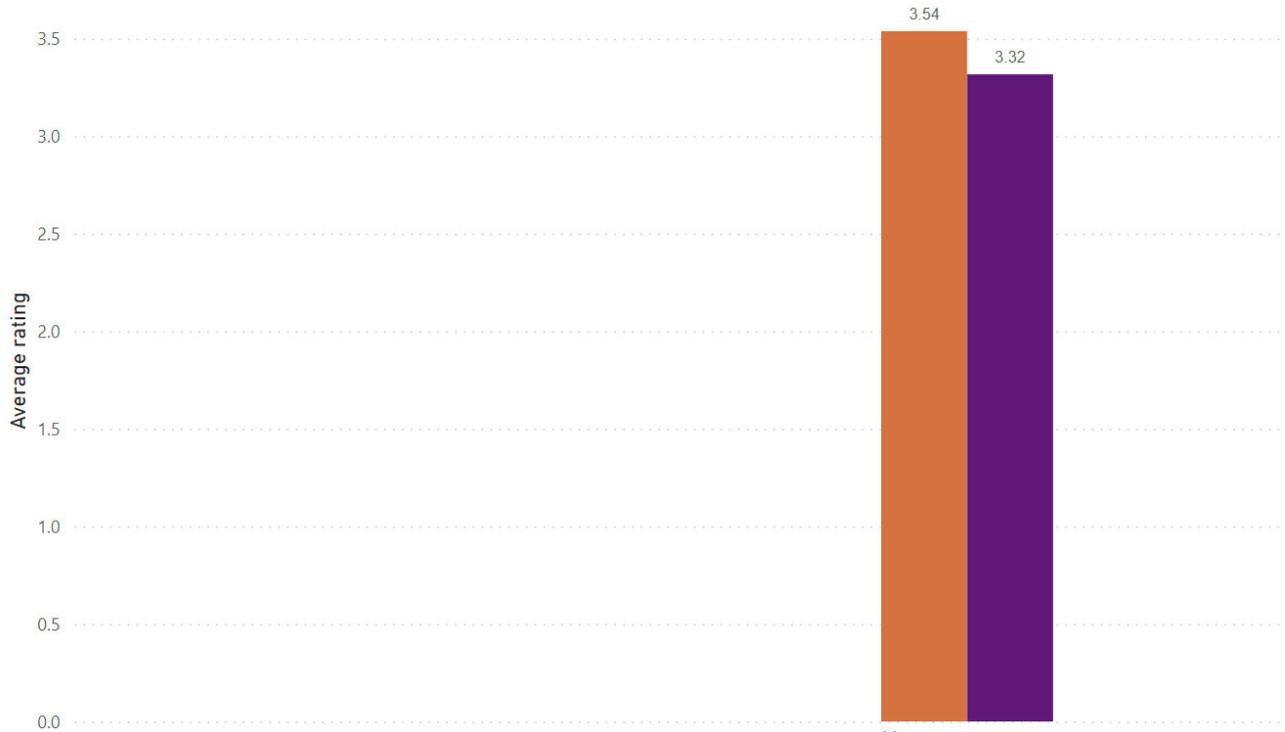
| Vessel              | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|---------------------|-------------------------------|------|------|------|-----------|
| <i>Victor Chang</i> | Engineering                   | -    | -    | 3.78 | 3.17      |
| <i>Victor Chang</i> | Paint and Interior            | -    | -    | 3.75 | 3.17      |
| <i>Victor Chang</i> | Platform Structural Integrity | -    | -    | 3.71 | 3.67      |
| <i>Victor Chang</i> | Systems                       | -    | -    | 3.96 | 3.33      |

#### 6.7.4 Vessel *Pemulwuy*

The below graph, spider web and table indicate the comparison between *Pemulwuy*'s inspection performance for 2022-23 compared with 2019.

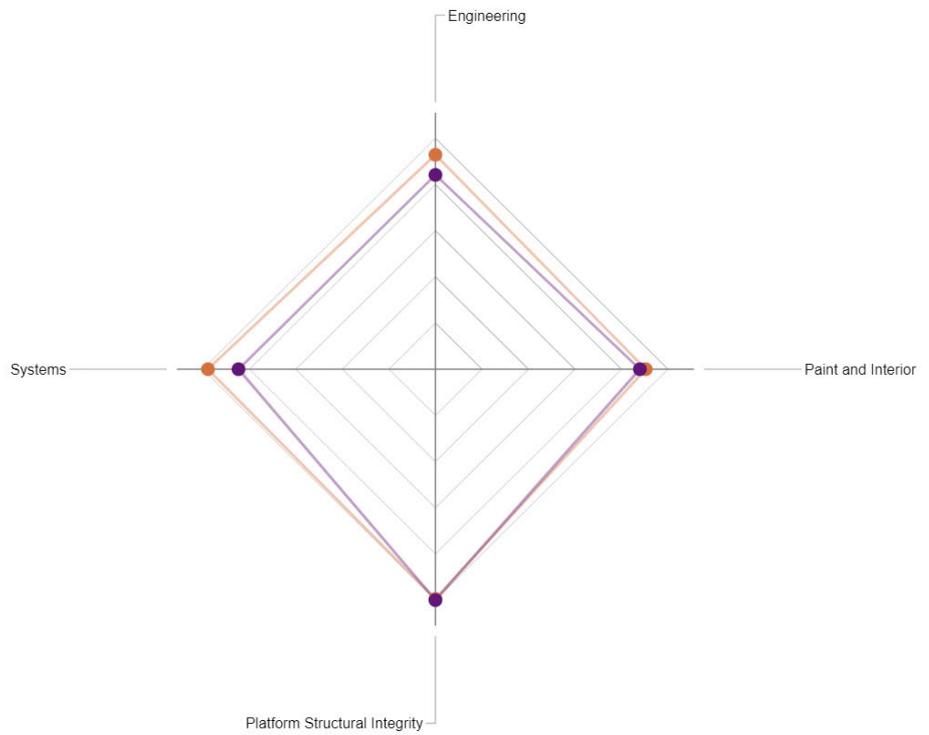
For 2022-23 there has been a decline in the condition of *Pemulwuy* from 2019. There has been a significant decline across categories **Engineering** and **Systems**. **Platform Structural Integrity** and **Paint and Interior** remained steady.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.7.7 – Overall rating comparison between 2019 and 2022-23**

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.7.8 – Category rating comparison between 2019 and 2022-23**

| Vessel          | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-----------------|-------------------------------|------|------|------|-----------|
| <i>Pemulwuy</i> | Engineering                   | -    | -    | 3.45 | 3.13      |
| <i>Pemulwuy</i> | Paint and Interior            | -    | -    | 3.36 | 3.27      |
| <i>Pemulwuy</i> | Platform Structural Integrity | -    | -    | 3.70 | 3.72      |
| <i>Pemulwuy</i> | Systems                       | -    | -    | 3.64 | 3.15      |

### 6.7.5 Vessel *Bungaree*

The below graph, spider web and table indicate the comparison between *Bungaree*'s inspection performance for 2022-23 compared with 2019.

For 2022-23 there has been a decline in the condition of *Bungaree* from 2019. There has been a significant decline across all categories (**Engineering, Platform Structural Integrity, Systems and Paint and Interior** categories). The most significant has been in **Engineering and Paint and Interior**.

● 2012 ● 2015 ● 2019 ● 2022-2023

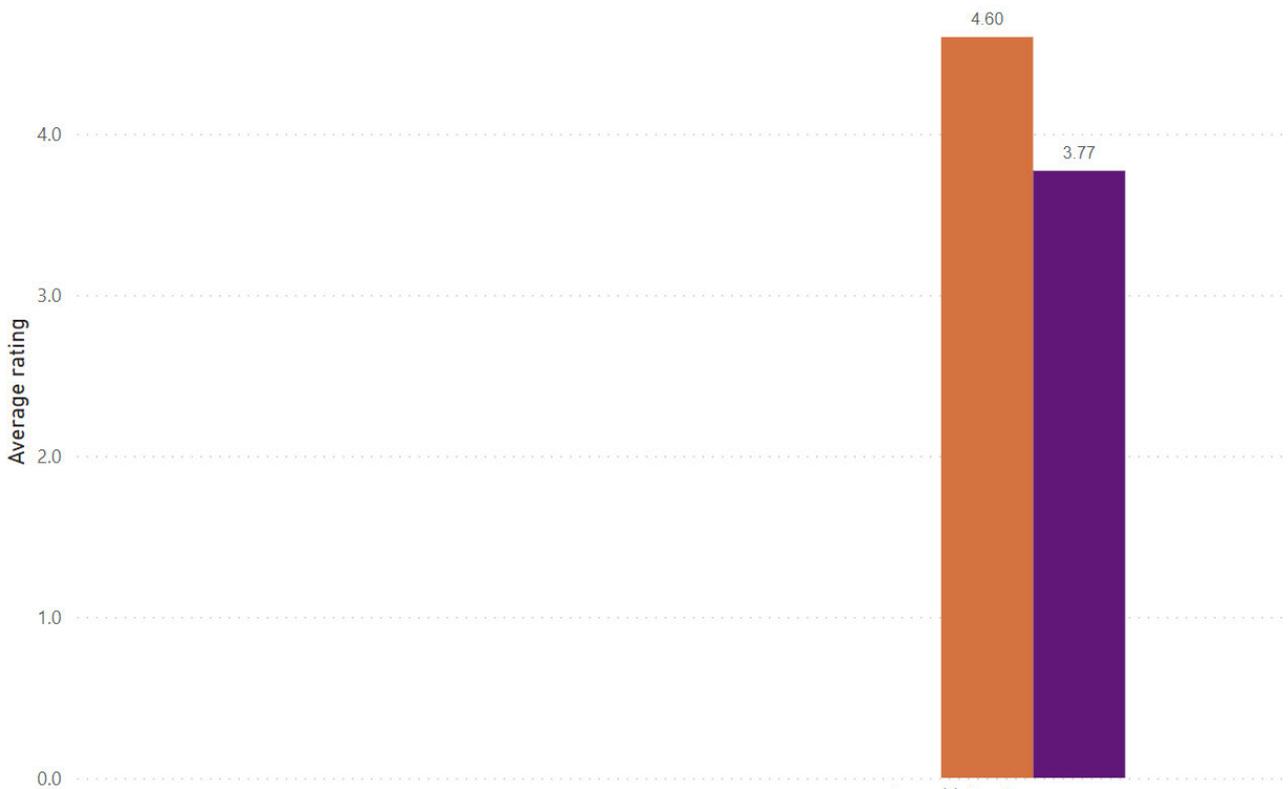
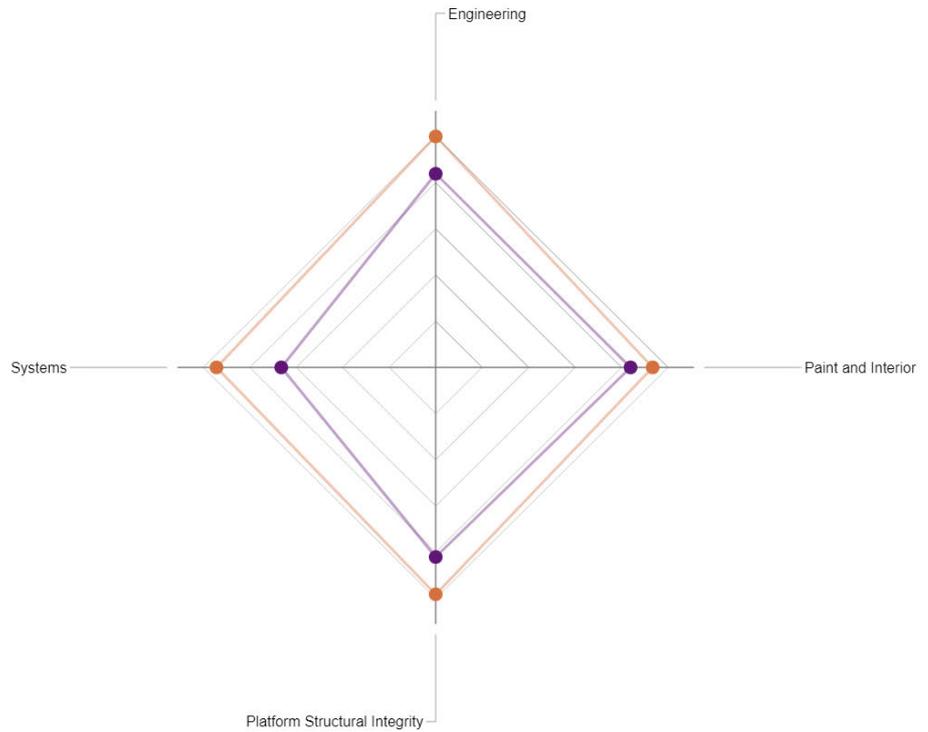


Figure 6.7.9 – Overall rating comparison between 2019 and 2022-23

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.7.10 – Category rating comparison between 2019 and 2022-23**

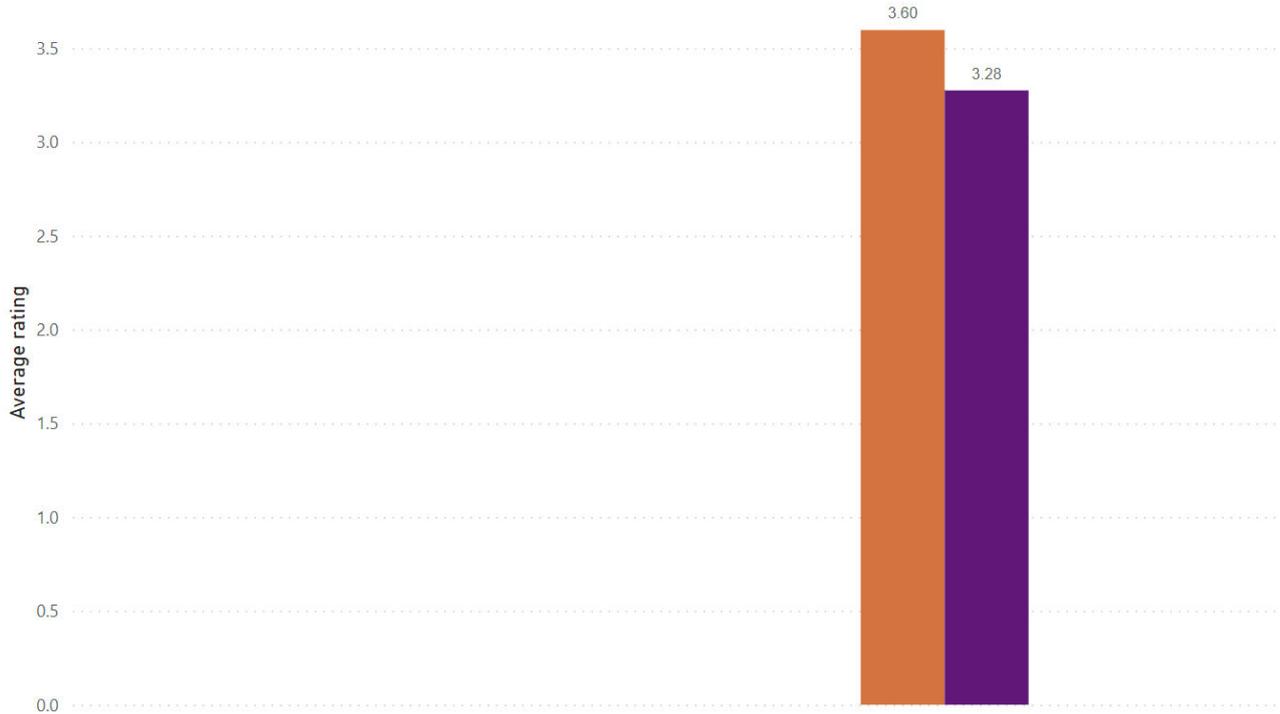
| Vessel          | Category                      | 2012 | 2015 | 2019 | 2022-2023 |
|-----------------|-------------------------------|------|------|------|-----------|
| <i>Bungaree</i> | Engineering                   | -    | -    | 4.77 | 3.17      |
| <i>Bungaree</i> | Paint and Interior            | -    | -    | 4.45 | 2.92      |
| <i>Bungaree</i> | Platform Structural Integrity | -    | -    | 4.69 | 3.47      |
| <i>Bungaree</i> | Systems                       | -    | -    | 4.50 | 3.17      |

### 6.7.6 Vessel *May Gibbs*

The below graph, spider web and table indicate the comparison between *May Gibbs*' inspection performance for 2022-23 compared with 2019.

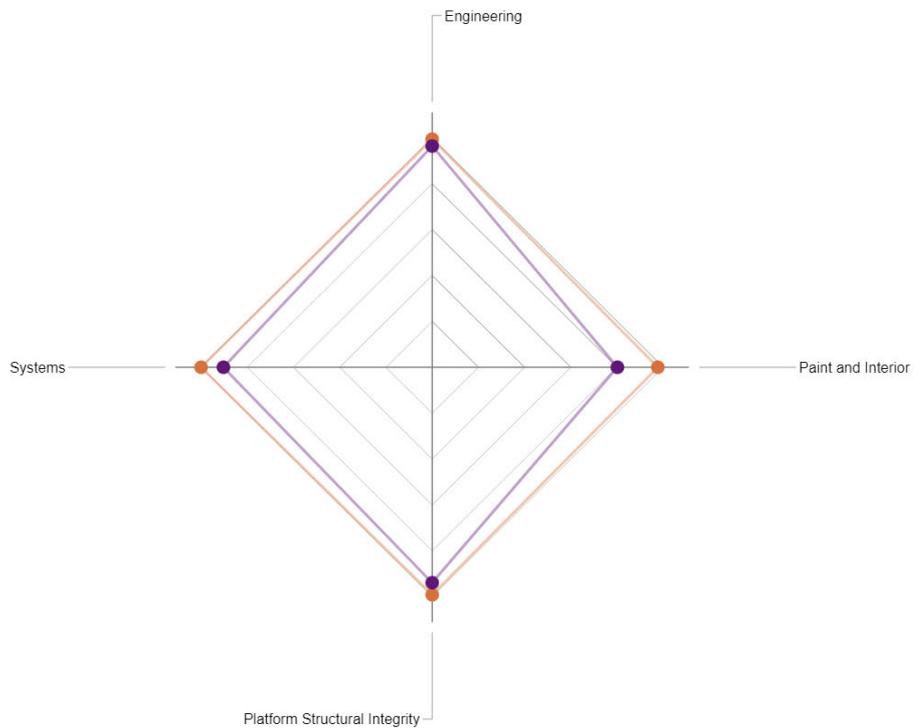
For 2022-23 there has been a decline in the condition of *May Gibbs* from 2019. There has been a significant decline across categories **Systems** and **Paint and Interior**. **Platform Structural Integrity** and **Engineering** remained steady.

● 2012 ● 2015 ● 2019 ● 2022-2023



**Figure 6.7.11 – Overall rating comparison between 2019 and 2022-23**

● Average of 2012 ● Average of 2015 ● Average of 2019 ● Average of 2022-2023



**Figure and Table 6.7.12 – Category rating comparison between 2019 and 2022-23**

| Vessel           | Category    | 2012 | 2015 | 2019 | 2022-2023 |
|------------------|-------------|------|------|------|-----------|
| <i>May Gibbs</i> | Engineering | -    | -    | 3.61 | 3.50      |

| <b>Vessel</b>    | <b>Category</b>               | <b>2012</b> | <b>2015</b> | <b>2019</b> | <b>2022-2023</b> |
|------------------|-------------------------------|-------------|-------------|-------------|------------------|
| <i>May Gibbs</i> | Paint and Interior            | -           | -           | 3.55        | 2.91             |
| <i>May Gibbs</i> | Platform Structural Integrity | -           | -           | 3.60        | 3.41             |
| <i>May Gibbs</i> | Systems                       | -           | -           | 3.63        | 3.28             |

## 6.8 Emerald Generation 2 Class and River Class

As the Emerald Generation 2 and River Class vessels entered service in 2020-21 (after the last Fleet Assessment in 2019) there is no existing data to compare their current condition.

However, it is notable that the Emerald Generation 2 (EG2) vessels have underperformed when compared to the older yet similar Emerald Generation 1 (EG1) vessels (overall rating of **3.37** for EG1 vs **3.16** for EG2).

Other than the **Accommodation** category, the EG2 vessels consistency received lower ratings than the EG1 vessels. The biggest difference was in the **Machinery and Systems** category followed by **Deck Machinery**.

**Table 6.8** – Comparison of Emerald Generation 1 and 2 ratings for 2022-23

| Category                        | EG1 Rating for 2022-23 | EG2 Rating for 2022-23 |
|---------------------------------|------------------------|------------------------|
| Accommodation                   | 3.04                   | 3.09                   |
| Bridge System                   | 3.81                   | 3.68                   |
| Deck Machinery                  | 3.53                   | 3.27                   |
| External Structure and Painting | 3.46                   | 3.30                   |
| Internal Structure and Painting | 3.42                   | 3.67                   |
| LSA & FFE                       | 2.70                   | 2.50                   |
| Machinery and Systems           | 2.97                   | 2.63                   |
| <b>Overall average</b>          | <b>3.37</b>            | <b>3.16</b>            |

The results of River Class indicate these are the highest performing vessels in the Fleet. They are also the newest which reflects their **Above Average** rating.

## 7 SOR 3 – PLANNED MAINTENANCE SYSTEM, WORK ORDERS AND DEFECT PROCEDURES

### 7.1 Overall performance

DNV received Work Order data from July 2019 to January 2023, covering approximately 24 525 individual work orders.

It is recommended that the [REDACTED] is used to compare individual vessels work order statistics.

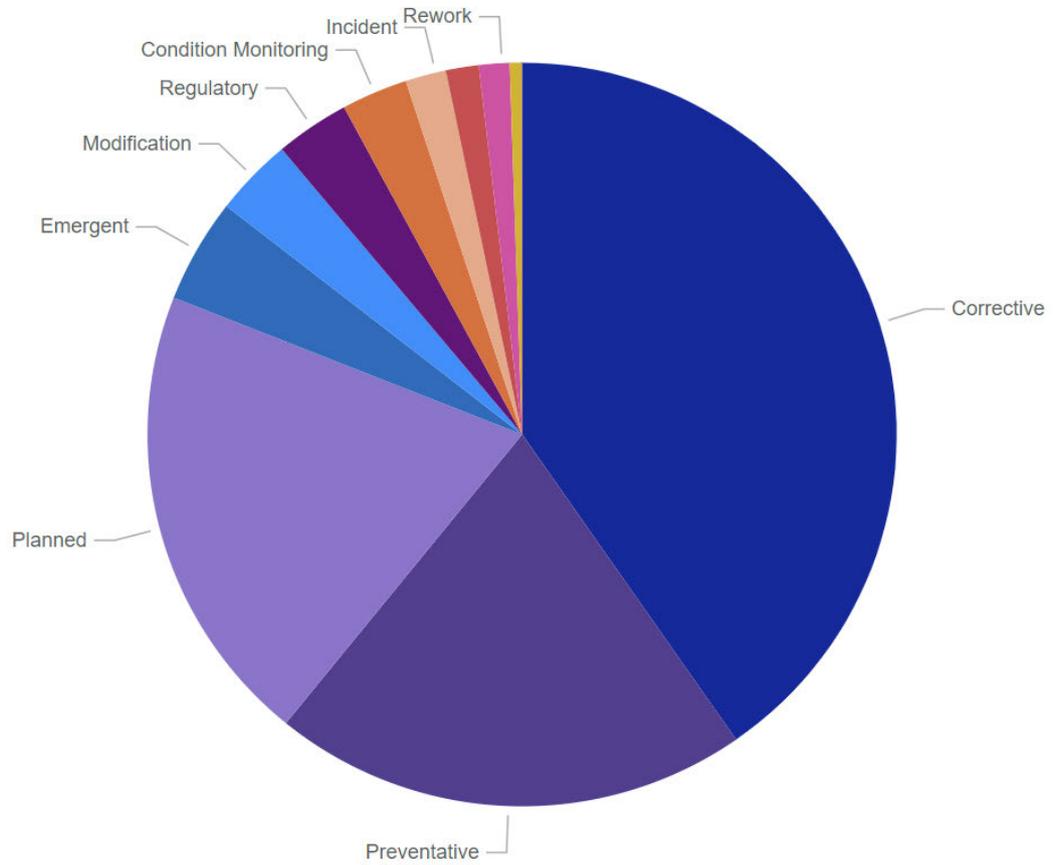
A summary of key items is provided below.

**Table 7.1** – Breakdown of Fleet work order categories for 2019-2023

| Work Order Category  | Percentage |
|----------------------|------------|
| Corrective           | 40%        |
| Preventative         | 21%        |
| Planned              | 20%        |
| Emergent             | 5%         |
| Modification         | 3%         |
| Regulatory           | 3%         |
| Condition Monitoring | 3%         |
| Incident             | 2%         |
| Breakdown            | 1%         |
| Rework               | 1%         |
| Inspection           | 1%         |
| Training             | <1%        |
| Rotable              | <1%        |

*Information on this page has been redacted because it contains a link to DNV's proprietary online information portal.*

DISTRIBUTION OF WORK ORDER TYPE



**Figure 7.1** – Breakdown of Fleet work order categories

In comparison with deep sea shipping the expected ratio between preventive and corrective maintenance is typically 80%/20%. The ratio between preventive and corrective maintenance across the Sydney Ferry Fleet is 21%/40%. As such, a considerable amount of additional preventative maintenance should be carried out.

A higher percentage of corrective maintenance is expected for the Fleet considering the wear and tear in public areas but there should be a potential to increase the ratio of preventative maintenance across the Fleet.

An increase in preventative maintenance jobs would indicate that a system of continual improvement is in place to learn from experience and anticipate maintenance needs prior to breakdowns.

These findings are consistent with the PMS and work order review from 2019.

## 7.2 Vessel performance – corrective action jobs

A breakdown of corrective action jobs per vessel is shown in Table 7.2 below.

**Table 7.2** – Percentage of corrective action work orders across the Fleet (green text highlights corrective jobs for the year that were less than 20%)

|               |                         | 2019<br>Corrective<br>% | 2020<br>Corrective<br>% | 2021<br>Corrective<br>% | 2022<br>Corrective<br>% | 2023<br>Corrective<br>% |
|---------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Emerald Gen 1 | <i>Bungaree</i>         | 43%                     | 26%                     | 26%                     | 46%                     | 26%                     |
|               | <i>Catherine Hamlin</i> | 46%                     | 29%                     | 30%                     | 58%                     | 38%                     |
|               | <i>Fred Hollows</i>     | 51%                     | 32%                     | 30%                     | 40%                     | 30%                     |
|               | <i>May Gibbs</i>        | 45%                     | 23%                     | 33%                     | 30%                     | 24%                     |
|               | <i>Pemulwuy</i>         | 40%                     | 22%                     | 33%                     | 43%                     | 53%                     |
|               | <i>Victor Chang</i>     | 51%                     | 24%                     | 32%                     | 42%                     | 41%                     |
| Emerald Gen 2 | <i>Balmoral</i>         | N/A                     | N/A                     | 22%                     | 50%                     | 33%                     |
|               | <i>Clontarf</i>         | N/A                     | N/A                     | 20%                     | 43%                     | 25%                     |
|               | <i>Fairlight</i>        | N/A                     | N/A                     | 30%                     | 43%                     | 51%                     |
| First Fleet   | <i>Alexander</i>        | 48%                     | 34%                     | 48%                     | 41%                     | 55%                     |
|               | <i>Borrowdale</i>       | 38%                     | 9%                      | 27%                     | 38%                     | No data                 |
|               | <i>Charlotte</i>        | 49%                     | 40%                     | 19%                     | 51%                     | 42%                     |
|               | <i>Fishburn</i>         | 45%                     | 24%                     | 35%                     | 59%                     | 62%                     |
|               | <i>Friendship</i>       | 51%                     | 25%                     | 38%                     | 63%                     | 70%                     |
|               | <i>Golden Grove</i>     | 39%                     | 11%                     | 45%                     | 29%                     | 22%                     |
|               | <i>Scarborough</i>      | 53%                     | 45%                     | 18%                     | 53%                     | 8%                      |
|               | <i>Sirius</i>           | 53%                     | 21%                     | 41%                     | 52%                     | 75%                     |
|               | <i>Supply</i>           | 56%                     | 42%                     | 32%                     | 24%                     | 18%                     |
| Freshwater    | <i>Collaroy</i>         | 71%                     | 55%                     | 76%                     | 58%                     | 17%                     |
|               | <i>Freshwater</i>       | 64%                     | 52%                     | 24%                     | 58%                     | 50%                     |
| HarbourCat    | <i>Pam Burridge</i>     | 42%                     | 54%                     | 55%                     | 58%                     | 25%                     |
| River         | <i>Cheryl Salisbury</i> | N/A                     | 2%                      | 12%                     | 47%                     | 59%                     |

|          |                                 | 2019         | 2020         | 2021         | 2022         | 2023         |
|----------|---------------------------------|--------------|--------------|--------------|--------------|--------------|
|          |                                 | Corrective % | Corrective % | Corrective % | Corrective % | Corrective % |
|          | <i>Esme Timbery</i>             | N/A          | 10%          | 10%          | 50%          | 65%          |
|          | <i>Ethel Turner</i>             | N/A          | 3%           | 15%          | 51%          | 59%          |
|          | <i>Kurt Fearnley</i>            | N/A          | N/A          | 12%          | 53%          | 67%          |
|          | <i>Lauren Jackson</i>           | N/A          | N/A          | 12%          | 56%          | 58%          |
|          | <i>Liz Ellis</i>                | N/A          | 2%           | 15%          | 46%          | 58%          |
|          | <i>Margaret Olley</i>           | N/A          | 7%           | 13%          | 60%          | 79%          |
|          | <i>Olive Cotton</i>             | N/A          | 3%           | 12%          | 44%          | 50%          |
|          | <i>Ruby Langford<br/>Ginibi</i> | N/A          | 3%           | 14%          | 44%          | 63%          |
|          | <i>Ruth Park</i>                | N/A          | 2%           | 15%          | 59%          | 64%          |
| RiverCat | <i>Betty Cuthbert</i>           | 52%          | 44%          | 52%          | 69%          | 77%          |
|          | <i>Dawn Fraser</i>              | 45%          | 37%          | 45%          | 65%          | 58%          |
|          | <i>Evonne<br/>Goolagong</i>     | 52%          | 48%          | 39%          | 54%          | 76%          |
|          | <i>Marjorie<br/>Jackson</i>     | 53%          | 51%          | 51%          | 61%          | 71%          |
|          | <i>Marlene<br/>Mathews</i>      | 48%          | 39%          | 50%          | 56%          | 80%          |
|          | <i>Nicole<br/>Livingstone</i>   | 44%          | 44%          | 43%          | 64%          | 74%          |
|          | <i>Shane Gould</i>              | 46%          | 41%          | 49%          | 52%          | 67%          |
| SuperCat | <i>Louise Sauvage</i>           | 57%          | 48%          | 41%          | 45%          | 30%          |
|          | <i>Supercat4</i>                | 56%          | 35%          | 48%          | 49%          | 47%          |

Only on 22 occasions did corrective work orders make up less than 20% of total work orders. These were generally focussed on newer vessels such as the River Class or First Fleet vessels which had undergone life extension upgrades.

As a result, more focus should be paid to preventive maintenance activities on all vessels across the Fleet.

### 7.3 Overdue Statistics

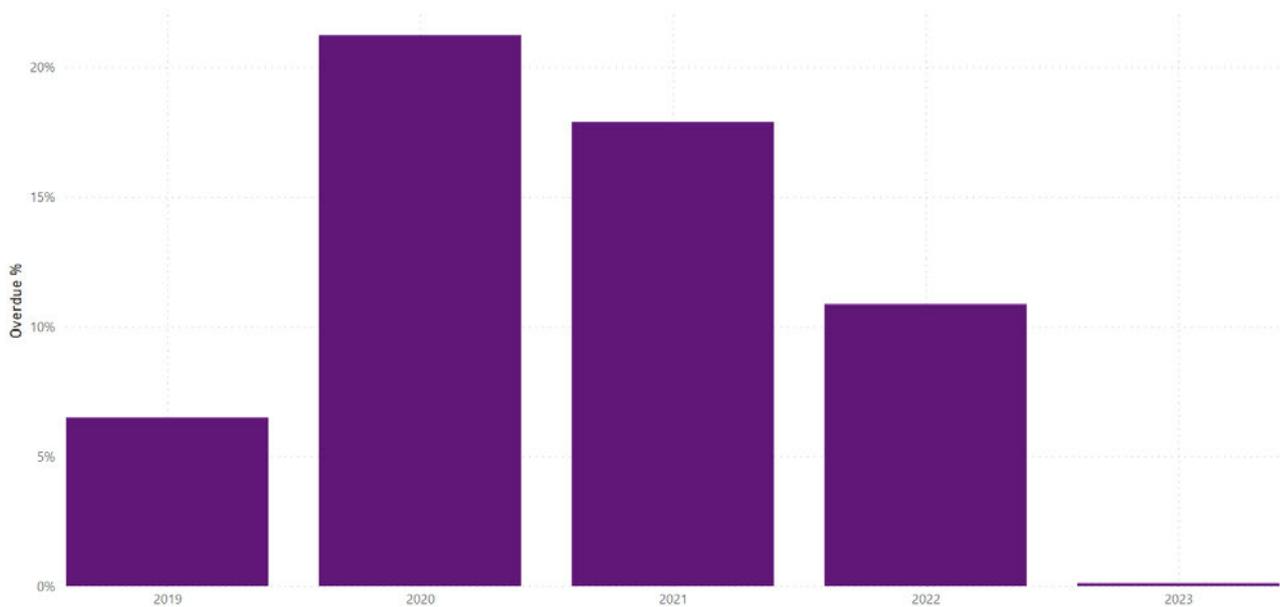
A work order is considered overdue if the completion date is more than 30 days after the scheduled start date.

Figure 7.2 shows that there were a significant number of overdue work orders in 2020 (21%) but this percentage has been decreasing in both 2021 and 2022. Data for 2023 is up until January so it is considered non-representational for 2023.

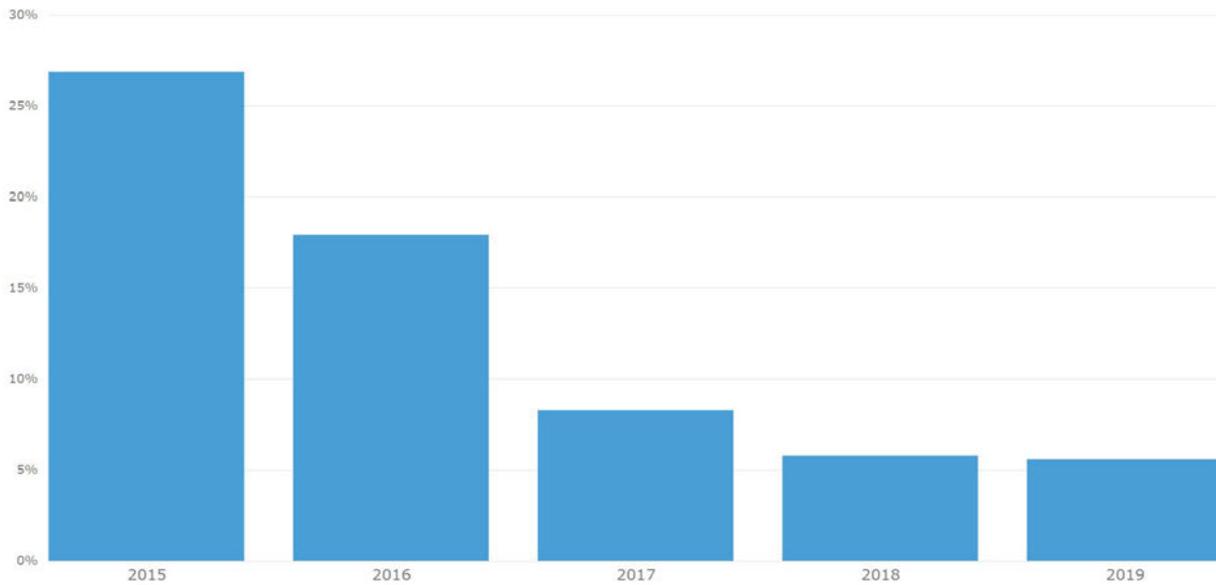
External factors such as the COVID-19 pandemic may have added to high rate of overdue work orders along with a high number of new vessels entering the Fleet in 2020-21

As a comparison and as shown in Figure 7.3, there was an improvement in overdue work orders at the end of the 2015-2019 period. This trend did not continue into the 2019-2023 period with the aforementioned rise of overdue orders in 2020. By 2022, the overdue work orders were still higher than those across 2017-2019.

There should be an increased effort to reduce the number of overdue work orders to be in-line with historical averages (<10%).



**Figure 7.2 – Percentage of overdue work orders across the Fleet for 2019-2023**



**Figure 7.3 – Percentage of overdue work orders across the Fleet for 2015-2019**

Tables 7.3-7.6 highlight a range of performance indicators associated with overdue workorders.

**Table 7.3 – Percentage of all overdue work orders per vessel Class (red text is the maximum value, green text is the minimum value for a given year)**

|               | 2019<br>Overdue % | 2020<br>Overdue % | 2021<br>Overdue % | 2022<br>Overdue % | 2023<br>Overdue % |
|---------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Emerald Gen 1 | 5.02%             | 17.44%            | 19.70%            | 11.78%            | -                 |
| Emerald Gen 2 | N/A               | N/A               | 6.20%             | 9.07%             | -                 |
| First Fleet   | 5.44%             | 17.37%            | 24.09%            | 18.12%            | -                 |
| Freshwater    | 8.43%             | 10.04%            | 3.98%             | 1.97%             | -                 |
| HarbourCat    | 9.04%             | 12.50%            | 16.36%            | 44.55%            | -                 |
| River         | N/A               | 54.82%            | 11.66%            | 3.44%             | -                 |
| RiverCat      | 6.20%             | 17.97%            | 22.44%            | 6.21%             | 0.92%             |
| SuperCat      | 13.08%            | 9.67%             | 19.71%            | 19.12%            | -                 |
| <b>Total</b>  | <b>6.49%</b>      | <b>21.22%</b>     | <b>17.88%</b>     | <b>10.86%</b>     | <b>0.11%</b>      |

**Table 7.4 – Percentage of all overdue work orders per vessel (red text is the maximum value, green text is the minimum value for a given year per vessel Class)**

|               |                         | 2019      | 2020      | 2021      | 2022      | 2023      |
|---------------|-------------------------|-----------|-----------|-----------|-----------|-----------|
|               |                         | Overdue % | Overdue % | Overdue % | Overdue % | Overdue % |
| Emerald Gen 1 | <i>Bungaree</i>         | 3.73%     | 10.68%    | 6.02%     | 22.89%    | No data   |
|               | <i>Catherine Hamlin</i> | 6.21%     | 17.29%    | 33.02%    | 12.74%    | No data   |
|               | <i>Fred Hollows</i>     | 6.91%     | 11.07%    | 14.47%    | 5.61%     | No data   |
|               | <i>May Gibbs</i>        | 5.71%     | 25.81%    | 14.67%    | 8.20%     | No data   |
|               | <i>Pemulwuy</i>         | 4.32%     | 32.34%    | 9.60%     | 7.89%     | No data   |
|               | <i>Victor Chang</i>     | 3.26%     | 10.36%    | 32.95%    | 12.63%    | No data   |
| Emerald Gen 2 | <i>Balmoral</i>         | N/A       | N/A       | 8.65%     | 8.39%     | No data   |
|               | <i>Clontarf</i>         | N/A       | N/A       | 5.05%     | 8.84%     | No data   |
|               | <i>Fairlight</i>        | N/A       | N/A       | 5.26%     | 10.04%    | No data   |
| First Fleet   | <i>Alexander</i>        | 3.40%     | 9.77%     | 24.68%    | 23.98%    | No data   |
|               | <i>Borrowdale</i>       | 3.47%     | 28.64%    | 15.00%    | 28.87%    | No data   |
|               | <i>Charlotte</i>        | 2.02%     | 8.28%     | 38.19%    | 15.15%    | No data   |
|               | <i>Fishburn</i>         | 2.50%     | 23.35%    | 20.92%    | 13.10%    | No data   |
|               | <i>Friendship</i>       | No data   | 24.46%    | 21.58%    | 13.64%    | No data   |
|               | <i>Golden Grove</i>     | 9.68%     | 18.29%    | 13.33%    | 21.19%    | No data   |
|               | <i>Scarborough</i>      | 3.91%     | 7.01%     | 24.77%    | 8.33%     | No data   |
|               | <i>Sirius</i>           | 5.35%     | 13.41%    | 20.83%    | 14.73%    | No data   |
|               | <i>Supply</i>           | 15.77%    | 18.42%    | 29.85%    | 22.73%    | No data   |
| Freshwater    | <i>Collaroy</i>         | 8.13%     | 12.17%    | 7.79%     | 1.04%     | No data   |
|               | <i>Freshwater</i>       | 8.71%     | 8.55%     | 2.29%     | 2.80%     | No data   |
| HarbourCat    | <i>Pam Burridge</i>     | 9.04%     | 12.50%    | 16.36%    | 44.55%    | No data   |
| River         | <i>Cheryl Salisbury</i> | N/A       | 80.95%    | 6.59%     | 7.20%     | No data   |
|               | <i>Esme Timbery</i>     | N/A       | 21.64%    | 17.98%    | 5.13%     | No data   |
|               | <i>Ethel Turner</i>     | N/A       | 75.38%    | 4.63%     | 2.27%     | No data   |
|               | <i>Kurt Fearnley</i>    | N/A       | 75.81%    | 6.19%     | 4.35%     | No data   |
|               | <i>Lauren Jackson</i>   | N/A       | 44.62%    | 14.85%    | 2.91%     | No data   |

|          |                                 | 2019      | 2020      | 2021      | 2022      | 2023      |
|----------|---------------------------------|-----------|-----------|-----------|-----------|-----------|
|          |                                 | Overdue % | Overdue % | Overdue % | Overdue % | Overdue % |
|          | <i>Liz Ellis</i>                | N/A       | 79.69%    | 8.51%     | 3.33%     | No data   |
|          | <i>Margaret Olley</i>           | N/A       | 47.12%    | 7.03%     | 2.16%     | No data   |
|          | <i>Olive Cotton</i>             | N/A       | 41.28%    | 9.76%     | 3.70%     | No data   |
|          | <i>Ruby Langford<br/>Ginibi</i> | N/A       | 54.00%    | 24.11%    | 1.89%     | No data   |
|          | <i>Ruth Park</i>                | N/A       | 79.69%    | 8.57%     | 1.74%     | No data   |
| RiverCat | <i>Betty Cuthbert</i>           | 3.76%     | 6.88%     | 14.29%    | 3.33%     | No data   |
|          | <i>Dawn Fraser</i>              | 1.16%     | 28.36%    | 11.76%    | 3.10%     | 8.33%     |
|          | <i>Evonne<br/>Goolagong</i>     | 13.40%    | 8.10%     | 41.71%    | 4.67%     | No data   |
|          | <i>Marjorie Jackson</i>         | 4.65%     | 46.77%    | 23.70%    | 18.27%    | No data   |
|          | <i>Marlene Mathews</i>          | 10.86%    | 15.20%    | 10.61%    | 2.65%     | No data   |
|          | <i>Nicole Livingstone</i>       | 3.95%     | 5.33%     | 31.22%    | 3.42%     | No data   |
|          | <i>Shane Gould</i>              | 4.09%     | 12.80%    | 14.39%    | 11.21%    | No data   |
| SuperCat | <i>Louise Sauvage</i>           | 6.71%     | 10.69%    | 24.24%    | 16.13%    | No data   |
|          | <i>Supercat4</i>                | 19.75%    | 8.29%     | 15.68%    | 21.62%    | No data   |

**Table 7.5 – Percentage of all priority 1 – Immediate overdue work orders per vessel**

|               |                         | 2019      | 2020      | 2021      | 2022      | 2023      |
|---------------|-------------------------|-----------|-----------|-----------|-----------|-----------|
|               |                         | Overdue % | Overdue % | Overdue % | Overdue % | Overdue % |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | 14.29%    | -         | 20.00%    | -         | -         |
|               | <i>May Gibbs</i>        | 14.29%    | -         | -         | -         | -         |
|               | <i>Victor Chang</i>     | -         | 16.67%    | 16.67%    | 12.50%    | -         |
| Emerald Gen 2 | <i>Balmoral</i>         | -         | -         | 33.33%    | -         | -         |
|               | <i>Clontarf</i>         | -         | -         | -         | 6.67%     | -         |
|               | <i>Fairlight</i>        | -         | -         | -         | 8.33%     | -         |
| First Fleet   | <i>Friendship</i>       | -         | -         | -         | 25.00%    | -         |

|            |                             | 2019      | 2020      | 2021      | 2022      | 2023      |
|------------|-----------------------------|-----------|-----------|-----------|-----------|-----------|
|            |                             | Overdue % | Overdue % | Overdue % | Overdue % | Overdue % |
| Freshwater | <i>Collaroy</i>             | 20.00%    | -         | -         | -         | -         |
| River      | <i>Cheryl Salisbury</i>     | -         | 66.67%    | -         | -         | -         |
|            | <i>Esme Timbery</i>         | -         | 21.43%    | 56.41%    | -         | -         |
|            | <i>Ethel Turner</i>         | -         | 50.00%    | -         | -         | -         |
|            | <i>Kurt Fearnley</i>        | -         | 66.67%    | -         | -         | -         |
|            | <i>Lauren Jackson</i>       | -         | 50.00%    | -         | -         | -         |
|            | <i>Liz Ellis</i>            | -         | 66.67%    | -         | -         | -         |
|            | <i>Margaret Olley</i>       | -         | 70.00%    | 12.50%    | -         | -         |
|            | <i>Olive Cotton</i>         | -         | 60.00%    | -         | -         | -         |
|            | <i>Ruby Langford Ginibi</i> | -         | 60.00%    | 60.53%    | -         | -         |
|            | <i>Ruth Park</i>            | -         | 50.00%    | -         | -         | -         |
| RiverCat   | <i>Dawn Fraser</i>          | -         | -         | -         | -         | 100.00%   |
| SuperCat   | <i>Supercat4</i>            | -         | 20.00%    | -         | -         | -         |

As a summary of Table 7.5:

- Emerald Generation 1 Class had six overdue **1 – Immediate** priority items over the 2019-2023 period. Overdue days ranged from one to seven days. Two of these items involved the controls of the vessel and one involved the public address system.
- Emerald Generation 2 Class had four overdue **1 – Immediate** priority items over the 2019-2023 period. Overdue days ranged from two to 75 days. Two of these reported work orders involved the rudder and steering system. Another involved a bridge window and the other was high temperature within the gearbox lubrication system.
- First Fleet Class had one overdue **1 – Immediate** priority items over the 2019-2023 period. Overdue days was three days. This was due to a low voltage alarm and shutdown.
- Freshwater Class had one overdue **1 – Immediate** priority items over the 2019-2023 period. Overdue days was 21 days. This was for a faulty fire detection system.
- River Class experienced a very high number of overdue **1 – Immediate** priority items in 2020 and 2021. This may be due to the introduction of these vessels into the Fleet in 2020 and 2021 where a high number of emergent works were required. The maximum overdue days for a single item was 49 with most others ranging from 2-13 days.
- RiverCat Class had one overdue **1 – Immediate** priority items over the 2019-2023 period. Overdue days was 1 day. This was for a back-up steering alarm.

- SuperCat Class had one overdue **1 – Immediate** priority items over the 2019-2023 period. Overdue days was 188 days. This was for a port main engine control lever. Loss of vessel control was reported to have had occurred twice in the work order description.

Overall, unless vessels are not in service, it should be strictly avoided operating vessels with overdue **1 – Immediate** priority items. This is particularly critical for items involving key safety or vessel control functions.

**Table 7.6 – Percentage of all priority 2 – Urgent overdue work orders per vessel**

|               |                         | 2019      | 2020      | 2021      | 2022      |
|---------------|-------------------------|-----------|-----------|-----------|-----------|
|               |                         | Overdue % | Overdue % | Overdue % | Overdue % |
| Emerald Gen 1 | <i>Bungaree</i>         | 5.00%     | 3.23%     | 3.85%     | 9.30%     |
|               | <i>Catherine Hamlin</i> | -         | 15.00%    | 16.67%    | 15.73%    |
|               | <i>Fred Hollows</i>     | 6.67%     | 11.11%    | 4.35%     | 8.51%     |
|               | <i>May Gibbs</i>        | -         | -         | 4.35%     | 8.11%     |
|               | <i>Pemulwuy</i>         | 7.14%     | 3.70%     | 8.33%     | 8.89%     |
|               | <i>Victor Chang</i>     | 10.87%    | 9.76%     | 16.67%    | 11.54%    |
| Emerald Gen 2 | <i>Balmoral</i>         | -         | -         | 16.00%    | 4.84%     |
|               | <i>Clontarf</i>         | -         | -         | 4.55%     | 7.14%     |
|               | <i>Fairlight</i>        | -         | -         | 11.54%    | 11.11%    |
| First Fleet   | <i>Alexander</i>        | -         | 10.53%    | 26.09%    | 20.83%    |
|               | <i>Borrowdale</i>       | -         | 17.86%    | 5.00%     | 7.69%     |
|               | <i>Charlotte</i>        | 3.03%     | 10.00%    | 26.67%    | -         |
|               | <i>Fishburn</i>         | 2.27%     | 23.08%    | 17.86%    | 20.00%    |
|               | <i>Friendship</i>       | -         | 27.27%    | 19.61%    | 21.43%    |
|               | <i>Golden Grove</i>     | 5.26%     | 11.54%    | 14.71%    | 7.69%     |
|               | <i>Scarborough</i>      | 2.70%     | 12.00%    | 9.52%     | 4.35%     |
|               | <i>Sirius</i>           | -         | 5.00%     | 31.71%    | 5.26%     |
|               | <i>Supply</i>           | 3.45%     | 27.78%    | 38.46%    | 38.10%    |
| Freshwater    | <i>Collaroy</i>         | 7.22%     | 20.37%    | 2.56%     | 1.75%     |
|               | <i>Freshwater</i>       | 10.17%    | 2.47%     | 2.78%     | -         |
| HarbourCat    | <i>Pam Burrige</i>      | 7.14%     | 9.68%     | 9.09%     | -         |
| River         | <i>Cheryl Salisbury</i> | -         | 92.86%    | -         | -         |

|          |                             | 2019<br>Overdue % | 2020<br>Overdue % | 2021<br>Overdue % | 2022<br>Overdue % |
|----------|-----------------------------|-------------------|-------------------|-------------------|-------------------|
|          | <i>Esme Timbery</i>         | -                 | 18.31%            | 7.27%             | -                 |
|          | <i>Ethel Turner</i>         | -                 | 86.05%            | -                 | -                 |
|          | <i>Kurt Fearnley</i>        | -                 | 83.33%            | -                 | -                 |
|          | <i>Lauren Jackson</i>       | -                 | 66.67%            | -                 | -                 |
|          | <i>Liz Ellis</i>            | -                 | 90.48%            | 3.70%             | -                 |
|          | <i>Margaret Olley</i>       | -                 | 46.30%            | -                 | -                 |
|          | <i>Olive Cotton</i>         | -                 | 44.44%            | 11.76%            | -                 |
|          | <i>Ruby Langford Ginibi</i> | -                 | 57.69%            | 8.89%             | -                 |
|          | <i>Ruth Park</i>            | -                 | 90.48%            | -                 | -                 |
| RiverCat | <i>Betty Cuthbert</i>       | 4.17%             | 3.23%             | -                 | -                 |
|          | <i>Dawn Fraser</i>          | 4.35%             | -                 | -                 | -                 |
|          | <i>Evonne Goolagong</i>     | 21.05%            | 3.33%             | -                 | -                 |
|          | <i>Marjorie Jackson</i>     | -                 | 8.70%             | 22.22%            | -                 |
|          | <i>Marlene Mathews</i>      | 4.76%             | 5.56%             | 3.23%             | -                 |
|          | <i>Nicole Livingstone</i>   | -                 | 3.70%             | 5.00%             | -                 |
|          | <i>Shane Gould</i>          | 8.00%             | 11.76%            | -                 | -                 |
| SuperCat | <i>Louise Sauvage</i>       | 2.94%             | 11.94%            | 33.33%            | 6.90%             |
|          | <i>Supercat4</i>            | 23.81%            | 11.36%            | 12.50%            | -                 |

Overall, unless vessels are not in service, it should be strictly avoided operating vessels with overdue **2 – Urgent** priority items. This is particularly critical for items involving key safety or vessel control functions.

## 7.4 DNV Inspection findings and PMS data

Almost all 464 defects (rating either **1 – Poor** or **2 – Below average**) found during onboard inspections by DNV were not captured in by the work order system at the time of survey. Only four findings were found already recorded in the PMS providing a completion rate of 0.86%. From the 2019 assessment only eight of the 395 findings (2.03%) were found recorded in the PMS.

The reasons for this may include:

- Defects were not identified by TDSF and therefore not reported in the PMS.
- A lag between the PMS and work order data and the time of onboard inspection (ie defects may have appeared after the PMS/work order data was submitted to DNV).
- Work order descriptions differ from the keywords/categories that DNV used to search for them in the provided data.
- Ad-hoc jobs (such as pumping bilges dry, keeping escape ways clear etc) may not be reported by the crew in the PMS and are managed outside the PMS or informally (eg individual crew take responsibility to resolve).

It is recommended that all deficiencies (outside of those routine ship housekeeping) jobs are recorded in the PMS as a work order. This allows better tracking and data aggregation of defects found onboard the fleet. With proper reporting and handling, this may improve the management of the ferries and allow technical management within TDSF and TfNSW to target specific areas for improvement.

## 7.5 Defect Reporting and Defect List Procedures

### 7.5.1 Defect Reporting Procedures

Section 4.7 of *4.1 Fleet Generic Operations Manual* (v 22.0, dated 2019-11-29) details the reporting and management of defect reporting for the Sydney Ferries Fleet. Work requests are initiated and managed using the INFOR EAM computer-based maintenance management system. Only TDSF staff that have an INFOR EAM log-in can submit a work request.

During vessel inspections and attendances to Balmain shipyard DNV witnessed various functionalities in the operation and usage of INFOR EAM. DNV also reviewed the work order list generated from INFOR EAM as part of the PMS review. From the snapshot witnessed by DNV and data provided by TDSF it is apparent that TDSF uses the system effectively to raise work orders.

At times, the detail of reviewed work orders was not clear on the defect and its impact on operations. Section 4.7.3 of the *Fleet Generic Operations Manual* could be updated to further prompt defect reporters on the type and required detail to be included.

In section 4.7.4 'Submission and Routing' when a defect is risk ranked as either High or Very High (Priority: **1 - Immediate** or **2 – Urgent**) the Technical Superintendent is required to discuss the work order with the originator and relay the final decision to TDSF' Controlling Officers. It is not clear from this section if the vessel's survey authority or Classification society is also contacted to assist in advising the defect's impact to regulatory certification. This is particularly important for decisions that still allow the vessel to operate with a reduction in functionality or capability such as priority **2 – Urgent** defects.

DNV recommends that any relevant defect, particularly those with a High or Very High-risk ranking, be communicated to the survey authority and Classification society of the vessel prior to assigning a priority categorisation that allows the vessel to continue operating in-service.

**Table 7.5.1** – Categorisation of work orders using TDSF’ INFOR EAM maintenance management system.

| INFOR Priority Categorisation         | Risk Ranking | Rationale   | INFOR Short Description                           |
|---------------------------------------|--------------|---|---|
| 1 – Immediate (vessel out of service) | Very High    | Safety critical component, maintenance/repair task of the highest priority and to be completed immediately. Asset must be withdrawn from service until rectified  | Very High Risk – Asset Unserviceable              |
| 2 – Urgent                            | High         | Asset may complete current day’s service and should then be withdrawn (within 24 hours) from service until rectified. Senior Management may extend the period in service by explicitly accepting the known risk. Short-term additional control measures must be in place if appropriate | High Risk – Withdraw from service within 24 hours |
| 3 – Routine                           | Moderate     | Maintenance/repair task to be completed as soon as possible not exceeding 2 weeks. Senior Management may extend the period in service by explicitly accepting the known risk. Short-term additional control should be considered  | Moderate Risk – Completion 2 weeks or <           |
| 4 – Docking                           | Low          | Maintenance/repair task to be completed during the next planned maintenance activity but not more than 26 weeks   | Low Risk - Completion 26 weeks or <               |
| 5 - Monitor                           | Very Low     | Low priority maintenance/repair task. Task can be postponed to next major planned maintenance activity  | Very Low Risk – Completion next planned activity  |

## 7.5.2 Defect List Procedures

From the work orders provided, DNV have identified that there are some high priority items which are not being addressed in a timely manner and that some lower priority defects should be elevated to a higher category to enable rectification earlier. Although these items are small in the overall composition of total work orders, they do represent a significant safety and operational risk to the vessels.

Per section 4.7.6 of the *4.1 Fleet Generic Operations Manual* the Technical Superintendent shall review Work Requests from vessels, provide instructions for repairs and authorise work. The Technical Superintendent has control over the assigned priority, and this is based on the outcome of a maintenance prioritisation assessment exercise. The level of assessment should be determined by the Technical Superintendent but may include other key stakeholders (eg vessel Engineers, Masters, OEMs etc). As a result, the Technical Superintendents play a key role in the correct and timely management of vessel defects.

For priority 1 – **Immediate** defects, the timeframe specified in the *4.1 Fleet Generic Operations Manual* is to rectify defects before returning to service. There is no mechanism to allow the vessel to return to service prior to rectification (eg by short-term risk mitigation measures). *SuperCat4* had one reported defect that was 188 days overdue. This was for a port main engine control lever where a loss of vessel control was reported to have had occurred twice in the work order description. It is not known to DNV if the vessel was withdrawn from service for the entire period. If the vessel was returned to service prior to rectification of the defect, this would not be in accordance with TDSF’s defect list procedures.

For priority **2 – Urgent** defects, the timeframe specified in the *4.1 Fleet Generic Operations Manual* is to rectify defects before returning to service. Unlike for priority **1 – Urgent**, there is a mechanism allowing senior management to put in place mitigations to enable the vessel to return to service for a short-term period whilst the defect remains. Overall there were 367 defects not resolved within a seven-day period. This is 7.5% of all total work orders of this category. There were 30 defects which took over 50 days to resolve. Some key safety and regulatory important overdue items included:

- Rudder angle indication incorrect on *Pam Burridge* (140 days overdue).
- Main engine starting air valve leaking on *Freshwater* (57 days overdue)
- Leaking port main engine soft patch on *Fairlight* (54 days overdue)
- Exhaust leak on main engine on *SuperCat4* (33 days overdue)

For category **3 – Routine** defects the timeframe specified in the *4.1 Fleet Generic Operations Manual* to rectify is 'as soon as possible and not exceeding 2 weeks'. Overall there were 496 category **3 – Routine** defects not resolved within the 2-week timeframe. This is 3.6% of all total work orders of this category. There were 28 which were over 100 days overdue. Some key safety and regulatory important overdue items included:

- Incident with a portable bilge/fire pump on *Louise Savage* (311 days overdue).
- VHF radio not transmitting effectively in upper-river areas on *Pam Burridge* (195 days overdue)
- AMSA Annual Survey Prep and Survey Activities on *Fred Hollows* (110 days overdue)
- Navigation equipment annual maintenance on *Charlotte* (95 days overdue)
- 6-monthly fire systems inspection, service and certification on *SuperCat4* (86 days overdue)
- Locate and rectify a hydraulic leak on *Louise Sauvage* (76 days overdue)
- Structural fire protection repairs in *Catherine Hamlin's* engine room (75 days)
- Provide a 300 mm bell as per NSCV and COLREGs requirements on *Pam Burridge* (34 days overdue)

For both priority **2 – Urgent** and **3 – Routine**, it is not known to DNV if additional short-term mitigations were put in place whilst these defects were being managed.

Due to the safety and regulatory aspects that the above highlighted overdue items cover, DNV recommend that items of this nature are re-categorised to a higher level of priority to ensure they are rectified sooner.

## 8 SOR 4 – ASSET MANAGEMENT ACTIVITIES

DNV have review the major Asset Management Activities that TDSF conducted between 2019 and the end of 2022. These activities ranged from vessel surveys (annual, intermediate and renewal), dockings and major upgrades (life extensions etc). Based on the information provided by TDSF the following observations are made.

### 8.1 2022 Asset Management Activities

#### 8.1.1 Vessel Dockings in 2022

All planned vessels completed except *Susie O'Neill* (retired from service and not in this project's scope).

#### 8.1.2 Vessel Surveys in 2022

All planned vessels completed except *Susie O'Neill* (retired from service and not in this project's scope).

*Betty Cuthbert's* Certificate of Survey expired on 19-November-2022.

#### 8.1.3 Life Extensions in 2022

*Charlotte* completed.

*Supply* not commenced

### 8.2 2021 Asset Management Activities

#### 8.2.1 Vessel Dockings in 2021

All planned vessels completed.

#### 8.2.2 Surveys in 2021

All planned vessels completed.

#### 8.2.3 Life Extensions in 2021

*Charlotte* commenced (later finished in 2022).

*Scarborough* and *Supply* not commenced.

### 8.3 2020 Asset Management Activities

#### 8.3.1 Dockings in 2020

All planned vessels except *May Gibbs* completed.

#### 8.3.2 Surveys in 2020

All planned vessels completed.

#### 8.3.3 Life Extensions in 2020

*Charlotte*, *Supply* and *Scarborough* not commenced as planned.

### 8.4 2019 Asset Management Activities

#### 8.4.1 Dockings in 2019

All planned vessels completed.

#### 8.4.2 Surveys in 2019

All planned vessels completed.



### 8.4.3 Life Extensions in 2019

None planned.



## **9 SOR 5 – SLIPPING AND DOCKING PREPARATION**

This SOR scope of work was withdrawn by TfNSW.

## 10 SOR 6 – VESSEL “FAIR WEAR AND TEAR”

It is recommended that the [REDACTED] is used to compare individual vessels baseline and benchmarking statistics.

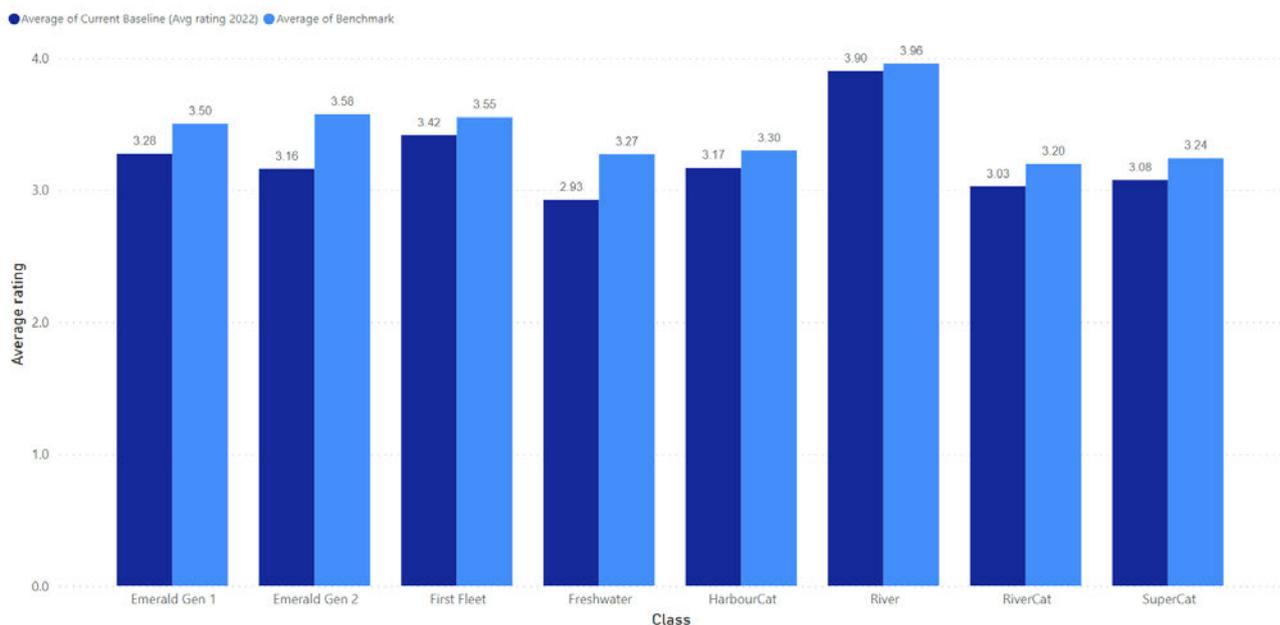
A summary of key items is provided below.

### 10.1 Baseline and Benchmark Analysis - Quantitative Assessment

The current baseline in the average rating of the 2022-23 vessel condition assessment. The benchmark is established by bringing up items rated **1 – Poor** and **2 – Below average** to a score of **3 – Average**.

Figure 10.1 highlights the Baseline (current Fleet condition for 2022-23) compared with the benchmark if all items rated **1 – Poor** and **2 – Below average** were improved to a score of **3 – Average**. This would be the result if all identified defects were rectified to at least a **3 – Average** quality level.

Both the Emerald Generation 2 Class and Freshwater Class have the largest gap between the baseline and benchmark. The River Class and First Fleet Class have the smallest gap.



**Figure 10.1** – Baseline (2022-23) vs benchmark values across the eight vessel Classes.

Table 10.1 highlights the difference between the individual vessel baseline (current vessel condition for 2022-23) compared with the benchmark if all items rated **1 – Poor** and **2 – Below average** were improved to a score of **3 – Average**.

The vessels requiring the biggest baseline improvement to reach the benchmark are *Balmoral* (0.747 – 17 defects to rectify), *Collaroy* (0.419 – 18 defects to rectify) and *Fishburn* (0.357 – 21 defects to rectify). The vessels requiring the least baseline improvement to reach the benchmark are *Cheryl Salisbury*, *Olive Cotton* and *Charlotte* (all ~0.02 – 1 or 2 defects to rectify). This would be the resultant change if all identified defects were rectified to at least a **3 – Average** quality level.

**Table 10.1** – Difference between the individual vessel baseline (current vessel condition for 2022-23) compared with the benchmark

| <b>Vessel</b>             | <b>Difference in Benchmark and Baseline</b> |
|---------------------------|---|
| <i>Alexander</i>          | 0.259                                       |
| <i>Balmoral</i>           | 0.747                                       |
| <i>Betty Cuthbert</i>     | 0.147                                       |
| <i>Borrowdale</i>         | 0.070                                       |
| <i>Bungaree</i>           | 0.263                                       |
| <i>Catherine Hamlin</i>   | 0.305                                       |
| <i>Charlotte</i>          | 0.018                                       |
| <i>Cheryl Salisbury</i>   | 0.020                                       |
| <i>Clontarf</i>           | 0.246                                       |
| <i>Collaroy</i>           | 0.419                                       |
| <i>Dawn Fraser</i>        | 0.140                                       |
| <i>Esmé Timbery</i>       | 0.153                                       |
| <i>Ethel Turner</i>       | 0.072                                       |
| <i>Evonne Goolagong</i>   | 0.173                                       |
| <i>Fairlight</i>          | 0.247                                       |
| <i>Fishburn</i>           | 0.357                                       |
| <i>Fred Hollows</i>       | 0.199                                       |
| <i>Freshwater</i>         | 0.275                                       |
| <i>Friendship</i>         | 0.123                                       |
| <i>Golden Grove</i>       | 0.183                                       |
| <i>Kurt Fearnley</i>      | 0.026                                       |
| <i>Lauren Jackson</i>     | 0.042                                       |
| <i>Liz Ellis</i>          | 0.036                                       |
| <i>Louise Sauvage</i>     | 0.184                                       |
| <i>Margaret Olley</i>     | 0.076                                       |
| <i>Marjorie Jackson</i>   | 0.178                                       |
| <i>Marlene Mathews</i>    | 0.200                                       |
| <i>May Gibbs</i>          | 0.181                                       |
| <i>Nicole Livingstone</i> | 0.172                                       |

| <b>Vessel</b>               | <b>Difference in Benchmark and Baseline</b> |
|-----------------------------|---|
| <i>Olive Cotton</i>         | 0.018                                       |
| <i>Pam Burrige</i>          | 0.130                                       |
| <i>Pemulwuy</i>             | 0.225                                       |
| <i>Ruby Langford Ginibi</i> | 0.047                                       |
| <i>Ruth Park</i>            | 0.096                                       |
| <i>Scarborough</i>          | 0.052                                       |
| <i>Shane Gould</i>          | 0.198                                       |
| <i>Sirius</i>               | 0.053                                       |
| <i>SuperCat4</i>            | 0.148                                       |
| <i>Supply</i>               | 0.110                                       |
| <i>Victor Chang</i>         | 0.190                                       |

## 10.2 “Fair Wear and Tear” - Qualitative Assessment

### 10.2.1 Overall impression

The evaluation of the whole fleet indicates the following:

- The overall rating of the fleet is indicative of a condition that is close to **3 – Average**.
- The River Class is best among the fleet with a condition rating close to **4 – Above average** – a likely reflection of the age of the vessels.
  - Ratings are indicative of a fleet performing close to **4 – Above average** and regular maintenance should allow it to continue to operate for more than 10 years.
- The RiverCat Class are in relatively poor condition compared to the rest of the fleet where it is seen to be rated as just below **3 – Average**.
- The older Classes (First Fleet and Freshwater) appear to be in better or similar condition despite their age compared to the HarbourCat Class.
- Emerald Generation 1 appear to be in similar condition which is rated slightly above **3 – Average**.
- First Fleet, Freshwater, Harbour Cat, River, RiverCat and SuperCat Classes are seen to have an average rating of around **3 – Average** which means the current wear and tear rate is indicative of a higher maintenance need over the next 2-3 years. More specifically, the **External and Internal structure and painting** stands out as below average for several of the First Fleet and Freshwater Class vessels.
- Across the categories:
  - **LSA and FFE** and **Machinery and systems** are rated to be just below **3 – Average**
  - **Internal structure and painting** and **Deck Machinery** are rated to be just above **3 – Average**.
  - **Bridge Systems, Accommodation** and **External structure and painting** are rated to be closer to **4 – Above average**.
- Regarding future maintenance demands:
  - Increased maintenance is foreseen for the fleet on the **Machinery and systems** and **LSA and FFE** categories which are critical to the operation of the fleet.
  - Aside from the River Class, the rest of the fleet has the need for increased maintenance in the near future based on the current wear and tear rates.
  - For the older vessels in the fleet such as Freshwater and First Fleet Classes some additional maintenance spend is foreseen over the next 2–3-year period.
  - Over the next 3–5-year period for Freshwater, RiverCat & SuperCat Classes, an increased maintenance spend is foreseen on **Internal structure and painting** and **Deck Machinery** based on the current wear and tear rates.

Table 10.2 highlights the Class comments from the assessment of each vessel.

**Table 10.2** – Class commentary on ‘fair wear and tear’

| <b>Class name</b>           | <b>Comments</b>  |
|-----------------------------|--|
| <b>Emerald Generation 1</b> | <ul style="list-style-type: none"> <li>• <b>Machinery and systems</b> are rated average/below average on a fleet level, this might imply need for additional maintenance.</li> <li>• Safety systems (<b>LSA and FFE</b>) are below average on a fleet level. <ul style="list-style-type: none"> <li>○ There seems to be a larger spread in the scores, implying that the variation in condition of the safety systems is large.</li> </ul> </li> </ul> |
| <b>Emerald Generation 2</b> | <ul style="list-style-type: none"> <li>• On a fleet level, all systems are rated average except <b>Internal Structure and painting</b> and <b>Bridge system</b> which are rated above average.</li> </ul>  |
| <b>First Fleet</b>          | <ul style="list-style-type: none"> <li>• On a fleet level the <b>Internal structure and painting</b> is rated slightly below average.</li> <li>• <b>Accommodation</b> is rated above average for whole fleet except for <i>Alexander</i>.</li> <li>• On a vessel level, except for <i>Friendship</i>, all other systems are rated average/below average which might imply the need for additional maintenance.</li> </ul>                              |
| <b>Freshwater</b>           | <ul style="list-style-type: none"> <li>• On a fleet level, all systems are rated average except <b>Bridge system</b> and <b>Accommodation</b> which are rated above average.</li> </ul>  |
| <b>HarbourCat</b>           | <ul style="list-style-type: none"> <li>• All systems are rated average/ below average except <b>External structure and painting</b> and <b>Accommodation</b> which are rated above average.</li> </ul>   |
| <b>River</b>                | <ul style="list-style-type: none"> <li>• Generally, all systems on a fleet level are rated above average and the vessel Class stands out as the best vessel Class in the fleet. In addition to the score, the deviation is low/zero for several of the check points/vessels.</li> <li>• On a fleet level, <b>Deck and Machinery</b> seem to be the system with the largest variation in scores.</li> </ul>   |
| <b>RiverCat</b>             | <ul style="list-style-type: none"> <li>• Generally, all systems on a fleet level are rated average, with a low variation.</li> </ul>   |
| <b>SuperCat</b>             | <ul style="list-style-type: none"> <li>• Generally, all systems on a fleet level are rated average, except <b>External Structure and painting</b> and <b>Accommodation</b> which are rated slightly above average.</li> </ul>  |

The vessels with rating closer to **3 – Average** and above are expected to pose few problems over the next 2–3-year period while vessels that are closer to **2 – Below Average** will require maintenance in the next 2–3-year period. This assumes that the periodic maintenance is carried out as required.



The vessels *Fishburn*, *Alexander*, *Collaroy* and *Marlene Matthews* are vessels with higher wear and tear rates and are the likely candidates requiring increased maintenance over the next 2-year period.

The vessels *Bungaree*, *Catherine Hamlin*, *Clontarf*, *Fairlight*, *Balmoral*, *Freshwater*, *Pam Burridge* and *SuperCat4* are vessels with **Average** ratings and are indicative of a maintenance need in the next 3–4-year period.

The remainder of the vessels have low wear and tear rates and are in good condition based on the rating assigned. These vessels should be available for reliable long-term usage provided ongoing periodic maintenance is continued to be carried out.

## 11 SOR 7 – DEFICIENCIES AFFECTING THE DESIGN OR RESIDUAL LIFE OF VESSELS

Two findings were observed during vessel inspections that may have implications to the overall vessel life if not rectified. These were found onboard *Marlene Matthews* and *Alexander*.

Other low-ranking vessels with condition ratings less than **3 – Average** (*Shane Gould*, *Fishburn* and *Collaroy*) should also be closely monitored, and preventative maintenance increased to ensure they do not develop deficiencies or an overall condition that could jeopardise vessel design or residual life.

### 11.1 Main deck corrosion (pitting) on RiverCat *Marlene Matthews*

Several areas of pitting corrosion were discovered on the main deck (void space/storage area) below the wheelhouse on *Marlene Matthews*. Some pits had already surpassed the thickness of the aluminium main deck thus reducing the structural effectiveness of the structure. This defect impacts both vessel watertight integrity and hull strength.

These pits should be rectified at the next available opportunity and measures put in place to reduce the root cause of the pitting. There was a noticeable build up salt in this space which is likely accelerating the corrosion issue in this area. The origin of the salt (eg leaking pump, pipes or seawater ingress) should also be addressed.

If these are not addressed the residual or design life of the vessel may be affected. This is not considering any regulatory compliance issues that this defect may present.



**Photo 11.1** – Pits (circled) which has corroded through the main deck of *Marlene Matthews*. Note the build-up salt in the vicinity.



**Photo 11.2** – Pits (circled) which has corroded through the main deck of *Marlene Matthews*. Note the build-up salt in the vicinity.



**Photo 11.3** – Pits (circled) which has corroded through the main deck of *Marlene Matthews* and has caused a crack-like defect in the plate



**Photo 11.4** – Pit which has corroded through the main deck of *Marlene Matthews*. Note the build-up salt in the vicinity.

## 11.2 Interior fit-out condition on First Fleet vessel *Alexander*

The interior fit-out standard on First Fleet vessel *Alexander* was recorded as **2 – Below average** and was notably different and in a poorer condition than other First Fleet vessels.

It is recommended that the interior fit-out onboard *Alexander* is upgraded to be in line with the other First Fleet vessels.



Photo 11.5 – Condition of bridge fit-out

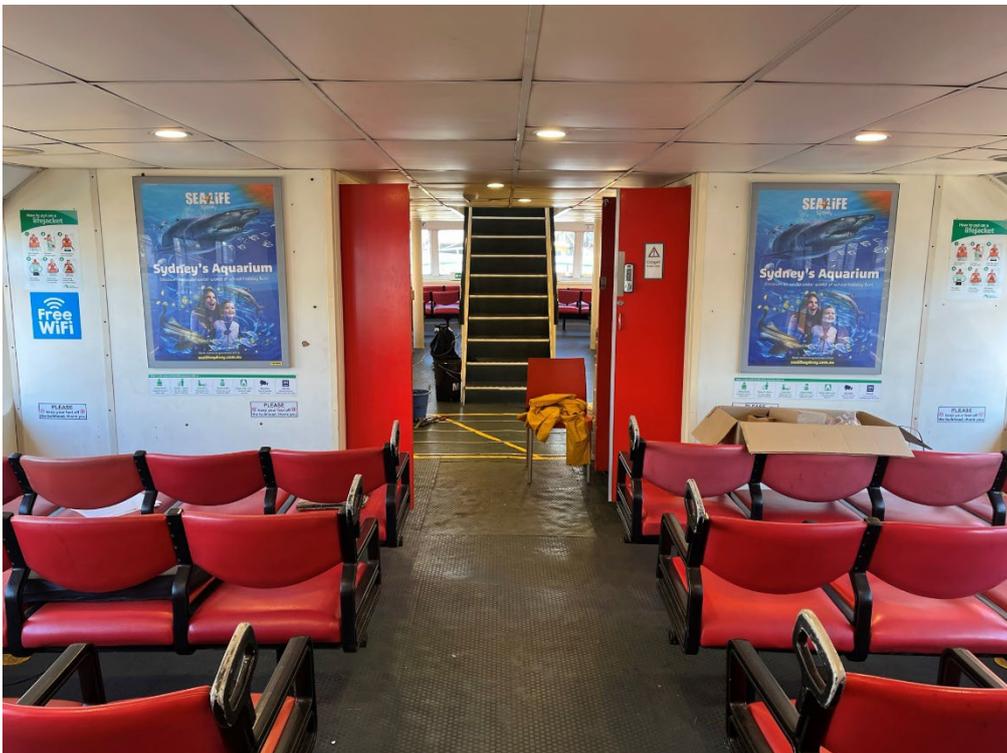


Photo 11.6 – Condition of passenger area fit-out



**Photo 11.7** – Condition of passenger area fit-out



**Photo 11.8** – Condition of passenger toilet fit-out



## **12 SOR 8 – RETIREMENT CALENDAR AND REPLACEMENT COST OF VESSELS**

### **12.1 Vessel Retirement Calendar**

The Table 12.1 is presented as the lifetime calendar which specifies when certain vessels should be retired. This has been derived from the useful life (including life extension years) in relation to the year they were built.

It is apparent that vessels from the Freshwater, RiverCat, First Fleet and SuperCat Classes are in their last years of operation now. The Fleet will then enter the 2029-2040 period where no vessels should be retired. Retirements will then commence in the 2040's for the Emerald Generations 1 and 2 and River Classes.

**Table 12.1 – Vessel retirement and replacement calendar.**

| 2023                    | 2024          | 2025                      | 2026                | 2027 | 2028            | 2029-2040 | 2041                          | 2042                      | 2043 | 2044 | 2045                        | 2046                   |
|-------------------------|---------------|---------------------------|---------------------|------|-----------------|-----------|-------------------------------|---------------------------|------|------|-----------------------------|------------------------|
| <i>Marjorie Jackson</i> | <i>Supply</i> | <i>Borrowdale</i>         | <i>Scarborough</i>  | -    | <i>Collaroy</i> | -         | <i>Catherine Hamlin Gen 1</i> | <i>Fred Hollows Gen 1</i> | -    | -    | <i>Esme Timberly</i>        | <i>Balmoral Gen 2</i>  |
| <i>Evonne Goolagong</i> | <i>Sirius</i> | <i>Fishburn</i>           | <i>Friendship</i>   |      |                 |           |                               | <i>Victor Chang Gen 1</i> |      |      | <i>Olive Cotton</i>         | <i>Clontarf Gen 2</i>  |
| <i>Dawn Fraser</i>      |               | <i>Alexander</i>          | <i>Golden Grove</i> |      |                 |           |                               | <i>Pemulwuy Gen 1</i>     |      |      | <i>Margaret Olley</i>       | <i>Fairlight Gen 2</i> |
| <i>Marlene Mathews</i>  |               | <i>Charlotte</i>          |                     |      |                 |           |                               | <i>Bungaree Gen 1</i>     |      |      | <i>Ruby Langford Ginibi</i> |                        |
| <i>Shane Gould</i>      |               | <i>Nicole Livingstone</i> |                     |      |                 |           |                               | <i>May Gibbs Gen 1</i>    |      |      | <i>Ethel Turner</i>         |                        |
| <i>Betty Cuthbert</i>   |               |                           |                     |      |                 |           |                               |                           |      |      | <i>Cheryl Salisbury</i>     |                        |
| <i>Louise Sauvage</i>   |               |                           |                     |      |                 |           |                               |                           |      |      | <i>Ruth Park</i>            |                        |
| <i>SuperCat 4</i>       |               |                           |                     |      |                 |           |                               |                           |      |      | <i>Lauren Jackson</i>       |                        |
| <i>Pam Burridge</i>     |               |                           |                     |      |                 |           |                               |                           |      |      | <i>Liz Ellis</i>            |                        |
|                         |               |                           |                     |      |                 |           |                               |                           |      |      | <i>Kurt Fearnley</i>        |                        |



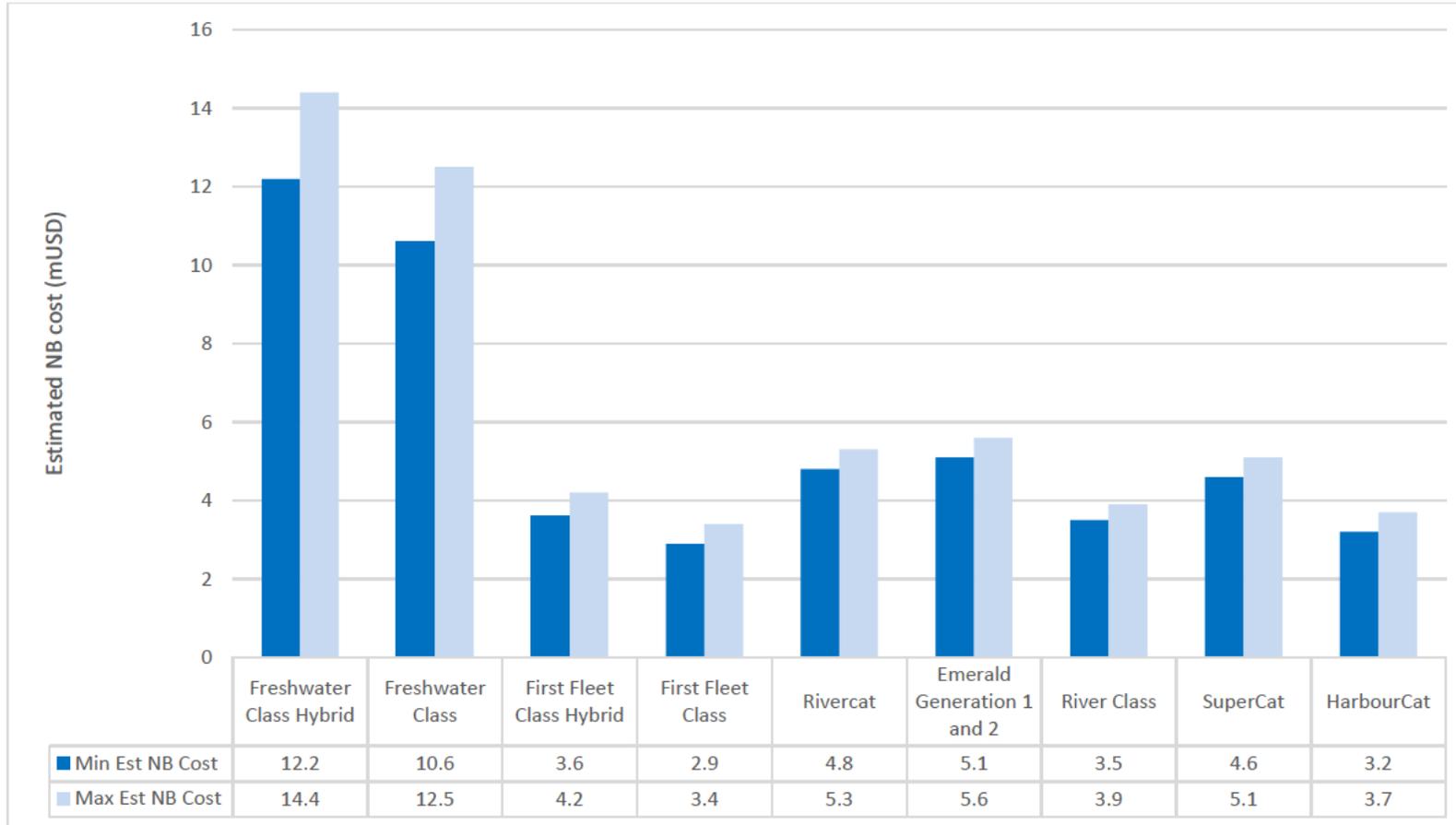
## 12.2 Vessel Replacement Cost

Figure 12.1 is a representation of the capital expenditure cost that is estimated for a newbuilding vessel from each ferry Class. The dark blue columns show the minimum estimates for a similar vessel with the same propulsion technology. The light blue columns show the maximum estimates for a similar vessel with the same propulsion technology. For international currency flexibility, all figures are in US Dollars.

For the First Fleet Class and Freshwater Class, an additional estimated cost is suggested for a hybrid vessel. The reason for this is that these Classes are operating at a relatively lower speed and a hybrid propulsion (eg batteries) setup might be feasible based on currently available technology.

Assumptions for the estimated costs:

- Vessels are built with up-to-date equipment and specifications available in the current market.
- Design and construction standards follow European standard practice using renowned designers, shipyards and equipment suppliers.
- All estimates are exclusive of inflation and are in US Dollars (USD).



**Figure 12.1 – Newbuild replacement cost for the Sydney Ferry Fleet (in USD)**

## 13 SOR 9 – AVAILABILITY OF VESSEL DOCUMENTATION

DNV assessed the availability of key documentation and data relevant to the ongoing management and operation of the Sydney Ferries Fleet.

These documents included:

- Vessel drawings
- Vessel and equipment manuals
- Key parameters and data sheets for instrumentation

### 13.1 Vessel drawings

DNV requested TDSF provide a register of all vessel drawings across typical ship disciplines such as hull structure, machinery, piping, electrical and safety systems. These disciplines are viewed by DNV as most relevant to the ongoing management and operation of the Sydney Ferries Fleet as they would be used as a basis in troubleshooting, repairs and modifications as well as familiarisation of vessel systems. DNV then requested TDSF to show that they have access to the drawings listed in the register.

From the information provided to DNV, TDSF has demonstrated it has access to a full range of relevant vessel drawings across the Sydney Ferries Fleet.

Due to the vast age range of vessels across the ferry fleet, newer drawings were found to be of higher quality and easily accessed using digital means. Older drawings were typically in paper format with scans used to digitise the information. These scans were of variable quality but don't present significant issues in terms of legibility.

Drawing on DNV's involvement with vessels regulated under instruments published by the International Maritime Organization, the Maritime Safety Committee (MSC) Circular 1135 – *As-Built Construction Drawings to be Maintained on Board the Ship and Ashore* sets out the minimum complement of as-built drawings onboard the vessel and on-shore. These drawings cover vessel general arrangement, stability documentation, structural plans of the shell, bulkheads and decks, rudders and bilge piping systems. Once again, TDSF has shown it has access to drawings of this nature (ashore) in accordance with the requirements of MSC/Circular.1135 across all vessels in the Sydney Ferries Fleet.

Due to the substantial age of some vessels in the Sydney Ferries Fleet which, in turn, coincides with older documentation, it is not clear how modifications to vessels are captured in vessel drawings. For example, are existing drawings updated or are they discarded and replaced by a new revision. Although the configuration control process (see SOR 13) shows sound management of configuration changes it is not known if a set of current drawings are maintained as the main 'source of truth' for vessel information.

### 13.2 Vessel and equipment manuals

DNV requested TDSF provide a register of all manuals across typical ship disciplines such as machinery, piping, electrical and safety systems. These disciplines are viewed by DNV as most relevant to the ongoing management and operation of the Sydney Ferries Fleet as they would be used as a basis in troubleshooting, repairs and modifications as well as familiarisation of vessel systems. DNV then requested TDSF to show that they have access to the manuals listed in the register. In addition to the register, DNV also witnessed a range of relevant equipment manuals during the vessel inspection stage of this body of work which are pertinent to the ongoing operation and maintenance of individual vessels.

From the information provided to DNV, TDSF has demonstrated it has access to a full range of relevant vessel manuals across the Sydney Ferries Fleet.



### **13.3 Key parameters and data sheets for instrumentation**

Key parameters and data sheets for instrumentation were found in both vessel drawings, equipment manuals and information posted onboard individual vessels.

From the information provided to DNV, TDSF has demonstrated it has access to a full range of key parameters and data sheets for instrumentation across the Sydney Ferries Fleet.

## 14 SOR 10 – SPARE PARTS

### 14.1 General and Critical Spare Parts

DNV were provided with a register of spare parts from TDSF titled “*Spare Parts Inventory + Part Cost.xlsx*”. Over 20 500 items were identified of which 6500 are retained as stock items. Below are some overall observations:

- Approximately 700 of those stock items did not have costs assigned to them. 420 did not have an assigned supplier code.
- Spare parts do not have a lead or delivery time.
- Although some spare parts were identified as vessel specific through their description/title, no spare parts were identified via their assigned Class. As such, it is difficult to ascertain if spares are specific to a particular Class or if they can be used generically across the Fleet.
- Quantities are not provided.

It is recommended that commonly used stock and non-stock items are assigned a cost, lead time, Class application and quantity by TDSF.

To assess the suitability of spare parts in-hand, DNV used guidance from our Classification rule set *DNV Rules for Classification: Ships — DNV-RU-SHIP Pt.4 Ch.1 Sec.5 - Spare Parts*. Although these tables are recommendations for vessels on global unrestricted service it provides high-level guidance on the typical spares to be carried to ensure high-reliability, low-downtime operations which is a desirable outcome for a ferry operator. The tables have also been adjusted to suit the use of high-speed diesel engines and the typical equipment found onboard the Sydney Ferries Fleet.

Comparing the spare part recommendations from the DNV Rules (tailored to a ferry application) and recent work orders against the TDSF spare parts register it appears there are sufficient spares covering a range of key onboard systems. In addition to component/part level spares, the availability of a rotatable engine and generator across each vessel Class is likely to reduce down time and enhance efficiency when carrying out repairs on trunk-style high-speed diesel engines.

As TDSF were unable to export our spare parts inventory with a critical part identification or tag associated to that part, TDSF have provided a high-level response (below) for this item to DNV.

*“All vessels and equipment have spare parts inventory for the below systems:*

- *Sea water pipework and fittings*
- *Electrical equipment and critical componentry*
- *Mechanical parts for engines and steering*
- *Spare engines for River, First Fleet, Emerald and RiverCat Class*
- *Control system parts*
- *Bilge pumps and floats*
- *All engine auxiliary equipment.*
- *Generator spare units for all Classes*
- *Mechanical and electrical spares for steering system*
- *Navigation componentry; navigation lights and chart plotters etc.*
- *Interior and exterior passenger seating, carpets and furnishings.*
- *Sea and freshwater pumping equipment for amenities and engine cooling.*
- *Propellers and shafts for all Classes”*

DNV recommend that inventory items associated with the above-mentioned system categories are provided with a critical identification or tag in the spare parts inventory along with a minimum stock number that should be maintained.

Through other bodies of work, DNV has identified that engines fitted to Emerald Class vessels are operating at a higher utilisation rate than their design intended. This will likely result in more frequent and in-depth maintenance activities to be carried out through the vessel’s life. As this utilisation rate was likely not envisaged when TDSF’s spare parts strategy was developed, DNV recommend that this new information be included into the spare parts strategy for the

Emerald Class vessels. This will likely result in having more spare parts on hand and may also require additional rotatable units.

## 14.2 Rotable Spare Parts

From the Spare Parts inventory provided the below rotatable spare parts were identified. These were tagged as “ROTSP” in the inventory. These items are listed as “stock” which indicates they are on-hand and ready to be deployed into a vessel (ie they are fully refurbished or are in an ‘as-new’ condition).

### Engines:

- First Fleet (1 off)
- Freshwater (1 off)
- HarbourCat (1 off)
- RiverCat (1 off)
- SuperCat (1 off)

### Gearboxes:

- First Fleet (1 off)
- Freshwater (1 off)
- HarbourCat (1 off)
- RiverCat (1 off)
- SuperCat (1 off)

### Generators:

- First Fleet (1 off)
- Freshwater (2 off)
- HarbourCat (1 off)
- RiverCat (1 off)
- SuperCat (1 off)

Although TDSF provided the statement that there are spare engines for River, First Fleet, Emerald and RiverCat Class vessels and a spare generator for all Classes. The spare parts inventory provided does not list an available rotatable spare engine or generator for the Emerald or River Class. This may be the result of a rotatable engine or generator assigned to the River or Emerald Class undergoing overhaul/repair and is currently not ready to be fulfilled as a stock unit. Despite this, it is noted that there a comprehensive number of River and Emerald Class engine and generator parts and components listed in the spares part inventory.

Alternatively, as these vessels are also the newest additions to the Sydney Ferries Fleet this information may not have been updated into the spare parts inventory as a rotatable part. It is recommended that this information be updated if it is found to be missing.

## 15 SOR 11 – SPECIAL TOOLS AND EQUIPMENT

DNV were provided with a register of tools and equipment from TDSF titled “*TOOL REGISTER 2 - OCTOBER - NOVEMBER 2021.docx*”. The register provided tool/equipment name and type, identification ID, make, storage location, calibration dates among other key information. The provided register only captures calibrated equipment.

The register consisted of measurement equipment, alignment tools, inspection cameras (regular and borescope), deflection tools, torque wrenches, scales, electrical meters and pressure gauges. These tools and equipment are typical of those required for undertaking a range of general and precision marine engineering tasks.

All equipment that had a calibration date listed in the register was found within its respective calibration date. The rationale of the 12-monthly calibration interval listed for all equipment is not known to DNV, but this represents typical industry practice. Several items of the listed special tools and equipment were specific OEM required tools in the measurement of crankshaft deflections and torque (Yanmar and CAT engines).

It is expected that individual manufacturer requirements of each special tool or equipment has been considered by TDSF and that these are not exceeded using a standardised 12-monthly calibration interval assigned by TDSF. It would also be expected for equipment that is used more frequently is calibrated at an increased rate.

Other uncalibrated special tools are other equipment used in the maintenance of machinery and vessels are not centrally recorded in a register. TDSF advised DNV that they carry any specially tooling nominated by OEMs for the maintenance or overhaul of machinery and if additional special tools or equipment are required TDSF will either machine it or buy the tool from the OEM.

To verify this, during vessel inspections, DNV toured the workshop facilities at Balmain Shipyard and workshop/tool areas onboard the vessels. DNV noted a range of suitable tools and equipment (both OEM and generic) used in the maintenance of shipboard machinery in-line with the type of equipment found onboard the Sydney Ferries Fleet.

At the Balmain Workshop, DNV witnessed a range of metalworking tools such as lathes, cutting, machining and drilling tools consistent with typical operations of a marine workshop.

DNV also noted a significant in-house capability to develop tools specific to maintenance activities of machinery. One such device on display at the time of inspection was the frame support for the extraction, transport and storage of the drive unit on the RiverCat Class of vessels.

Overall, DNV consider the special tools and equipment held by TDSF are suitable and fit-for-purpose to maintain the Sydney Ferries Fleet. In addition to the established register for calibrated equipment, DNV would recommend TDSF having a record of key special tools and equipment to allow traceability and tracking of such equipment.

DNV also understands the TDSF utilise OEMs and their nominated local representatives to conduct a range of machinery and systems maintenance across the Sydney Ferries Fleet. It is assumed that OEMs and their nominated local representatives would have the relevant special tools and equipment to carry out the requested work.

## 16 SOR 12 – CONTRACTOR CAPABILITY AND INSURANCES

DNV were provided with a list of key contractors used by TDSF. From this list, DNV selected the companies which provide safety critical services to the Sydney Ferries Fleet.

From the information provided all the below tabulated contractors have valid Public Liability and Workers Compensation Insurance.

**Table 16.1 – Capability of safety critical contractors**

| Company                   | Services provided  | Capability Assessment   |
|---------------------------|--|---|
| Birdon                    | Shipbuilder  | OEM support to River and Emerald Generation 2 Class vessels.  |
| Electrotech Australia     | Vessel radio communications                              | Classification society approved service supplier in the inspection and testing of radio communication equipment and automatic identification systems. |
| Griffin Marine            | Welding and Marine Engineering                           | Classification society approved welding workshop  |
| Halliday Engineering      | Welding and Marine Engineering                           | Classification society approved welding workshop  |
| Lloyds Register           | Recognised Organisation/AMSA Accredited Marine Surveyors | IACS Classification society   |
| Maritime Survey Australia | Marine Surveyors   | AMSA accredited marine surveyors  |
| Onboard Engineering       | Marine Engineering                                       | CAT and Yanmar authorised agents  |
| Sydney Diesel Marine      | Marine Engineering                                       | Yanmar diesel engine specialist   |
| Chubb Fire                | Fire Systems   | Fire systems maintainer in accordance with Australian Standards.  |

Overall, the contractor organisations engaged to provide safety critical tasks to the Sydney Ferries Fleet are well established through their own industry reputation, third-party certifications and OEM authorisations.

From the above assessment, it appears that TDSF use a range of OEM and third-party accredited organisations to carry out their safety critical tasks. Such accreditations may take the form of Approved Service Supplier accreditation from one or more Classification Societies along with other accreditations to international and local standards.



For contract work which relates to routine onboard inspection, survey and testing, it is important that a wide range of inspectors from a single agency are used when available. This variation allows a wider breadth of experience to assess safety critical systems on the Sydney Ferries Fleet and reduces the likelihood of familiarity induced errors.

## 17 SOR 13 – CONFIGURATION STATUS OF EACH VESSEL

### 17.1 Configuration Status

DNV have reviewed TDSF's *Configuration Control Change Register Rev 3.4*. The following configuration exists for the following Classes of vessels.

All vessels in the Sydney Ferries Fleet are currently undergoing at least two configuration changes.

**Table 17.1** – Configuration status for each vessel Class

| Vessel Class               | Open configuration items   | Date raised       |
|----------------------------|--|-------------------|
| All vessels                | CCR-000136 – Passenger counting system   | 20-September-2022 |
|                            | CCR-000137 – Passenger Wi-Fi   | 20-September-2022 |
| Emerald Generation 1 and 2 | CCR-000067 – ER Fire Suppression Activation  | 12-August-2020    |
|                            | CCR-000071 – Clutch status installation lights   | 12-November-2020  |
|                            | CCR-000119 – VDRS upgrade to include steering parameters                                 | 14-January-2022   |
|                            | CCR-000120 – Update of fire detection panels to digital ( <i>Catherine Hamlin</i> only)* | 23-February-2022  |
|                            | CCR-000121 – Install of foredeck seating/additional handrails (EG2 only)                 | 23-February-2022  |
|                            | CCR-000123 – New door closers on fwd doors   | 25-May-2022       |
| First Fleet                | CCR-000020 – Ventilation of void spaces  | 06-January-2020   |
| River                      | CCR-000086 – Window reflection in wheelhouse*  | 21-January-2022   |
|                            | CCR-000095 – Fire alarm panel and help point*  | 21-March-2021     |
|                            | CCR-000115 – Modifications to MEN links and ZF control box                               | 08-October-2021   |
|                            | CCR-000125 – CCTV installation   | 15-June-2022      |
|                            | CCR-000134 – Increase house battery storage  | 14-July-2022      |

| Vessel Class | Open configuration items                             | Date raised     |
|--------------|--|-----------------|
| SuperCat     | CCR-000074 – Neutral cam switch removed from gearbox | 05-January-2021 |

From the information provided there are CCRs that have been open for one or more years. It is not known to DNV if this is due to ongoing work or if the *Configuration Control Change Register* has not been kept up to date.

Although some active CCRs have status ‘Awaiting Documents’ they also have been marked as “Closed – Full Approval” in the information provided to DNV. According to TDSF’s procedure, the CCR status “Awaiting Documents’ Indicates that associated documentation has not yet been received to complete the process (e.g. a risk assessment, technical info, etc). As such, it is unclear to DNV how these CCRs have been closed. These relate to CCR-000086 (closed on 2022-01-21) and 000095 (closed on 2021-12-14) on the River Class and CCR-000120 (2022-02-25) on the Emerald Class. These have been marked with an \* in the above table.

## 17.2 Configuration Control Process

DNV have reviewed examples of completed CCRs provided by TDSF along with TDSFs procedures in managing the configuration control process.

Aside from the discrepancies noted above with the CCR status in the CCR Register, TDSF has undertaken the CCR process in accordance with their procedures.

The procedures which map the configuration change process are well established and utilise industry standard risk assessment at various stages. The level of assessed risk of each configuration change either increases or decreases the involvement of senior TDSF management and technical personnel and the level of documentation. This appears to be appropriate for the scope of the CCRs reviewed by DNV.

It is not well established how TDSF know when to engage a regulator when relevant changes are made to systems which require regulatory approval. A better-defined procedure on when to engage a regulator during the configuration control process could help ensure that regulatory acceptance of configuration changes is not inadvertently missed.

## 18 RECOMMENDATIONS

DNV recommend the following actions be taken by TfNSW in order to improve the overall management and operation of the Sydney Ferry Fleet.

### 18.1 Vessel Condition

1. Educate TDSF crew and technical managers across the root causes of the common inspection deficiencies. Provide examples of typical findings. This could be achieved through a formal course or seminar.
2. Increase the effectiveness of TDSF routine inspections across the Sydney Ferries Fleet by providing key focus areas in categories such as LSA/FFE and Machinery and Systems.
3. Perform a follow up inspection (conducted by DNV) within the next six-months to determine the status of previously recorded deficiencies. This could be a targeted (Fleet wide sampling of key areas) or a full scope assessment.

### 18.2 PMS, Work Orders, Defect Procedures and Management

1. All deficiencies (outside of those routine ship housekeeping) jobs are recorded in the PMS as a work order. This allows better tracking and data aggregation of defects found onboard the Fleet. With proper reporting and handling, this may improve the management of the ferries and allow technical management within TDSF and TfNSW to target specific areas for improvement.
2. Unless vessels are not in service, it should be strictly avoided operating vessels with overdue **1 – Immediate** and **2 – Urgent** priority items. This is particularly critical for items involving key safety or vessel control functions.
3. Relevant defects, particularly those with a High or Very High-risk ranking, should be communicated to the survey authority and Classification society of the vessel prior to assigning a priority categorisation that allows the vessel to continue operating in-service.
4. At times, the detail of reviewed work orders was not clear on the defect and its impact on operations. Section 4.7.3 of the *Fleet Generic Operations Manual* could be updated to further prompt defect reporters on the type and required detail to be included.
5. Safety and regulatory related defects are routinely prioritised at a priority **3 – Routine** level. Defects of this nature should be assigned a higher level of priority to ensure they are rectified sooner.

### 18.3 Vessel drawings

1. Ensure that each vessel Class has a set of drawings which are maintained as the main 'source of truth' for vessel information. These drawings should centrally located in an electronic format (.pdf) to allow for universal access.

### 18.4 Spare Parts

1. Commonly used stock and non-stock items are assigned a cost, lead time, Class application and quantity by TDSF.
2. Inventory items associated with identified critical systems are provided with a critical identification or tag in the spare parts inventory along with a minimum stock number that should be maintained.
3. As a high utilisation rate of Emerald Class main engines was likely not envisaged when TDSF's spare parts strategy was developed, it is recommended that this new information be included into a revised spare parts strategy for the Emerald Class vessels.

## 18.5 Special Tools and Equipment

1. In addition to the established register for calibrated equipment, DNV recommend TDSF having a record of key non-calibrated special tools and equipment to allow traceability and tracking of such equipment.

## 18.6 Configuration Control

1. CCRs should not be set as “Closed – Full Approval” when the status of a CCR is categorised as “Awaiting Documents”. CCRs should only be fully closed when all relevant documentation is received.
2. A better-defined procedure on when to engage a regulator during the configuration control process could help ensure that regulatory acceptance of configuration changes is not inadvertently missed.



## 19 CONCLUSION

Overall, the Sydney Ferry Fleet Engineering Assessment has provided a thorough evaluation of the current fleet condition as well as insight into the effectiveness of operational and maintenance information, procedures and plans.

Strategic incorporation of the recommendations proposed by DNV have the potential to improve the overall fleet condition and fleet management.

*Information on pages 111 to 122 (inclusive) (Annex 1 - Inspection Checklist) have been redacted because they contain DNV's intellectual property. This Checklist is in template form only and does not contain any information about the ferries operated and managed by TDSF.*



























## 21 ANNEX 2 – VESSEL SURVEY REPORTS

Please follow the link [REDACTED] to view vessel survey reports via OneDrive.

*Information on this page has been redacted because it contains a link to DNV's proprietary online information portal.*

## 22 ANNEX 3 - VESSEL DEFECT LIST

Below is the list of defects rated 1 – Poor or 2 – Below average.

| Class       | Vessel           | Category             | Component           | Comments   |
|-------------|------------------|----------------------|---------------------|--|
| First Fleet | <i>Alexander</i> | Accommodation        | Bridge chairs       | Seats ripped   |
| First Fleet | <i>Alexander</i> | Accommodation        | Carpet condition    | Below average condition – high levels of wear and tear   |
| First Fleet | <i>Alexander</i> | Accommodation        | Ceiling / Bulkheads | Below average condition – high levels of wear and tear   |
| First Fleet | <i>Alexander</i> | Accommodation        | General housekeep   | Below average condition – high levels of wear and tear   |
| First Fleet | <i>Alexander</i> | Accommodation        | Interior fitout     | Below average condition – high levels of wear and tear   |
| First Fleet | <i>Alexander</i> | Accommodation        | Lighting system     | Below average condition – high levels of wear and tear   |
| First Fleet | <i>Alexander</i> | Accommodation        | Seat condition      | Below average condition – high levels of wear and tear   |
| First Fleet | <i>Alexander</i> | Accommodation        | Ship office         | Below average condition – high levels of wear and tear   |
| First Fleet | <i>Alexander</i> | Accommodation        | Staircase           | Below average condition – high levels of wear and tear   |
| First Fleet | <i>Alexander</i> | Accommodation        | Toilet              | Below average condition – high levels of wear and tear   |
| First Fleet | <i>Alexander</i> | LSA and FFE          | Carley float        | Reflective tape faded/degraded. Carley floats have furniture (chairs, cleaning gear) housed inside stacks. |
| First Fleet | <i>Alexander</i> | LSA and FFE          | Life buoys          | Some cracked with faded reflective tape  |
| First Fleet | <i>Alexander</i> | LSA and FFE          | Signboard           | Some fire equipment and all escape signage not found in either engine room or pax areas.                   |
| First Fleet | <i>Alexander</i> | Machinery and system | ER escape hatch     | ER escape hatch not marked in ER.  |
| First Fleet | <i>Alexander</i> | Machinery and system | Exhaust system      | ME exhaust not lagged all the way to water silencer. Some flanges unlagged.                                |
| First Fleet | <i>Alexander</i> | Machinery and system | Fire insulation     | Some areas of missing SFP in the tunnel curve in the ER.   |

| <b>Class</b>  | <b>Vessel</b>    | <b>Category</b>                 | <b>Component</b>                     | <b>Comments</b>   |
|---------------|------------------|---------------------------------|--------------------------------------|---|
| First Fleet   | <i>Alexander</i> | Machinery and system            | Piping                               | ER penetration open to other ER and one open pipe filled with expanding foam  |
| Emerald Gen 2 | <i>Balmoral</i>  | Accommodation                   | Seat condition                       | Various seats have stains   |
| Emerald Gen 2 | <i>Balmoral</i>  | Bridge system                   | Rudder angle indicators              | Port and stbd rudder indicators show a deviation of up to 7 degrees.  |
| Emerald Gen 2 | <i>Balmoral</i>  | Deck machinery                  | Hatch to engine room                 | Area around hatch crowded with containers and other ER consumables which are partially blocking the escape path. One clip on the ER soft patch was not secured. |
| Emerald Gen 2 | <i>Balmoral</i>  | External Structure and painting | Side fender                          | Scuffs, marks and local indents   |
| Emerald Gen 2 | <i>Balmoral</i>  | LSA and FFE                     | Fire Hydrants / monitor / hose       | Hoses located on the main deck lockers had spanners not in an accessible location.  |
| Emerald Gen 2 | <i>Balmoral</i>  | LSA and FFE                     | Life buoys                           | Lifebuoy on fwd main deck (x2) with vessel UVI partially removed  |
| Emerald Gen 2 | <i>Balmoral</i>  | LSA and FFE                     | Lifeboat/rescue boat rafts           | Top Carley Float across all four stacks found with reflective tape degraded. HRUs missing expiry date marking.  |
| Emerald Gen 2 | <i>Balmoral</i>  | LSA and FFE                     | Portable Extinguishers               | AFFF and DP extinguishers at the top of the stairs are not positioned iaw the Fire and Safety Plan.   |
| Emerald Gen 2 | <i>Balmoral</i>  | LSA and FFE                     | Signboard                            | Some fire equipment and all escape signage not found in either engine room.   |
| Emerald Gen 2 | <i>Balmoral</i>  | Machinery and system            | Bilges                               | Bilges were found with oil/seawater/fluid build-up, especially under the main engines.  |
| Emerald Gen 2 | <i>Balmoral</i>  | Machinery and system            | ECU plugs                            | ECU panel was found with numerous cables without protective boots properly fitted and outer cable sheaf missing   |
| Emerald Gen 2 | <i>Balmoral</i>  | Machinery and system            | Electrical cable and tray in general | Cable penetration between ER and Steering void found partially opened up. Poor cable management and support of cables behind the bridge console.                |

| Class         | Vessel                | Category                        | Component  | Comments   |
|---------------|-----------------------|---------------------------------|--|--|
| Emerald Gen 2 | <i>Balmoral</i>       | Machinery and system            | Exhaust system                                     | Hot surface insulation of turbo charger and exhaust from Main Engines found missing/poorly adjusted in various areas. Port ME turbo leak evidenced by soot build up on insulation. |
| Emerald Gen 2 | <i>Balmoral</i>       | Machinery and system            | Fire insulation                                    | Some areas of damaged SFP (port fwd ER) with foil missing.   |
| Emerald Gen 2 | <i>Balmoral</i>       | Machinery and system            | Fuel oil pump and system                           | Shielding of high-pressure fuel lines found missing.   |
| Emerald Gen 2 | <i>Balmoral</i>       | Machinery and system            | General lighting                                   | Some ER lights had come loose from their brackets. These were rectified during inspections.  |
| Emerald Gen 2 | <i>Balmoral</i>       | Machinery and system            | Seawater cooling pump and system                   | Some ER sea water valves found corroding   |
| RiverCat      | <i>Betty Cuthbert</i> | Accommodation                   | Ventilation & air conditioning systems and ducting | Visual only; A/C only in the wheelhouse. (only one unit is available)  |
| RiverCat      | <i>Betty Cuthbert</i> | External Structure and painting | Main Deck Aft                                      | stbd and port side found buckled   |
| RiverCat      | <i>Betty Cuthbert</i> | External Structure and painting | Superstructure                                     | both sloped roofs of port and stbd engine rooms found buckled.   |
| RiverCat      | <i>Betty Cuthbert</i> | LSA and FFE                     | Fire dampers/ventilation flaps                     | Visual only; not airtight  |
| RiverCat      | <i>Betty Cuthbert</i> | LSA and FFE                     | Fire Hydrants / monitor / hose                     | Assembling tool missing in the fire box, main deck.  |
| RiverCat      | <i>Betty Cuthbert</i> | LSA and FFE                     | Life buoys   | Markings are fading.   |
| RiverCat      | <i>Betty Cuthbert</i> | Machinery and system            | Control panel and distribution board               | Visual only, some cables not well protected.   |
| RiverCat      | <i>Betty Cuthbert</i> | Machinery and system            | Electrical cable and tray in general               | some cables loosely placed in port + stbd engine rooms.  |
| RiverCat      | <i>Betty Cuthbert</i> | Machinery and system            | Fire insulation                                    | some flaps of engine rooms not closing tight.  |

| Class         | Vessel            | Category                        | Component                    | Comments   |
|---------------|-------------------|---------------------------------|------------------------------|--|
| First Fleet   | <i>Borrowdale</i> | Deck machinery                  | Hatch to engine room         | Fastening cleats for the engine rooms hatches are not fastened.  |
| First Fleet   | <i>Borrowdale</i> | External Structure and painting | Superstructure               | The open bridge deck shows only light buckling.  |
| First Fleet   | <i>Borrowdale</i> | Machinery and system            | ER escape hatch              | ER escape hatch not fastened with all cleats.  |
| First Fleet   | <i>Borrowdale</i> | Machinery and system            | Exhaust system               | ME exhaust not lagged all the way to water silencer. Some flanges found partly unlagged.   |
| First Fleet   | <i>Borrowdale</i> | Machinery and system            | Fire insulation              | Some areas of missing SFP in the tunnel curve, in both engine rooms.   |
| First Fleet   | <i>Borrowdale</i> | Machinery and system            | Recommendation 1             | Missing SFP to be insulated in the tunnel curve of the engine rooms.   |
| First Fleet   | <i>Borrowdale</i> | Machinery and system            | Recommendation 2             | exhaust pipes of diesel engines to be fully covered by insulation  |
| Emerald Gen 1 | <i>Bungaree</i>   | Accommodation                   | Ceiling / Bulkheads          | Some ceiling tiles are loose and have build-up of dust, ceiling panel has an old hole for camera                                       |
| Emerald Gen 1 | <i>Bungaree</i>   | Accommodation                   | Interior fitout              | Some window seals loose  |
| Emerald Gen 1 | <i>Bungaree</i>   | Accommodation                   | Seat condition               | Various seats have stains and rips   |
| Emerald Gen 1 | <i>Bungaree</i>   | Deck machinery                  | Hatch to engine room         | Area around hatch crowded with containers and other ER consumables   |
| Emerald Gen 1 | <i>Bungaree</i>   | Internal Structure and painting | Other piping passing through | Deck peno from main switchboard to tunnel not sealed assumed supposed to be fire/WT  |
| Emerald Gen 1 | <i>Bungaree</i>   | LSA and FFE                     | Fire alarm                   | Earth fault in the fire pro 12v battery backup isolated  |
| Emerald Gen 1 | <i>Bungaree</i>   | LSA and FFE                     | Life Jackets                 | Lifejackets outer decks with slightly faded high vis, Crew lifejacket lights missing says they should be there on posters and LSA plan |

| Class         | Vessel                  | Category             | Component                | Comments  |
|---------------|-------------------------|----------------------|--------------------------|---|
| Emerald Gen 1 | <i>Bungaree</i>         | LSA and FFE          | Observation 2            | Secondary escape route for crew from bridge blocked by Australia Day decorations  |
| Emerald Gen 1 | <i>Bungaree</i>         | LSA and FFE          | Signboard                | Some fire equipment and all escape signage not found in either engine room, Emergency escape poster in passenger area found damaged, Fire plan does not have the children/infant lifejackets listed |
| Emerald Gen 1 | <i>Bungaree</i>         | Machinery and system | Bilges                   | Bilges were found with oil/seawater/fluid build-up, especially under the main engines.  |
| Emerald Gen 1 | <i>Bungaree</i>         | Machinery and system | Exhaust system           | Hot surface insulation of turbocharger and exhaust from MEs found loose/missing/poorly adjusted in various areas  |
| Emerald Gen 1 | <i>Bungaree</i>         | Machinery and system | Fire insulation          | Some areas of damaged SFP with foil missing (store under aft stairs, port and stbd ER in way of soft patches)   |
| Emerald Gen 1 | <i>Bungaree</i>         | Machinery and system | Fuel oil pump and system | Shielding of high-pressure fuel lines found missing.  |
| Emerald Gen 1 | <i>Bungaree</i>         | Machinery and system | Observation 1            | ER air fan grating dirty/dusty  |
| Emerald Gen 1 | <i>Bungaree</i>         | Machinery and system | Observation 4            | ME soft patch handles left open   |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Accommodation        | Ceiling / Bulkheads      | Some ceiling tiles are loose and have build-up of dust, ceiling panel has an old hole for camera  |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Accommodation        | Interior fitout          | Some window seals loose   |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Accommodation        | Seat condition           | Various seats have stains and rips  |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Accommodation        | Ship office              | Household, portable oven set up on the office desk (on the bridge) fire risk?   |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Bridge system        | CCTV                     | Stopped working however was rectified remotely  |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Bridge system        | Echo sounder             | Visual only. Appeared to cut out while manoeuvring alongside wharf  |

| Class         | Vessel                  | Category                        | Component                    | Comments   |
|---------------|-------------------------|---------------------------------|------------------------------|--|
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Bridge system                   | Navigation lights            | Port and stbd nav lights held in place by stainless steel bolts with threaded connection through aluminium dissimilar materials corrosion risk   |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | External Structure and painting | Main Deck Mid                | Some paint worn/missing around mid-boarding area   |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Internal Structure and painting | Other piping passing through | Deck peno from main switchboard to tunnel not sealed assumed supposed to be fire/WT  |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | LSA and FFE                     | Lifeboat/rescue boat rafts   | Some Carley floats missing vessel name and reflective tape faded (sample only)   |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | LSA and FFE                     | Observation 1                | Medical kit in the wrong location and service record/inventory list missing  |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | LSA and FFE                     | Observation 2                | Secondary escape route for crew from bridge blocked by Australia Day decorations   |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | LSA and FFE                     | Signboard                    | Some fire equipment and all escape signage not found in either engine room, Fire plan does not have the children/infant lifejackets listed, infant lifejacket stickers missing from locker |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Machinery and system            | Exhaust system               | Hot surface insulation of turbocharger and exhaust from MEs found loose/missing/poorly adjusted in various areas   |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Machinery and system            | Fire insulation              | Some areas of damaged SFP with foil missing (store under aft stairs, port and stbd ER in way of soft patches)  |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Machinery and system            | Fuel oil pump and system     | Shielding of high-pressure fuel lines found missing.   |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Machinery and system            | Observation 1                | ER air fan grating dirty/dusty   |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Machinery and system            | Observation 4                | ME soft patch handles left open  |
| Emerald Gen 1 | <i>Catherine Hamlin</i> | Machinery and system            | Observation 5                | BHD cable penetration from the port ER to steering room damaged  |

| Class         | Vessel                  | Category                        | Component                      | Comments   |
|---------------|-------------------------|---------------------------------|--------------------------------|--|
| First Fleet   | <i>Charlotte</i>        | Bridge system                   | Magnetic compass (compensated) | Visual only, Compass calibration table is missing.   |
| First Fleet   | <i>Charlotte</i>        | Machinery and system            | Fire insulation                | Some areas of missing SFP in the tunnel curve, in port engine room.  |
| First Fleet   | <i>Charlotte</i>        | Machinery and system            | Recommendation 1               | Missing SFP to be insulated in the tunnel curve of the engine rooms.   |
| River         | <i>Cheryl Salisbury</i> | LSA and FFE                     | Fire Hydrants / monitor / hose | Assembling tool missing in the fire box, main deck.  |
| River         | <i>Cheryl Salisbury</i> | LSA and FFE                     | Recommendation 1               | Fire /Safety/Evacuation Plan to be posted in passenger's area main deck.   |
| River         | <i>Cheryl Salisbury</i> | LSA and FFE                     | Signboard                      | Vessel's Fire Safety and Evacuation plan is not posted in the accommodation, main deck port fwd.                 |
| River         | <i>Cheryl Salisbury</i> | Machinery and system            | Recommendation 1               | The plug for draining the save all of stbd fwd F.O. tank vent pipes to be inserted tight (pollution risk)        |
| Emerald Gen 2 | <i>Clontarf</i>         | Accommodation                   | Seat condition                 | Various seats have stains  |
| Emerald Gen 2 | <i>Clontarf</i>         | Bridge system                   | Rudder angle indicators        | Port and stbd rudder indicators show a deviation of up to 7 degrees.   |
| Emerald Gen 2 | <i>Clontarf</i>         | Deck machinery                  | Hatch to engine room           | Area around hatch crowded with containers and other ER consumables which are partially blocking the escape path. |
| Emerald Gen 2 | <i>Clontarf</i>         | External Structure and painting | Side fender                    | Scuffs, marks and local indents  |
| Emerald Gen 2 | <i>Clontarf</i>         | LSA and FFE                     | Fire Hydrants / monitor / hose | Hoses located on the main deck lockers had spanners not in an accessible location.                               |
| Emerald Gen 2 | <i>Clontarf</i>         | LSA and FFE                     | Life buoys                     | Lifebuoy on main deck (x1) with vessel UVI partially removed   |
| Emerald Gen 2 | <i>Clontarf</i>         | LSA and FFE                     | Lifeboat/rescue boat rafts     | Top Carley Float across all four stacks found with reflective tape degraded. HRU expiry was not marked.          |

| <b>Class</b>  | <b>Vessel</b>   | <b>Category</b>      | <b>Component</b>                     | <b>Comments</b>  |
|---------------|-----------------|----------------------|--------------------------------------|--|
| Emerald Gen 2 | <i>Clontarf</i> | LSA and FFE          | Portable Extinguishers               | AFFF and DP extinguishers at the top of the stairs are not positioned iaw the Fire and Safety Plan   |
| Emerald Gen 2 | <i>Clontarf</i> | LSA and FFE          | Signboard                            | Some fire equipment and all escape signage not found in either engine room.  |
| Emerald Gen 2 | <i>Clontarf</i> | Machinery and system | Bilges                               | Bilges were found with oil/seawater/fluid build-up, especially under the main engines.   |
| Emerald Gen 2 | <i>Clontarf</i> | Machinery and system | ECU plugs                            | ECU panel was found with numerous cables without protective boots properly fitted and outer cable sheaf missing  |
| Emerald Gen 2 | <i>Clontarf</i> | Machinery and system | Electrical cable and tray in general | Cable penetration between ER and Steering found partially opened up. Poor cable management and support of cables behind the bridge console.                |
| Emerald Gen 2 | <i>Clontarf</i> | Machinery and system | Exhaust system                       | Hot surface insulation of turbo charger and exhaust from Main Engines found missing/poorly adjusted in various areas.                                      |
| Emerald Gen 2 | <i>Clontarf</i> | Machinery and system | Fire insulation                      | Some areas of damaged SFP (port fwd ER) with foil missing.   |
| Emerald Gen 2 | <i>Clontarf</i> | Machinery and system | Fuel oil pump and system             | Shielding of high-pressure fuel lines found missing.   |
| Emerald Gen 2 | <i>Clontarf</i> | Machinery and system | General lighting                     | Some ER lights had come loose from their brackets. These were rectified during inspections.  |
| Emerald Gen 2 | <i>Clontarf</i> | Machinery and system | Seawater cooling pump and system     | Some ER sea water valves found corroding   |
| Freshwater    | <i>Collaroy</i> | Deck machinery       | Bulwarks                             | Edge corrosion, dents and missing paint on bulwark structure. Some deck corrosion/pitting and localised soft dishing and deformation.                      |
| Freshwater    | <i>Collaroy</i> | Deck machinery       | Bunker station save all's            | Drain plug missing on stbd bunker station save all   |
| Freshwater    | <i>Collaroy</i> | Deck machinery       | Main deck ramps                      | Some rubbing damage on the outboard side (bottom of ramps). Some hydraulic fittings corroding due to paint loss. Upper deck stbd hydraulic system leaking. |

| Class      | Vessel          | Category                        | Component                | Comments  |
|------------|-----------------|---------------------------------|--------------------------|---|
| Freshwater | <i>Collaroy</i> | Deck machinery                  | Tank vent pipe           | Vent closing devices on Cfrdam Vent (x2) not automatically closing. Fore peak tank vent head heavy corrosion                          |
| Freshwater | <i>Collaroy</i> | Deck machinery                  | Windlass/Mooring winches | Visual only. Fwd stbd gypsy deformed/bent. Surface corrosion all over.  |
| Freshwater | <i>Collaroy</i> | External Structure and painting | Bulwark bracket          | Stiffener at bulwark emergency exit gate (stbd side aft) has wastage >50% of original thickness.                                      |
| Freshwater | <i>Collaroy</i> | External Structure and painting | External penetrations    | One open peno on main deck s/s stbd side  |
| Freshwater | <i>Collaroy</i> | External Structure and painting | Main Deck Aft            | Edge corrosion, dents and missing paint on bulwark structure. Some deck corrosion/pitting and localised soft dishing and deformation. |
| Freshwater | <i>Collaroy</i> | External Structure and painting | Main Deck Fwd            | Edge corrosion, dents and missing paint on bulwark structure. Some deck corrosion/pitting and localised soft dishing and deformation. |
| Freshwater | <i>Collaroy</i> | External Structure and painting | Side fender              | Fenders have noticeable surface corrosion and damage/indents/scratches.   |
| Freshwater | <i>Collaroy</i> | External Structure and painting | Superstructure vents     | Moderate corrosion on ventilation openings from superstructure  |
| Freshwater | <i>Collaroy</i> | External Structure and painting | Upper Deck (Fwd/Aft)     | Paint missing/breaking down in aft/fwd pax areas  |
| Freshwater | <i>Collaroy</i> | Internal Structure and painting | Windows                  | External window trim has heavy pitting on areas on the main deck. Several window leaks in passenger areas on main and upper decks.    |
| Freshwater | <i>Collaroy</i> | LSA and FFE                     | Carley floats            | Carley floats have faded reflective tape and vessel name/details (all floats on the top of each stack)                                |
| Freshwater | <i>Collaroy</i> | LSA and FFE                     | Life buoys               | Vessel name/port missing on one life buoy on stbd aft bridge station. Lifebuoy light expired (Jun 22)                                 |

| Class      | Vessel          | Category             | Component                        | Comments  |
|------------|-----------------|----------------------|----------------------------------|---|
| Freshwater | <i>Collaroy</i> | LSA and FFE          | Rescue boat                      | No rescue boat launching procedure posted.  |
| Freshwater | <i>Collaroy</i> | LSA and FFE          | Signboard                        | Missing fire hydrant and extinguisher signs in engine room  |
| Freshwater | <i>Collaroy</i> | Machinery and system | Bilges                           | Some areas with significant oil, fluid build-up. Some rags noted in bilges.   |
| Freshwater | <i>Collaroy</i> | Machinery and system | Engine 1                         | Visual only. Oil leaks noted on engine.   |
| Freshwater | <i>Collaroy</i> | Machinery and system | Engine 2                         | Visual only, engine running. Oil leaks noted on engine.   |
| Freshwater | <i>Collaroy</i> | Machinery and system | ER escape ladder                 | Ladder obstructed by lifting strops   |
| Freshwater | <i>Collaroy</i> | Machinery and system | Fire insulation                  | SFP coverage OK but some damage noted on main engine and generator insulation.  |
| Freshwater | <i>Collaroy</i> | Machinery and system | Gearbox                          | Significant build-up of oil around gearboxes. Suggests several leaks.   |
| Freshwater | <i>Collaroy</i> | Machinery and system | Generator 1                      | Visual only. Lube oil pressure transducer not operational   |
| Freshwater | <i>Collaroy</i> | Machinery and system | Generator 2                      | Visual only. Lube oil pressure transducer not operational   |
| Freshwater | <i>Collaroy</i> | Machinery and system | Generator 3                      | Visual only, engine running. Lube oil pressure transducer not operational   |
| Freshwater | <i>Collaroy</i> | Machinery and system | Lube oil pump and system         | Lube oil cooler flange fitting has absorbent pad fitted under flange. Suggests that a leak is present during usage.           |
| Freshwater | <i>Collaroy</i> | Machinery and system | Sea chest box                    | Some corrosion/existing leaks evident on SW piping and pumps associated with the sea chests                                   |
| Freshwater | <i>Collaroy</i> | Machinery and system | Seawater cooling pump and system | Some corrosion/existing leaks evident on SW piping and pumps in ER  |
| Freshwater | <i>Collaroy</i> | Machinery and system | Steering system aft              | Significant number of absorbent pads and oil leaks noted in fwd and aft steering gear rooms in way of steering gear and pumps |

| Class      | Vessel              | Category                        | Component                            | Comments   |
|------------|---------------------|---------------------------------|--------------------------------------|--|
| Freshwater | <i>Collaroy</i>     | Machinery and system            | Steering system fwd                  | Significant number of absorbent pads and oil leaks noted in fwd and aft steering gear rooms in way of steering gear and pumps. Bucket used to catch oil noted under steering gear. |
| RiverCat   | <i>Dawn Fraser</i>  | Accommodation                   | General housekeep                    | trip hazard on both fwd entrance doors with 3cm high sill.   |
| RiverCat   | <i>Dawn Fraser</i>  | Accommodation                   | Recommendation 1                     | trip hazard at fwd entrance doors to main deck to be eliminated.   |
| RiverCat   | <i>Dawn Fraser</i>  | External Structure and painting | Main Deck Aft                        | whole aft deck found buckled   |
| RiverCat   | <i>Dawn Fraser</i>  | LSA and FFE                     | Fire dampers/ventilation flaps       | Visual only; not airtight  |
| RiverCat   | <i>Dawn Fraser</i>  | LSA and FFE                     | Life buoys                           | Markings are fading.   |
| RiverCat   | <i>Dawn Fraser</i>  | Machinery and system            | Bilge pump and system                | some oily bilges around the engines,   |
| RiverCat   | <i>Dawn Fraser</i>  | Machinery and system            | Control panel and distribution board | Visual only, some cables not well protected.   |
| RiverCat   | <i>Dawn Fraser</i>  | Machinery and system            | Electrical cable and tray in general | some cables and wires loosely placed in port + stbd engine rooms.  |
| RiverCat   | <i>Dawn Fraser</i>  | Machinery and system            | Fire insulation                      | some flaps of engine rooms not closing tight.  |
| River      | <i>Esme Timbery</i> | Bridge system                   | Echo sounder                         | Echo sounder found out of order.   |
| River      | <i>Esme Timbery</i> | Bridge system                   | Recommendation 1                     | Echo sounder to be repaired.   |
| River      | <i>Esme Timbery</i> | Deck machinery                  | Recommendation 1                     | drain plugs for the fwd F.O. tanks' vent pipes save-alls port & stbd to be inserted tight.   |
| River      | <i>Esme Timbery</i> | Deck machinery                  | Tank vent pipe                       | Drain plugs of fwd F.O. tank vents port + stbd not inserted. (pollution risk)  |
| River      | <i>Esme Timbery</i> | Deck machinery                  | Windlass/Mooring winches             | Some mooring ropes found worn.   |

| Class    | Vessel                  | Category                        | Component  | Comments   |
|----------|-------------------------|---------------------------------|--|--|
| River    | <i>Esme Timberly</i>    | Internal Structure and painting | Inner side shell                                   | Inspected from fwd void spaces only vessel was in operation; about 5 cm depth of water found in fwd port void space. |
| River    | <i>Esme Timberly</i>    | LSA and FFE                     | Fire Hydrants / monitor / hose                     | Assembling tool missing in the fire box, main deck.  |
| River    | <i>Esme Timberly</i>    | LSA and FFE                     | Life buoys   | Markings of upper deck's lifebuoy are faded.   |
| River    | <i>Esme Timberly</i>    | Machinery and system            | Bilge pump and system                              | Visual only, some oily bilge water found in fwd bilges of both engine rooms covered by absorbing mats                |
| River    | <i>Esme Timberly</i>    | Machinery and system            | Electrical cable and tray in general               | Electrical cables in engine room to be bundled and better protected  |
| River    | <i>Esme Timberly</i>    | Machinery and system            | Fuel oil pump and system                           | plugs for draining the save all of fwd F.O. tanks (port + stbd) overflow/vent pipes not inserted.                    |
| River    | <i>Esme Timberly</i>    | Machinery and system            | Recommendation 1                                   | The plugs for draining the save-alls of F.O. tanks vent pipes to be inserted tight.                                  |
| River    | <i>Ethel Turner</i>     | Deck machinery                  | Recommendation 1                                   | Closing devices of fwd F.O. tanks vents port+ stbd not closing completely.   |
| River    | <i>Ethel Turner</i>     | Deck machinery                  | Tank vent pipe                                     | See Recommendation 1 below.  |
| River    | <i>Ethel Turner</i>     | Internal Structure and painting | Observation 1                                      | Overboard cooling pipe of about 1.5" size in stbd engine room very light water leakage at 2 threaded connections     |
| River    | <i>Ethel Turner</i>     | Machinery and system            | Exhaust system                                     | Hot surface insulation of turbocharger of main engine, port side found poorly adjusted.                              |
| River    | <i>Ethel Turner</i>     | Machinery and system            | Fire insulation                                    | see Observation No.1   |
| River    | <i>Ethel Turner</i>     | Machinery and system            | Observation 1                                      | In port side E/R the T/charger found not fully covered by insulation.  |
| RiverCat | <i>Evonne Goolagong</i> | Accommodation                   | Ventilation & air conditioning systems and ducting | Visual only; A/C exists also in the passenger area and the bridge. A/C unit on upper deck is partly corroded         |
| RiverCat | <i>Evonne Goolagong</i> | Bridge system                   | Navigation lights                                  | Anchor light is not working  |

| Class         | Vessel                  | Category                        | Component                            | Comments   |
|---------------|-------------------------|---------------------------------|--------------------------------------|--|
| RiverCat      | <i>Evonne Goolagong</i> | Bridge system                   | Recommendation 1                     | Anchor light to be fixed.  |
| RiverCat      | <i>Evonne Goolagong</i> | External Structure and painting | Main Deck Aft                        | found buckled  |
| RiverCat      | <i>Evonne Goolagong</i> | LSA and FFE                     | Fire dampers/ventilation flaps       | Visual only; not airtight  |
| RiverCat      | <i>Evonne Goolagong</i> | LSA and FFE                     | Fire Hydrants / monitor / hose       | Assembling tool missing in the fire box, main deck.  |
| RiverCat      | <i>Evonne Goolagong</i> | LSA and FFE                     | Life buoys                           | Markings are fading.   |
| RiverCat      | <i>Evonne Goolagong</i> | Machinery and system            | Control panel and distribution board | Visual only, some cables not well protected.   |
| RiverCat      | <i>Evonne Goolagong</i> | Machinery and system            | Electrical cable and tray in general | some cables and wires loosely placed in port + stbd engine rooms.  |
| RiverCat      | <i>Evonne Goolagong</i> | Machinery and system            | Fire insulation                      | some flaps of engine rooms not closing tight.  |
| Emerald Gen 2 | <i>Fairlight</i>        | Accommodation                   | Seat condition                       | Various seats have stains  |
| Emerald Gen 2 | <i>Fairlight</i>        | Bridge system                   | Rudder angle indicators              | Port and stbd rudder indicators show a deviation of up to 7 degrees.   |
| Emerald Gen 2 | <i>Fairlight</i>        | Deck machinery                  | Hatch to engine room                 | Area around hatch crowded with containers and other ER consumables which are partially blocking the escape path. |
| Emerald Gen 2 | <i>Fairlight</i>        | External Structure and painting | Side fender                          | Scuffs, marks and local indents  |
| Emerald Gen 2 | <i>Fairlight</i>        | LSA and FFE                     | Fire Hydrants / monitor / hose       | Hoses located on the main deck lockers had spanners not in an accessible location.                               |
| Emerald Gen 2 | <i>Fairlight</i>        | LSA and FFE                     | Life buoys                           | Lifebuoy on bridge deck and fwd main deck (x2) with vessel UVI partially removed                                 |

| Class         | Vessel           | Category             | Component                            | Comments  |
|---------------|------------------|----------------------|--------------------------------------|---|
| Emerald Gen 2 | <i>Fairlight</i> | LSA and FFE          | Lifeboat/rescue boat rafts           | Top Carley Float across all four stacks found with reflective tape degraded.  |
| Emerald Gen 2 | <i>Fairlight</i> | LSA and FFE          | Portable Extinguishers               | AFFF and DP extinguishers at the top of the stairs are not positioned iaw the Fire and Safety Plan  |
| Emerald Gen 2 | <i>Fairlight</i> | LSA and FFE          | Signboard                            | Some fire equipment and all escape signage not found in either engine room.   |
| Emerald Gen 2 | <i>Fairlight</i> | Machinery and system | Bilges                               | Bilges were found with oil/seawater/fluid build-up, especially under the main engines.  |
| Emerald Gen 2 | <i>Fairlight</i> | Machinery and system | ECU plugs                            | ECU panel was found with numerous cables without protective boots properly fitted and outer cable sheaf missing                             |
| Emerald Gen 2 | <i>Fairlight</i> | Machinery and system | Electrical cable and tray in general | Cable penetration between ER and Steering found partially opened up. Poor cable management and support of cables behind the bridge console. |
| Emerald Gen 2 | <i>Fairlight</i> | Machinery and system | Exhaust system                       | Hot surface insulation of turbo charger and exhaust from Main Engines found missing/poorly adjusted in various areas.                       |
| Emerald Gen 2 | <i>Fairlight</i> | Machinery and system | Fire insulation                      | Some areas of damaged SFP (port fwd ER) with foil missing.  |
| Emerald Gen 2 | <i>Fairlight</i> | Machinery and system | Fuel oil pump and system             | Shielding of high-pressure fuel lines found missing.  |
| Emerald Gen 2 | <i>Fairlight</i> | Machinery and system | General lighting                     | Some ER lights had come loose from their brackets. These were rectified during inspections.   |
| Emerald Gen 2 | <i>Fairlight</i> | Machinery and system | Seawater cooling pump and system     | Some ER sea water valves found corroding  |
| First Fleet   | <i>Fishburn</i>  | Accommodation        | Fire and watertight doors            | Door sill above bridge door aft poor condition with holes, numerous rivets, deformed etc.   |
| First Fleet   | <i>Fishburn</i>  | Deck machinery       | Bulwarks                             | Localised indent port side mid and aft in way of vessel name  |
| First Fleet   | <i>Fishburn</i>  | Deck machinery       | Chain on the deck                    | Limited access. Surface rust on exposed part  |

| Class       | Vessel          | Category                        | Component                            | Comments  |
|-------------|-----------------|---------------------------------|--------------------------------------|---|
| First Fleet | <i>Fishburn</i> | Deck machinery                  | Deck sounding pipe                   | Some caps not secured by wire   |
| First Fleet | <i>Fishburn</i> | External Structure and painting | Anchor chain                         | Limited access. Surface rust on exposed part  |
| First Fleet | <i>Fishburn</i> | External Structure and painting | Draft market Plimsoll mark           | Most of the draft marks at WL and below have faded  |
| First Fleet | <i>Fishburn</i> | External Structure and painting | Side fender                          | Timber backing of the steel fender is breaking down. Minor scuffs, marks and local indents on the steel strip                             |
| First Fleet | <i>Fishburn</i> | Internal Structure and painting | Frame/Stiffener/Bracket              | Coating breakdown. Structure okay   |
| First Fleet | <i>Fishburn</i> | Internal Structure and painting | General structure in machinery space | Coating breakdown. Structure okay   |
| First Fleet | <i>Fishburn</i> | Internal Structure and painting | Inner side shell                     | Coating breakdown. Structure okay   |
| First Fleet | <i>Fishburn</i> | Internal Structure and painting | Other piping passing through         | Coating breakdown. Structure okay   |
| First Fleet | <i>Fishburn</i> | Internal Structure and painting | Vertical ladder and access           | Primary escape route from bridge tread worn out   |
| First Fleet | <i>Fishburn</i> | LSA and FFE                     | Distress signals                     | Exp March 2023  |
| First Fleet | <i>Fishburn</i> | LSA and FFE                     | Life buoys                           | Lifebuoy line in pooled water degrading   |
| First Fleet | <i>Fishburn</i> | LSA and FFE                     | Lifeboat/rescue boat rafts           | Carley float lines in pooled water degrading  |
| First Fleet | <i>Fishburn</i> | LSA and FFE                     | Portable Extinguishers               | Fire extinguisher access key missing stbd iwo bridge stairs   |
| First Fleet | <i>Fishburn</i> | LSA and FFE                     | Signboard                            | Some fire equipment and all escape signage not found in either engine room or pax areas, lifejacket and flares stickers missing on bridge |

| <b>Class</b>  | <b>Vessel</b>       | <b>Category</b>      | <b>Component</b>                     | <b>Comments</b>  |
|---------------|---------------------|----------------------|--------------------------------------|--|
| First Fleet   | <i>Fishburn</i>     | Machinery and system | Electrical cable and tray in general | Poor condition and housekeeping  |
| First Fleet   | <i>Fishburn</i>     | Machinery and system | Fire insulation                      | Some areas of damaged SFP  |
| Emerald Gen 1 | <i>Fred Hollows</i> | Accommodation        | Observation 1                        | Anti-slip pads on fwd stairs starting to lift  |
| Emerald Gen 1 | <i>Fred Hollows</i> | Accommodation        | Ship office                          | Household, portable sandwich press and microwave set up on the office desk (on the bridge) fire risk?  |
| Emerald Gen 1 | <i>Fred Hollows</i> | Bridge system        | Navigation lights                    | Port and stbd nav lights held in place by stainless steel bolts with threaded connection through aluminium dissimilar materials corrosion risk some corrosion already present, cable in way of all around white light loose/drooping |
| Emerald Gen 1 | <i>Fred Hollows</i> | LSA and FFE          | Life Jackets                         | Lif jackets outer decks with slightly faded high vis, some lifejacket bags under seats found damaged, lifejacket lights missing on bridge, lifejackets exp   |
| Emerald Gen 1 | <i>Fred Hollows</i> | LSA and FFE          | Lifeboat/rescue boat rafts           | Some Carley floats missing vessel name and reflective tape faded, and 1 cracked  |
| Emerald Gen 1 | <i>Fred Hollows</i> | LSA and FFE          | Observation 2                        | 2 medical kits 1 missing inventory list and with expired stuff   |
| Emerald Gen 1 | <i>Fred Hollows</i> | LSA and FFE          | Signboard                            | Some fire equipment and all escape signage not found in either engine room, Fire plan does not have the children/infant lifejackets listed, infant and children lifejacket stickers peeling off from locker                          |
| Emerald Gen 1 | <i>Fred Hollows</i> | Machinery and system | Electrical cable and tray in general | Twin disk cable perspex cover not in place port + stbd so damage risk, disconnected cable found in stbd ER unsure of purpose   |
| Emerald Gen 1 | <i>Fred Hollows</i> | Machinery and system | Fire insulation                      | Some areas of damaged SFP with foil missing (store under aft stairs, port and stbd ER in way of soft patches)  |
| Emerald Gen 1 | <i>Fred Hollows</i> | Machinery and system | Fuel oil pump and system             | Shielding of high-pressure fuel lines found missing.   |

| <b>Class</b>  | <b>Vessel</b>       | <b>Category</b>                 | <b>Component</b>            | <b>Comments</b>   |
|---------------|---------------------|---------------------------------|-----------------------------|---|
| Emerald Gen 1 | <i>Fred Hollows</i> | Machinery and system            | Main switchboard            | Switchboard could not be opened with the main switch on due to physical interference  |
| Emerald Gen 1 | <i>Fred Hollows</i> | Machinery and system            | Observation 1               | ER air fan grating dirty/dusty  |
| Emerald Gen 1 | <i>Fred Hollows</i> | Machinery and system            | Observation 4               | Main soft patch handles not in closed position  |
| Freshwater    | <i>Freshwater</i>   | Deck machinery                  | Bunker station save-alls    | Drain plug missing on bunker station save all   |
| Freshwater    | <i>Freshwater</i>   | Deck machinery                  | Tank vent pipe              | Vent closing devices on FW Tk Vent Stbd and FO Tk Vent (P/F) not automatically closing  |
| Freshwater    | <i>Freshwater</i>   | External Structure and painting | Bulwark bracket             | Stiffener at bulwark emergency exit gate (Stdb side aft) has wastage >50% of original thickness.  |
| Freshwater    | <i>Freshwater</i>   | External Structure and painting | External penetrations       | One open peno on main deck s/s stbd side  |
| Freshwater    | <i>Freshwater</i>   | External Structure and painting | Side fender                 | Stbd side fender has noticeable surface corrosion and damage/indents/scratches.   |
| Freshwater    | <i>Freshwater</i>   | External Structure and painting | Superstructure penetrations | Open penos in superstructure port and stbd above main deck at midships. Open penos in superstructure above crew mess escape hatch on port side. |
| Freshwater    | <i>Freshwater</i>   | External Structure and painting | Upper Deck (Fwd/Aft)        | Paint missing/breaking down in aft/fwd pax areas  |
| Freshwater    | <i>Freshwater</i>   | Internal Structure and painting | Windows                     | External window trim has heavy pitting on isolated areas on the main deck. Several window leaks in passenger areas on main and upper decks.     |
| Freshwater    | <i>Freshwater</i>   | LSA and FFE                     | Carley floats               | Carley floats have faded reflective tape (all floats on the top of each stack)  |
| Freshwater    | <i>Freshwater</i>   | LSA and FFE                     | Crew mess escape            | Escape hatch from crew mess to main deck evidence of leak   |

| Class      | Vessel            | Category             | Component                        | Comments  |
|------------|-------------------|----------------------|----------------------------------|---|
| Freshwater | <i>Freshwater</i> | LSA and FFE          | Distress signals                 | Orange smoke (1) and red hand (2) flares expiry date in March 23 (due for replacement)  |
| Freshwater | <i>Freshwater</i> | LSA and FFE          | Engine room escape               | ER emergency escape not dogged/secured  |
| Freshwater | <i>Freshwater</i> | LSA and FFE          | Life buoys                       | Vessel name partially missing on life buoys on stbd aft bridge station  |
| Freshwater | <i>Freshwater</i> | LSA and FFE          | Life Jackets                     | Child and infant lifejackets not provided in the marked stowage locations   |
| Freshwater | <i>Freshwater</i> | LSA and FFE          | Rescue boat                      | No rescue boat launching procedure posted.  |
| Freshwater | <i>Freshwater</i> | LSA and FFE          | Signboard                        | 2 x missing fire hydrant signs in engine room   |
| Freshwater | <i>Freshwater</i> | Machinery and system | Bilges                           | Some oil and seawater in ER bilges  |
| Freshwater | <i>Freshwater</i> | Machinery and system | ER overboard discharges          | Temporary repair of pipe leading to an ER overboard on stbd side (mid-engine room)  |
| Freshwater | <i>Freshwater</i> | Machinery and system | Fire insulation                  | SFP coverage OK but some damage noted on genset insulation where crane rail comes into contact during movement.               |
| Freshwater | <i>Freshwater</i> | Machinery and system | Gearbox                          | Build-up of oil around gearboxes. Suggests several leaks.   |
| Freshwater | <i>Freshwater</i> | Machinery and system | Generator 1                      | Coolant leak noted on the fwd main generator. Visual only machinery not running   |
| Freshwater | <i>Freshwater</i> | Machinery and system | Lube oil pump and system         | Lube oil cooler flange fitting has drip bucket fitted under flange. Suggests that a leak is present during usage.             |
| Freshwater | <i>Freshwater</i> | Machinery and system | Sea chest box                    | Some corrosion/existing leaks evident on SW piping and pumps associated with the sea chests                                   |
| Freshwater | <i>Freshwater</i> | Machinery and system | Seawater cooling pump and system | Some corrosion/existing leaks evident on SW piping and pumps in ER  |
| Freshwater | <i>Freshwater</i> | Machinery and system | Steering system fwd              | Significant number of absorbent pads and oil leaks noted in fwd and aft steering gear rooms in way of steering gear and pumps |

| Class       | Vessel              | Category                        | Component                  | Comments  |
|-------------|---------------------|---------------------------------|----------------------------|---|
| Freshwater  | <i>Freshwater</i>   | Machinery and system            | Steering system aft        | Significant number of absorbent pads and oil leaks noted in fwd and aft steering gear rooms in way of steering gear and pumps             |
| First Fleet | <i>Friendship</i>   | Bridge system                   | CCTV                       | CCTV screen not operational.  |
| First Fleet | <i>Friendship</i>   | Bridge system                   | Engine tachometers         | Stbd ME tachometer not working on bridge.   |
| First Fleet | <i>Friendship</i>   | Internal Structure and painting | Vertical ladder and access | Primary escape route from bridge tread worn out   |
| First Fleet | <i>Friendship</i>   | LSA and FFE                     | Carley float               | Reflective tape faded/degraded.   |
| First Fleet | <i>Friendship</i>   | LSA and FFE                     | Signboard                  | Some fire equipment and all escape signage not found in either engine room or pax areas, lifejacket and flares stickers missing on bridge |
| First Fleet | <i>Friendship</i>   | Machinery and system            | Exhaust system             | ME exhaust not lagged all the way to water silencer. Some flanges unlagged.   |
| First Fleet | <i>Friendship</i>   | Machinery and system            | Fire insulation            | Some areas of damaged SFP   |
| First Fleet | <i>Friendship</i>   | Machinery and system            | Observation 1              | ER escape hatch not marked in ER.   |
| First Fleet | <i>Golden Grove</i> | Deck machinery                  | Deck sounding pipe         | Some caps not secured by wire   |
| First Fleet | <i>Golden Grove</i> | Deck machinery                  | Hatch to engine room       | Pooled water found under hatch port fwd indicating possible leak from hatch   |
| First Fleet | <i>Golden Grove</i> | External Structure and painting | Anchor                     | Limited view. Minor paint breakdown. Shank slightly bent  |
| First Fleet | <i>Golden Grove</i> | Internal Structure and painting | Vertical ladder and access | Primary escape route from bridge tread worn out   |
| First Fleet | <i>Golden Grove</i> | LSA and FFE                     | Life Jackets               | Only 2 of 3 bridge lifejackets found  |
| First Fleet | <i>Golden Grove</i> | LSA and FFE                     | Portable Extinguishers     | Upper pax deck Co2 fire ext missing iwo of bridge stairs. Also service overdue according to tag on port ER dry powder                     |

| Class       | Vessel                | Category             | Component                      | Comments  |
|-------------|-----------------------|----------------------|--------------------------------|---|
| First Fleet | <i>Golden Grove</i>   | LSA and FFE          | Signboard                      | Some fire equipment and all escape signage not found in either engine room or pax areas, lifejacket and flares stickers missing on bridge |
| First Fleet | <i>Golden Grove</i>   | Machinery and system | Bilges                         | Water in port bilge possibly due to fwd hatch leak  |
| First Fleet | <i>Golden Grove</i>   | Machinery and system | Fire insulation                | Some areas of damaged SFP   |
| First Fleet | <i>Golden Grove</i>   | Machinery and system | Fire pump and system           | Fire pump locker used as a storeroom. Incorrect old signage for fire pump   |
| River       | <i>Kurt Fearnley</i>  | Accommodation        | Toilet                         | Stbd aft toilet's door is not closing fully easily.   |
| River       | <i>Kurt Fearnley</i>  | LSA and FFE          | Fire Hydrants / monitor / hose | Assembling tool missing in the fire box, main deck.   |
| River       | <i>Lauren Jackson</i> | Deck machinery       | Windlass/Mooring winches       | Some mooring ropes found worn.  |
| River       | <i>Lauren Jackson</i> | LSA and FFE          | Fire Hydrants / monitor / hose | Assembling tool missing in the fire box, main deck.   |
| River       | <i>Lauren Jackson</i> | LSA and FFE          | Life buoys                     | marking with UVI number faded at the lifebuoy on the upper deck.  |
| River       | <i>Lauren Jackson</i> | LSA and FFE          | Observation 1                  | Upper deck's lifebuoy 's markings to be corrected.  |
| River       | <i>Liz Ellis</i>      | Deck machinery       | Observation 1                  | Drain plugs of Fuel oil save-alls port & stbd side on fwd main deck were not put in place (pollution risk)                                |
| River       | <i>Liz Ellis</i>      | Deck machinery       | Recommendation 1               | Closing flap of fwd F.O. tanks vent stbd side not closing.  |
| River       | <i>Liz Ellis</i>      | Deck machinery       | Tank vent pipe                 | See Recommendation 1 and Observation 1 below.   |
| SuperCat    | <i>Louise Sauvage</i> | Accommodation        | Passenger boarding door        | Scratches and missing paint on entry doors  |
| SuperCat    | <i>Louise Sauvage</i> | Accommodation        | Toilet                         | carpets dirty and with coating blisters   |
| SuperCat    | <i>Louise Sauvage</i> | Bridge system        | Charts & publications          | Visual only, marine publications library not in good order.   |

| Class    | Vessel                | Category                        | Component                            | Comments   |
|----------|-----------------------|---------------------------------|--------------------------------------|--|
| SuperCat | <i>Louise Sauvage</i> | Bridge system                   | Magnetic compass (compensated)       | Visual only, Calibration certificate onboard is very old.  |
| SuperCat | <i>Louise Sauvage</i> | External Structure and painting | Main Deck Aft                        | Covered by carpet/flooring, coating affected on aft stbd side main deck                                      |
| SuperCat | <i>Louise Sauvage</i> | External Structure and painting | Main Deck Fwd                        | Covered by carpet/flooring; carpets in passenger sitting areas are damaged and dirty.                        |
| SuperCat | <i>Louise Sauvage</i> | External Structure and painting | Main Deck Mid                        | Covered by carpet/flooring, worn coating at the embarkation areas port & stbd side.                          |
| SuperCat | <i>Louise Sauvage</i> | External Structure and painting | Recommendation 1                     | the 3 holes in the fwd port side chain locker to be closed.  |
| SuperCat | <i>Louise Sauvage</i> | External Structure and painting | Side shell Port                      | limited access. Port side vertical sharp stem lightly dented due to light collision just above the waterline |
| SuperCat | <i>Louise Sauvage</i> | External Structure and painting | Superstructure                       | Three round holes found in fwd port side void space/chain locker   |
| SuperCat | <i>Louise Sauvage</i> | Machinery and system            | Bilges                               | Build-up of oil and other fluid in both ERs  |
| SuperCat | <i>Louise Sauvage</i> | Machinery and system            | Cabling                              | Some cabling in ER not supported in cable trays or fixed with metal fixings.                                 |
| SuperCat | <i>Louise Sauvage</i> | Machinery and system            | Electrical cable and tray in general | Cables not bundled and protected correctly; connectors only provisory installed                              |
| SuperCat | <i>Louise Sauvage</i> | Machinery and system            | ER hatch                             | ER soft patch hatches not fully dogged/secured   |
| SuperCat | <i>Louise Sauvage</i> | Machinery and system            | Exhaust system                       | M. Engines' exhaust pipes have exposed areas/sections.   |
| SuperCat | <i>Louise Sauvage</i> | Machinery and system            | Gearbox                              | Surface corrosion on gearboxes   |
| SuperCat | <i>Louise Sauvage</i> | Machinery and system            | Generator 1                          | Visual only. Absorbent pad below engine suggests ongoing leaks. Surface corrosion found                      |

| <b>Class</b> | <b>Vessel</b>           | <b>Category</b>                 | <b>Component</b>     | <b>Comments</b>  |
|--------------|-------------------------|---------------------------------|----------------------|--|
| SuperCat     | <i>Louise Sauvage</i>   | Machinery and system            | Generator 2          | Visually only, all over surface corrosion found  |
| SuperCat     | <i>Louise Sauvage</i>   | Machinery and system            | Recommendation 2     | Heat insulation of exhaust pipes to be repaired.   |
| SuperCat     | <i>Louise Sauvage</i>   | Machinery and system            | Recommendation 3     | El. Cables to be bundled/shielded and marine connectors installed.   |
| River        | <i>Margaret Olley</i>   | Deck machinery                  | Hatch to engine room | Cleats of engine room hatch not tightened.   |
| River        | <i>Margaret Olley</i>   | Deck machinery                  | Observation 1        | Drain plugs of Fuel oil save-alls port & stbd side on fwd main deck were not put in place (pollution risk) |
| River        | <i>Margaret Olley</i>   | Deck machinery                  | Observation 2        | All cleats of engine room hatch to be tightened during sailing.  |
| River        | <i>Margaret Olley</i>   | Deck machinery                  | Recommendation 1     | Closing flap of fwd F.O. tanks vent port side not closing.   |
| River        | <i>Margaret Olley</i>   | Deck machinery                  | Tank vent pipe       | See Recommendation 1 and Observation 1 below.  |
| River        | <i>Margaret Olley</i>   | LSA and FFE                     | Observation 1        | Lifebuoy's markings (UVI number) on the upper deck were faded/partly missing.                              |
| River        | <i>Margaret Olley</i>   | Machinery and system            | Steering system 1    | Witnessed operation from bridge only. Steering void not accessible   |
| River        | <i>Margaret Olley</i>   | Machinery and system            | Steering system 2    | Witnessed operation from bridge only. Steering void not accessible   |
| RiverCat     | <i>Marjorie Jackson</i> | Accommodation                   | General housekeep    | trip hazard on both fwd entrance doors with 2.50 cm high sill.   |
| RiverCat     | <i>Marjorie Jackson</i> | Accommodation                   | Recommendation 1     | trip hazard at fwd entrance doors to main deck to be eliminated.   |
| RiverCat     | <i>Marjorie Jackson</i> | External Structure and painting | Main Deck Aft        | whole aft deck found buckled   |
| RiverCat     | <i>Marjorie Jackson</i> | External Structure and painting | Side fender          | Limited access some scratches and light dents found  |

| <b>Class</b> | <b>Vessel</b>           | <b>Category</b>                 | <b>Component</b>                     | <b>Comments</b>   |
|--------------|-------------------------|---------------------------------|--------------------------------------|---|
| RiverCat     | <i>Marjorie Jackson</i> | LSA and FFE                     | Fire dampers/ventilation flaps       | Visual only; not airtight   |
| RiverCat     | <i>Marjorie Jackson</i> | LSA and FFE                     | Life buoys                           | Markings are fading.  |
| RiverCat     | <i>Marjorie Jackson</i> | Machinery and system            | Bilge pump and system                | some oily bilges around the engines,  |
| RiverCat     | <i>Marjorie Jackson</i> | Machinery and system            | Control panel and distribution board | Visual only, some cables not well protected.  |
| RiverCat     | <i>Marjorie Jackson</i> | Machinery and system            | Electrical cable and tray in general | some cables and wires loosely placed in port + stbd engine rooms.   |
| RiverCat     | <i>Marjorie Jackson</i> | Machinery and system            | Exhaust system                       | Heat insulation around exhaust ducts not complete   |
| RiverCat     | <i>Marjorie Jackson</i> | Machinery and system            | Fire insulation                      | some flaps of engine rooms not closing tight.   |
| RiverCat     | <i>Marjorie Jackson</i> | Machinery and system            | Oil tank and gauge system            | Save-alls of both Fuel filling stations port & stbd side without a plug for draining  |
| RiverCat     | <i>Marlene Mathews</i>  | External Structure and painting | Main Deck Fwd                        | Pitting corrosion with several areas of plate fully wasted through found below navigation bridge. Heavy salt build-up around pumps inside the same area. Minor soft indents/deformation on fore deck. Stbd side deck crack at pax entry door in way of slots. |
| RiverCat     | <i>Marlene Mathews</i>  | External Structure and painting | Pax entry door (fwd)                 | Rubber seal missing around port side entry door.  |
| RiverCat     | <i>Marlene Mathews</i>  | LSA and FFE                     | Carley float                         | Reflective tape faded/degraded.   |
| RiverCat     | <i>Marlene Mathews</i>  | LSA and FFE                     | Distress signals                     | All flares out of date (expiry in 2022). Replaced during survey.  |
| RiverCat     | <i>Marlene Mathews</i>  | LSA and FFE                     | Fire dampers/ventilation flaps       | Some louvers not free moving and have questionable sealing abilities in ER  |
| RiverCat     | <i>Marlene Mathews</i>  | LSA and FFE                     | Life buoys                           | Faded reflective tape and missing/damaged vessel name and port of registry  |

| Class         | Vessel                 | Category             | Component                  | Comments   |
|---------------|------------------------|----------------------|----------------------------|--|
| RiverCat      | <i>Marlene Mathews</i> | LSA and FFE          | Life Jackets               | Faded reflective tape on numerous lifejackets under seats.   |
| RiverCat      | <i>Marlene Mathews</i> | Machinery and system | Exhaust system             | ME and generator exhaust piping missing coverage in some areas.  |
| RiverCat      | <i>Marlene Mathews</i> | Machinery and system | Fire insulation            | SFP iwo engine penos missing in some areas.  |
| RiverCat      | <i>Marlene Mathews</i> | Machinery and system | Fire pump and system       | Corrosion noted on pipework and pumps. Significant amount of salt build-up in the vicinity suggests leaks.   |
| RiverCat      | <i>Marlene Mathews</i> | Machinery and system | Penetrations               | Stbd ER penetration open at inboard bulkhead (near fire control system box)  |
| Emerald Gen 1 | <i>May Gibbs</i>       | Accommodation        | Carpet condition           | Some areas of the floor have marks and scuffs  |
| Emerald Gen 1 | <i>May Gibbs</i>       | Accommodation        | Ceiling / Bulkheads        | Some ceiling tiles are loose and have build-up of dust, ceiling panel has an old hole for camera   |
| Emerald Gen 1 | <i>May Gibbs</i>       | Accommodation        | Interior fitout            | Some window seals loose  |
| Emerald Gen 1 | <i>May Gibbs</i>       | Accommodation        | Seat condition             | Various seats have stains and rips   |
| Emerald Gen 1 | <i>May Gibbs</i>       | LSA and FFE          | Life Jackets               | Lifejackets outer decks with slightly faded high vis, some lifejacket bags under seats found damaged, 3 inflatable lifejackets on bridge and ER entrance expired fixed type in place as back up, lifejackets missing lights, child and infant life jacket signs not in place and not on plan |
| Emerald Gen 1 | <i>May Gibbs</i>       | LSA and FFE          | Lifeboat/rescue boat rafts | Some Carley floats missing vessel name and reflective tape faded sample only, 1 Carley float stbd damaged plug, 1 Carley float port cracked plastic  |
| Emerald Gen 1 | <i>May Gibbs</i>       | LSA and FFE          | Observation 1              | Medical kit in the wrong location  |
| Emerald Gen 1 | <i>May Gibbs</i>       | LSA and FFE          | Observation 2              | Secondary escape route for crew from bridge blocked by Australia Day decorations   |

| Class         | Vessel                    | Category                        | Component  | Comments   |
|---------------|---------------------------|---------------------------------|--|--|
| Emerald Gen 1 | <i>May Gibbs</i>          | LSA and FFE                     | Signboard  | Some fire equipment and all escape signage not found in either engine room, Fire plan does not have the children/infant lifejackets listed, infant lifejacket stickers missing from locker |
| Emerald Gen 1 | <i>May Gibbs</i>          | Machinery and system            | Fuel oil pump and system                           | Shielding of high-pressure fuel lines found missing.   |
| Emerald Gen 1 | <i>May Gibbs</i>          | Machinery and system            | Observation 1                                      | ER air fan grating dirty/dusty   |
| Emerald Gen 1 | <i>May Gibbs</i>          | Machinery and system            | Observation 4                                      | ME soft patch handles left open and some damaged   |
| RiverCat      | <i>Nicole Livingstone</i> | Accommodation                   | General housekeep                                  | trip hazard on both fwd entrance doors with 4 cm high sill.  |
| RiverCat      | <i>Nicole Livingstone</i> | Accommodation                   | Recommendation 1                                   | trip hazard at fwd entrance doors to main deck to be eliminated.   |
| RiverCat      | <i>Nicole Livingstone</i> | Accommodation                   | Toilet   | Toilet door aft is not closing by itself easily.   |
| RiverCat      | <i>Nicole Livingstone</i> | Accommodation                   | Ventilation & air conditioning systems and ducting | Visual only; A/C exists also in the passenger area and the bridge. A/C unit on upper deck is partly corroded   |
| RiverCat      | <i>Nicole Livingstone</i> | External Structure and painting | Main Deck Aft                                      | found buckled  |
| RiverCat      | <i>Nicole Livingstone</i> | LSA and FFE                     | Fire dampers/ventilation flaps                     | Visual only; not airtight  |
| RiverCat      | <i>Nicole Livingstone</i> | LSA and FFE                     | Fire Hydrants / monitor / hose                     | Assembling tool missing in the fire box, main deck.  |
| RiverCat      | <i>Nicole Livingstone</i> | LSA and FFE                     | Life buoys   | Markings are fading.   |
| RiverCat      | <i>Nicole Livingstone</i> | Machinery and system            | Control panel and distribution board               | Visual only, some cables not well protected.   |
| RiverCat      | <i>Nicole Livingstone</i> | Machinery and system            | Electrical cable and tray in general               | some cables and wires loosely placed in port + stbd engine rooms.  |
| RiverCat      | <i>Nicole Livingstone</i> | Machinery and system            | Fire insulation                                    | some flaps of engine rooms not closing tight.  |

| Class         | Vessel              | Category                        | Component                      | Comments  |
|---------------|---------------------|---------------------------------|--------------------------------|---|
| River         | <i>Olive Cotton</i> | Deck machinery                  | Observation 1                  | Drain plugs of Fuel oil save-alls port & stbd side on fwd main deck were not put in place (pollution risk)                                |
| River         | <i>Olive Cotton</i> | Deck machinery                  | Tank vent pipe                 | See Observation 1   |
| HarbourCat    | <i>Pam Burridge</i> | LSA and FFE                     | Carley float                   | Reflective tape faded/degraded.   |
| HarbourCat    | <i>Pam Burridge</i> | LSA and FFE                     | Fire Hydrants / monitor / hose | Fire hose nozzle damaged.   |
| HarbourCat    | <i>Pam Burridge</i> | LSA and FFE                     | Life buoys                     | Reflective tape faded/degraded.   |
| HarbourCat    | <i>Pam Burridge</i> | LSA and FFE                     | Portable Extinguishers         | Fire extinguishers in fwd pax area obstructed by bins and cleaning gear   |
| HarbourCat    | <i>Pam Burridge</i> | Machinery and system            | Bilges                         | Significant build-up of oil in Stbd ER. Pumped dry during inspection.   |
| HarbourCat    | <i>Pam Burridge</i> | Machinery and system            | Cabling                        | Some cabling in ER not supported in cable trays or fixed with metal fixings. Unterminated wire in stbd ER associated with ER fan.         |
| HarbourCat    | <i>Pam Burridge</i> | Machinery and system            | Exhaust system                 | ME exhaust has exposed areas/sections.  |
| Emerald Gen 1 | <i>Pemulwuy</i>     | Accommodation                   | Ship office                    | Household, portable oven set up on the office desk (on the bridge) fire risk?   |
| Emerald Gen 1 | <i>Pemulwuy</i>     | Internal Structure and painting | Other piping passing through   | Deck peno from main switchboard to tunnel not sealed assumed supposed to be fire/WT   |
| Emerald Gen 1 | <i>Pemulwuy</i>     | LSA and FFE                     | Life buoys                     | Missing vessel marking  |
| Emerald Gen 1 | <i>Pemulwuy</i>     | LSA and FFE                     | Life Jackets                   | Lifejackets outer decks with slightly faded high vis, some lifejacket bags under seats found damaged, lifejacket lights missing on bridge |
| Emerald Gen 1 | <i>Pemulwuy</i>     | LSA and FFE                     | Lifeboat/rescue boat rafts     | Some Carley floats missing vessel name and reflective tape faded sample only  |
| Emerald Gen 1 | <i>Pemulwuy</i>     | LSA and FFE                     | Signboard                      | Some fire equipment and all escape signage not found in either engine room, Fire plan does not have the children/infant                   |

| Class         | Vessel                      | Category             | Component                | Comments  |
|---------------|-----------------------------|----------------------|--------------------------|---|
|               |                             |                      |                          | lifejackets listed, infant lifejacket stickers missing from locker, some stickers peeling, confined space signage damaged |
| Emerald Gen 1 | <i>Pemulwuy</i>             | Machinery and system | Bilges                   | Bilges were found with minor oil/seawater/fluid   |
| Emerald Gen 1 | <i>Pemulwuy</i>             | Machinery and system | Exhaust system           | Hot surface insulation of turbocharger and exhaust from MEs found loose/missing/poorly adjusted in various areas          |
| Emerald Gen 1 | <i>Pemulwuy</i>             | Machinery and system | Fire insulation          | Some areas of damaged SFP with foil missing (store under aft stairs, port and stbd ER in way of soft patches)             |
| Emerald Gen 1 | <i>Pemulwuy</i>             | Machinery and system | Fuel oil pump and system | Shielding of high-pressure fuel lines found missing.  |
| Emerald Gen 1 | <i>Pemulwuy</i>             | Machinery and system | Observation 1            | ER air fan grating dirty/dusty  |
| Emerald Gen 1 | <i>Pemulwuy</i>             | Machinery and system | Observation 4            | ME soft patch handles left open   |
| Emerald Gen 1 | <i>Pemulwuy</i>             | Machinery and system | Observation 5            | fan in tank void stbd missing grate hazard  |
| River         | <i>Ruby Langford Ginibi</i> | Deck machinery       | Observation 1            | Drain plugs of Fuel oil save-alls port & stbd side on fwd main deck were not put in place (pollution risk)                |
| River         | <i>Ruby Langford Ginibi</i> | Deck machinery       | Recommendation 1         | Closing flap of fwd F.O. tanks vent stbd side not closing   |
| River         | <i>Ruby Langford Ginibi</i> | Deck machinery       | Tank vent pipe           | See Recommendation 1 and Observation 1 below.   |
| River         | <i>Ruby Langford Ginibi</i> | LSA and FFE          | Observation 1            | Lifebuoy's markings (UVI number) on the upper deck were faded/partly missing.   |
| River         | <i>Ruth Park</i>            | Accommodation        | Toilet                   | Stbd aft toilet's door is not closing fully easily.   |
| River         | <i>Ruth Park</i>            | Bridge system        | Office and admin. system | Certificate of operation is missing.  |

| Class       | Vessel             | Category                        | Component                      | Comments  |
|-------------|--------------------|---------------------------------|--------------------------------|---|
| River       | <i>Ruth Park</i>   | Deck machinery                  | Recommendation 1               | Closing arrangement for the fwd F.O. tanks' vent pipes port & stbd to be repaired.                |
| River       | <i>Ruth Park</i>   | Deck machinery                  | Tank vent pipe                 | F.O. tank vent pipe stbd not closing and port side counterweight missing.                         |
| River       | <i>Ruth Park</i>   | Deck machinery                  | Windlass/Mooring winches       | Some mooring ropes found worn.  |
| River       | <i>Ruth Park</i>   | LSA and FFE                     | Fire Hydrants / monitor / hose | Assembling tool missing in the fire box, main deck.   |
| River       | <i>Ruth Park</i>   | Machinery and system            | Fuel oil pump and system       | plugs for draining the save all of fwd F.O. tanks (port + stbd) overflow/vent pipes not inserted. |
| River       | <i>Ruth Park</i>   | Machinery and system            | Recommendation 1               | The plugs for draining the save-alls of F.O. tanks vent pipes to be inserted tight.               |
| First Fleet | <i>Scarborough</i> | External Structure and painting | Superstructure                 | The open bridge deck shows coating flaking and lightly buckled.                                   |
| First Fleet | <i>Scarborough</i> | Machinery and system            | Bilge pump and system          | In both engine rooms about 50 mm deep bilge water in fwd part.                                    |
| First Fleet | <i>Scarborough</i> | Machinery and system            | ER escape hatch                | ER escape hatch not fastened with all cleats.   |
| First Fleet | <i>Scarborough</i> | Machinery and system            | Exhaust system                 | ME exhaust not lagged all the way to water silencer. Some flanges and supports unlagged.          |
| First Fleet | <i>Scarborough</i> | Machinery and system            | Fire insulation                | Some areas of missing SFP in the tunnel curve, especially in the stbd engine room.                |
| RiverCat    | <i>Shane Gould</i> | Accommodation                   | General housekeep              | trip hazard on both fwd entrance doors with 3cm high sill.  |
| RiverCat    | <i>Shane Gould</i> | Accommodation                   | Recommendation 1               | trip hazard at fwd entrance doors to main deck to be eliminated.                                  |
| RiverCat    | <i>Shane Gould</i> | External Structure and painting | Main Deck Aft                  | whole aft deck found buckled  |
| RiverCat    | <i>Shane Gould</i> | External Structure and painting | Main Deck Mid                  | in passengers' cabin fwd centre part, several blisters on the bottom coating.                     |

| Class       | Vessel             | Category                        | Component                            | Comments   |
|-------------|--------------------|---------------------------------|--------------------------------------|--|
| RiverCat    | <i>Shane Gould</i> | External Structure and painting | Side shell Port                      | partly visible. On the stbd semi hull vertical stem 2 dents found above the waterline for a probable collision |
| RiverCat    | <i>Shane Gould</i> | LSA and FFE                     | Fire dampers/ventilation flaps       | Visual only; not airtight  |
| RiverCat    | <i>Shane Gould</i> | LSA and FFE                     | Life buoys                           | Markings are fading.   |
| RiverCat    | <i>Shane Gould</i> | LSA and FFE                     | Lifeboat/rescue boat rafts           | Carley Floats available. One fwd stbd side Carley float found with some coating peeling                        |
| RiverCat    | <i>Shane Gould</i> | Machinery and system            | Bilge pump and system                | some oily bilges around the engines, about 20mm deep in stbd engine room and 15mm deep in port engine room.    |
| RiverCat    | <i>Shane Gould</i> | Machinery and system            | Bilges                               | not dry bilges see above...  |
| RiverCat    | <i>Shane Gould</i> | Machinery and system            | Control panel and distribution board | Visual only, some cables not well protected.   |
| RiverCat    | <i>Shane Gould</i> | Machinery and system            | Electrical cable and tray in general | some cables and wires loosely placed in port + stbd engine rooms.  |
| RiverCat    | <i>Shane Gould</i> | Machinery and system            | Exhaust system                       | Heat insulation does not cover completely the exhaust ducts of the diesel engines                              |
| RiverCat    | <i>Shane Gould</i> | Machinery and system            | Fire insulation                      | some flaps of engine rooms not closing tight.  |
| First Fleet | <i>Sirius</i>      | Bridge system                   | Magnetic compass (compensated)       | Visual only, Compass calibration table is missing.   |
| First Fleet | <i>Sirius</i>      | Deck machinery                  | Tank vent pipe                       | Closing flaps of overflow pipes on the fwd deck and stbd side not closing fully                                |
| First Fleet | <i>Sirius</i>      | External Structure and painting | Superstructure                       | The open bridge deck shows only light buckling and some coating brake down                                     |
| First Fleet | <i>Sirius</i>      | Machinery and system            | ER escape hatch                      | stbd engine room entrance hatch cover's sealing found worn out and damaged.                                    |
| First Fleet | <i>Sirius</i>      | Machinery and system            | Fire insulation                      | Some areas of missing SFP in the tunnel curve, in port engine room.  |

| Class       | Vessel           | Category             | Component                      | Comments  |
|-------------|------------------|----------------------|--------------------------------|---|
| First Fleet | <i>Sirius</i>    | Machinery and system | Recommendation 1               | Missing SFP to be insulated in the tunnel curve of the engine rooms.                                  |
| First Fleet | <i>Sirius</i>    | Machinery and system | Recommendation 2               | Damaged sealing of stbd engine room's entry hatch cover to be renewed.                                |
| SuperCat    | <i>SuperCat4</i> | Accommodation        | Bridge chairs                  | Seats ripped  |
| SuperCat    | <i>SuperCat4</i> | Accommodation        | Passenger boarding door        | Scratches and missing paint on entry doors  |
| SuperCat    | <i>SuperCat4</i> | Bridge system        | Rudder angle indicators        | Rudder indicators showing deviation up to 5 degrees when rudders are at midships                      |
| SuperCat    | <i>SuperCat4</i> | LSA and FFE          | Carley float                   | Reflective tape faded/degraded.   |
| SuperCat    | <i>SuperCat4</i> | LSA and FFE          | Fire Hydrants / monitor / hose | Fire hose nozzle damaged.   |
| SuperCat    | <i>SuperCat4</i> | LSA and FFE          | Portable Extinguishers         | Fire extinguishers in pax area obstructed by bins and cleaning gear                                   |
| SuperCat    | <i>SuperCat4</i> | Machinery and system | Bilges                         | Build-up of oil and other fluid in both ERs. Rags and pads noted around fitting on ME and generators. |
| SuperCat    | <i>SuperCat4</i> | Machinery and system | Cabling                        | Some cabling in ER not supported in cable trays or fixed with metal fixings.                          |
| SuperCat    | <i>SuperCat4</i> | Machinery and system | ER hatch                       | ER soft patch hatches not fully dogged/secured  |
| SuperCat    | <i>SuperCat4</i> | Machinery and system | Exhaust system                 | ME exhaust has exposed areas/sections.  |
| SuperCat    | <i>SuperCat4</i> | Machinery and system | Gearbox                        | Surface corrosion on gearboxes  |
| SuperCat    | <i>SuperCat4</i> | Machinery and system | Generator 1                    | Visual only. Absorbent pad below engine suggests ongoing leaks.                                       |
| SuperCat    | <i>SuperCat4</i> | Machinery and system | Penetration                    | Superstructure peno at aft of wheelhouse poorly sealed  |
| SuperCat    | <i>SuperCat4</i> | Machinery and system | Piping                         | Piping and cables from electrical room found with rags between them.                                  |
| First Fleet | <i>Supply</i>    | Deck machinery       | Deck sounding pipe             | Some caps not secured by wire   |

| <b>Class</b>  | <b>Vessel</b>       | <b>Category</b>                 | <b>Component</b>           | <b>Comments</b>  |
|---------------|---------------------|---------------------------------|----------------------------|--|
| First Fleet   | <i>Supply</i>       | Internal Structure and painting | Vertical ladder and access | Primary escape route from bridge tread worn out  |
| First Fleet   | <i>Supply</i>       | LSA and FFE                     | Life buoys                 | Lifebuoy line port side in pooled water degrading  |
| First Fleet   | <i>Supply</i>       | LSA and FFE                     | Life Jackets               | Only 2 of 3 bridge lifejackets found   |
| First Fleet   | <i>Supply</i>       | LSA and FFE                     | Signboard                  | Some fire equipment and all escape signage not found in either engine room or pax areas, lifejacket and flares stickers missing on bridge  |
| First Fleet   | <i>Supply</i>       | Machinery and system            | Fire insulation            | Some areas of damaged SFP  |
| Emerald Gen 1 | <i>Victor Chang</i> | Accommodation                   | Seat condition             | Various seats have stains and rips two bench seats are taped off 1 stbd lower, 1 upper fwd inside  |
| Emerald Gen 1 | <i>Victor Chang</i> | Accommodation                   | Ship office                | Household, portable toaster set up on the office desk (on the bridge) fire risk?   |
| Emerald Gen 1 | <i>Victor Chang</i> | Bridge system                   | Navigation lights          | Port and stbd nav lights held in place by stainless steel bolts with threaded connection through aluminium dissimilar materials corrosion risk some corrosion already present, mat black paint peeling off leaving bare aluminium for port and stbd iwo lights |
| Emerald Gen 1 | <i>Victor Chang</i> | Bridge system                   | Observation 2              | Ceiling panels not in place properly   |
| Emerald Gen 1 | <i>Victor Chang</i> | Deck machinery                  | Tank vent pipe             | Sewage tank vent is an open pipe no insect shield  |
| Emerald Gen 1 | <i>Victor Chang</i> | External Structure and painting | Draft mark Plimsoll mark   | Fwd stbd draft mark '4' is faded   |
| Emerald Gen 1 | <i>Victor Chang</i> | LSA and FFE                     | Life buoys                 | Missing vessel marking   |
| Emerald Gen 1 | <i>Victor Chang</i> | LSA and FFE                     | Life Jackets               | Lifejackets outer decks with slightly faded high vis, some lifejacket bags under seats found damaged, lifejacket lights missing on bridge  |

| <b>Class</b>  | <b>Vessel</b>       | <b>Category</b>      | <b>Component</b>           | <b>Comments</b>  |
|---------------|---------------------|----------------------|----------------------------|--|
| Emerald Gen 1 | <i>Victor Chang</i> | LSA and FFE          | Lifeboat/rescue boat rafts | Some Carley floats missing vessel name and reflective tape faded sample only   |
| Emerald Gen 1 | <i>Victor Chang</i> | LSA and FFE          | Signboard                  | Some fire equipment and all escape signage not found in either engine room, Fire plan does not have the children/infant lifejackets listed, infant and children lifejacket stickers peeling off from locker, some stickers peeling, confined space signage damaged |
| Emerald Gen 1 | <i>Victor Chang</i> | Machinery and system | Exhaust system             | Hot surface insulation of turbocharger and exhaust from MEs found loose/missing/poorly adjusted in various areas   |
| Emerald Gen 1 | <i>Victor Chang</i> | Machinery and system | Fire insulation            | Some areas of damaged SFP with foil missing (store under aft stairs, port and stbd ER in way of soft patches, ER to tank space bhd iwo pipe penos)   |
| Emerald Gen 1 | <i>Victor Chang</i> | Machinery and system | Fuel oil pump and system   | Shielding of high-pressure fuel lines found missing.   |
| Emerald Gen 1 | <i>Victor Chang</i> | Machinery and system | Observation 1              | ER air fan grating dirty/dusty   |





## **About DNV**

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