

Briefing: Secretary
FOR INFORMATION

Post travel report: Mr Peter Harvey to Wellington, New Zealand

Purpose: To report on the recent overseas travel to Wellington, New Zealand between 21 to 24 November 2022 to complete a mandatory component of the Executive Master of Public Administration program.

Analysis: Transport for NSW (TfNSW) have formally sponsored and supported Mr Harvey's participation in the Executive Master of Public Administration (EMPA) program since 2021. The program is designed to uplift capability to deliver benefits to sponsoring agencies and NSW Government more broadly. The program is delivered by the Australia and New Zealand School of Government which is owned by, and works for, the governments of Australia and New Zealand.

Mr Harvey was approved to attend mandatory capstone subject delivery to present his research findings as part of a cross-jurisdictional team that has been researching implications of digitalisation of government services. His approval also included attending panel sessions with leaders from the New Zealand public service.

Mr Harvey also met with Maritime New Zealand to discuss maritime safety policy, programs and education measures relevant to Mr Harvey's role in TfNSW's Centre for Maritime Safety.

Summary:

1. ANZSOG Executive Master of Public Administration delivery – successful completion of course requirements and presentation of research findings. Lessons gained about public sector capability reforms, cross-sectoral collaboration and First Nations engagement.
2. Meeting with Maritime New Zealand – insights about approach adopted for upcoming behaviour change program, approaches to shared policy and regulatory matters and infrastructure programs.

Key learnings and outcomes

Learnings – ANZSOG Executive Master of Public Administration delivery

Content delivered by ANZSOG included panel sessions with multiple Chief Executives from the New Zealand public service and presentation of work based project research findings targeted at practical and live public sector challenges. Key learnings included:

- New Zealand public sector reforms delivered through the *Public Service Act 2020* provided foundation for greater Māori involvement in government decision-making, long term thinking and decision-making that considers multi-generational impacts and actions to uplift public sector capability.

- Cross sectoral collaboration was enabled through public sector reform and establishment of Boards that bring together public sector leaders across government and accountable to a single Minister. Transferred lessons from private sector governance arrangements.
- First Nations engagement and lessons in strengthening relationships between Māori and the New Zealand government.
- Findings and recommendations for the public sector arising from research about staff induction, retention and engagement, policy evaluation, community engagement and digitalisation of services.

Learnings – Maritime New Zealand

Meetings held with Maritime New Zealand included the Deputy Chief Executive Partnerships, Principal Advisor Recreational Craft and subject matter experts from various teams. Maritime New Zealand is the national regulatory, compliance and response agency for the safety, security and environmental protection of coastal and inland waterways.

Key learnings from this engagement included:

- Upcoming behaviour change campaign – insight to new approach to education as part of an upcoming campaign focused on a refined set of maritime safety issues and new collateral.
- Policy and regulation – understanding of approaches to shared maritime issues such as drownings, lifejacket wear, vessel safety, regulatory arrangements and strategic planning.
- Grants and partnerships – insight to formalised Safer Boating forum with non-government partners in New Zealand and administration of an annual grants program for education and infrastructure initiatives.

Communication Strategy

Learnings from Mr Harvey's participation in the program have been shared with the Maritime Safety team members over the last year. This includes a central repository available to direct reports of key material and insights. This involved facilitation of a section-wide training exercise in April 2022 that focused on public value and strategy that included a panel of leaders from other jurisdictions.

Mr Harvey has also shared learnings from the capstone subject and attendance in Wellington with the team. Outcomes from meetings with Maritime New Zealand have also been provided to relevant teams across TfNSW.

Alignment with Future Transport Strategy

EMPA is a NSW Public Service Commission endorsed program that builds capability of leaders that supports the delivery of Future Transport Strategy outcomes and supporting plans.

Disclosure Summary

Date	Organisation/Individual	Purpose of Meeting
22 November 2022	Australia and New Zealand School of Government	Attendance of course delivery day 1 with leaders from public sector agencies across Australia and New Zealand.
23 November 2022	Australia and New Zealand School of Government	Attendance of course delivery day 2 with leaders from public sector agencies across Australia and New Zealand.
24 November 2022	Maritime New Zealand (public sector agency) – various representatives	Meeting with Maritime New Zealand to discuss shared maritime safety policy and program priorities such as End-of-Life Vessels, mooring reform and lifejacket wear.

Next steps

Information has been shared with Maritime New Zealand following the trip regarding end-of-life vessel policy options, marine safety regulation review and lifejacket education material.

Expense Summary

Breakdown of all costs incurred	Actual Cost (AUD)
Airfares – GL 534030	1,251
Accommodation – GL 534040	328
Official hospitality – GL 534050	0
Attendance fees for delegates – GL 534050	0
Ground transport – GL 534050	184
Meals and refreshments – GL 534050	79
Other miscellaneous costs – GL 534050	79
Total	1,921

Note: Original approved budget was \$2,581 and trip completed with expenses below approved budget.



Traveller endorsement

Secretary

<p>Peter Harvey Director Maritime & Transport Safety Strategy & Policy</p> <p>8/12/22</p> <p>Date:</p>	<p>Peter Dunphy Head of Transport Safety, Security & Emergency Management</p> <p>Date: 13/12/2022</p>	<p>Tara McCarthy Deputy Secretary, Safety, Environment & Regulation</p> <p>Date: 9/01/2023</p>	<p>Camilla Drover A/Secretary</p> <p>Noted</p> <p>Date: 10.01.2023</p>
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Background

TfNSW has formally sponsored and supported Mr Harvey’s participation in the EMPA program which commenced in 2021. The EMPA is a NSW Public Service Commission endorsed program designed to produce critical thinking public sector leaders with the skills required to manage complex challenges.

The EMPA is delivered through a dynamic blended learning approach, combining online classes with face-to-face learning with cross-jurisdictional teams. The capstone Work Based Project subject was delivered face-to-face in Wellington, New Zealand in November 2022. The capstone subject involves the practical application of the skills and knowledge gained throughout the degree. Designed to replicate specific aspects of the workplace environment in government, the work-based project requires students to bring a complex task nominated by a public sector agency to a successful conclusion within a team that spans working backgrounds, disciplines, organisations and jurisdictions. Mr Harvey has been working as part of a cross-jurisdictional team since February 2022 to research implications of digitalisation of government services and how to best support public sector workforces.

Attendance was mandatory to complete the program requirements, including assessable presentation of findings from a research project undertaken over the last year.